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## GLOSSARY

## ADAPTIVE MANAGEMENT (ADAPTIVE RESOURCE MANAGEMENT)

A structured, iterative process of optimal decision making in the face of uncertainty, with an aim to reducing uncertainty over time via system monitoring. In this way, decision making simultaneously maximizes one or more resource objectives and, either passively or actively, accrues information needed to improve future management. Adaptive management is a tool which should be used not only to change a system, but also to learn about the system (Holling 1978). Because adaptive management is based on a learning process, it improves long - run management outcomes. The challenge in using adaptive management approach lies in finding the correct balance between gaining knowledge to improve management in the future and achieving the best short term outcome based on current knowledge (Stankey and Allen 2009).

## Appropriation

An appropriation is authorization to make expenditures and to incur obligations for specific purposes. An appropriation is limited in dollar amount and when it may be spent, usually expiring at the end of the fiscal year.

## ARRA - American Recovery and Reinvestment Act of 2009

In the context of school funding, this act provided short-term stimulus funds via direct grants through existing Title programs such as Title I and IDEA and funding through state stimulus grants.

## Assessment Literacy

Assessment literacy refers to the work of Division and building level staff to effectively and appropriately use information yielded by classroom and state mandated assessments. Assessments are used to both inform instructional changes that are needed to advance learning and to measure that learning has occurred appropriate to learning standards set by the State.

## Average Class Size

This number is used to determine the baseline teacher staffing assigned to the schools other than for media specialists, guidance counselors, administrators, teaching assistants, or staffing for gifted education, technology support, and other resource support. Half of differentiated staffing assigned to a given school is also included in this number. In elementary schools, art, music, and physical education positions are not included in determining class size. For the purpose of determining baseline teacher staffing, high school enrollment is adjusted for students who spend part of the day at CATEC or outside the school for other reasons.

## GLOSSARY

## Average Daily Membership (ADM)

The average daily number of students who are enrolled in the school division. The March 31 ADM is used to determine the exact level of state funding.

## Budget

A specific plan, which identifies a plan of operations for the fiscal year, states the expenditures required to meet that plan of operations, as well as identifies the revenue necessary to finance the plan.

## Capital Improvement Program (CIP)

The Capital Improvement Program (CIP) is a five-year plan for public facilities in Albemarle County resulting in the construction or acquisition of fixed assets, major equipment assets, primarily schools, busses and computers, but also parks, land, landfills, etc.

## Capital Outlay

Capital Outlays are expenditures for items of a substantial value (typically more than $\$ 100$ ) such as computers and vehicles.

## Carl Perkins

This is a federally funded program that supports vocational and career education at the high school level.

## Carry-Over Funds

These are unexpended funds from the previous fiscal year, which may be used in the current fiscal year.

## CATEC

The Charlottesville-Albemarle Technical Education Center (CATEC) is a program operated jointly by the Albemarle County Public Schools and the Charlottesville City Public Schools. The CATEC program offers technical and career education opportunities for high school students and adults.

## Composite Index

An Ability-to-Pay index (Composite Index) is used by the state to help determine the level of funding for the school division.

## Comprehensive Service Act (CSA)

This legislation mandates funding for children with significant emotional or behavioral concerns on a matching basis with the state ( $55 \%$ from the state).

## Compression

A term used to describe pay differences between positions that are so small they are considered inequitable. The term in this context refers to the pay of experienced employees and new hires in the same position.

## Consolidated Omnibus Budget Reconciliation Act (COBRA)

This federal mandate provides for a continuation of health insurance coverage for a period of up to three years for employees who leave employment through no fault of their own. Such employees are required to pay premiums at the employee's group rate.

# GLOSSARY 

## Differentiated Funding/Staffing

This funding provides monies or personnel based on the particular additional needs of a given school population.

## Design 2015

A division-wide program that provides grants to individual schools. Each school proposal must advance the division's capabilities in the use of technological resources, the learning environment and the quality of the instructional method. The proposal also must include measurement tools to assess progress and to be applicable to other schools in the division.

## DSS

Department of Social Services

## Encumbrance

This reservation of funds is used for an anticipated expenditure prior to actual payment of an item. Funds usually are reserved or encumbered once a contract obligation has been signed, but prior to the actual cash payment being dispersed.

## ESOL

English for Speakers of Other Languages (ESOL) is a program that provides English instruction to students coming from other countries who lack the necessary English skills to benefit fully from school programs.

## Expenditure

These funds that are paid out for a specific purpose.

## FICA

These are Social Security payments based on earnings.

## Fiscal Year

This is the period of time measurement used by the County for budget purposes. It runs from July 1st to June 30th.

## Flow-Through

These entitlement funds come to the school division from the federal government through the state.

## FTE

This stands for Full-Time Equivalent (FTE) staff, considering all staff members, including full-time and part-time employees.

## Framework for Quality Learning

This system is a model for high-quality teaching and learning through which best practices in curriculum, assessment, and instruction are applied to promote deep understanding. It is the Division's adopted concepts-centered, standards based curricula.

## Fund Balance

A fund balance is amount of money or other resources in a fund at a specific time.

# GLOSSARY 

## Grant

These funds are contributions made by a private organization or governmental agency. The contribution is usually made to aid in the support of a specified function and may require a financial match.

## Growth

An increase in student enrollment is termed growth.

## IDEA - Individuals with Disabilities Education Act

This act governs how educational services may be provided to students with disabilities to the age of 21.

## IEP

$\overline{\text { An }}$ Individualized Education Plan (IEP) is a plan required for all students receiving Special Education services. It outlines the specific services to be received by an individual student.

## Initiative/Improvement

A new program or service or an increase in the level or expense of an existing program or service is termed an initiative/improvement.

## IP-delivered content

IP-delivered content is electronic content delivered via a web-based application through a browser (e.g. Firefox, Internet Explorer) on a computer or hand-held device.

## Instructional Coaches

The core mission of the instructional coaching model is to support the continuous improvement of curriculum, assessment, and instruction by working together with teachers to actualize professional goals. These positions support dynamic implementation of the Framework for Quality Learning, the Teacher Performance Appraisal system, Professional Learning Communities, and best teaching and learning practices.

## Lapse Factor

This is anticipated savings from staff retirement and replacement, the lag between staff leaving and new staff being hired, and savings from deferred compensation benefits.

## LEED

The Leadership in Energy and Environmental Design (LEED) Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

## LEP

Limited-English Proficient Students are referred to as LEP students.

## GLOSSARY

## Lifelong Learner Competencies

Series of twelve areas that places an emphasis on results. To develop the skill and habits associated with lifelong learning, students must: learn beyond the simple recall of facts; understand the connections to and the implications of what they learn; retain what they learn; and, be able to apply what they learn in context.

## Living Wage

The term living wage is used by advocates to refer to the minimum hourly wage necessary for a person to achieve some specific standard of living. This standard generally means that a person working forty hours a week, with no additional income, should be able to afford a specified quality or quantity of housing, food, utilities, transport, health care, and recreation. This concept differs from the minimum wage in that the latter is set by law and may fail to meet the requirements of a living wage.

## Mandt

The Mandt System is a comprehensive, integrated approach to preventing, deescalating, and if necessary, intervening when the behavior of an individual poses a threat of harm to themselves and/or others (Source: http://www.mandtsystem.com)

## Merit Pool

Albemarle County distributes annual salary increases through a merit program. This is a pay for performance program in which individual increases are a function of three factors: an employee's merit score, the salary of the employee in relation to the midpoint, and the budgeted merit pool amount.

## No Child Left Behind (NCLB)

The Federal No Child Left Behind Act of 2001 governs a comprehensive accountability system for ensuring student performance across subpopulations present in individual schools as well as across the Division. The Act requires that students be tested in grades $3,4,5,6,7,8$, and high schools in reading and math and science (3,5,8, high school) and that intervention services be provided to all students who are at risk of not meeting the math and reading Standards set and tested by the Commonwealth of Virginia.

## Operations

Non-instructional services provided by the school division.

## Our Vision

All learners believe in their power to embrace learning, to excel, and to own their future.

## Our Mission

The core purpose of Albemarle County Public Schools is to establish a community of learners and learning, through relationships, relevance and rigor, one student at a time

## GLOSSARY

## Our Goals

Prepare all students to succeed as members of a global community and in a global economy.

Eliminate the Achievement Gap.
Recruit, retain and develop a diverse cadre of the highest quality teaching personnel, staff and administrators.

Achieve recognition as a world-class educational system.
Establish efficient systems for development, allocation and alignment of resources to support the division's vision, mission and goals.

## Our Core Values

Excellence: We believe in meaningful learning that stretches people to the frontiers and boundaries of their abilities.

Young People: We believe young people deserve the best we have to offer. Each individual child is capable and has the right to safety, mutual respect and learning.

Community: We believe in our collective responsibility to work together in a cooperative effort to achieve common goals by building communities of practice, establishing a high quality learning community, and listening to the community.

Respect: We believe in treating all individuals with honor and dignity.

## PALS

Phonological Awareness Literacy Screening (PALS) is an informal screening inventory for students in grades K-3 used across Virginia to provide teachers with information for planning classroom instruction.

## Piedmont Regional Education Program (PREP)

This program is a consortium of school divisions that provides a variety of Special Education services. Through this consortion, the Ivy Creek School is operated.

## Professional Development Reimbursement Program (PDRP)

This program supports professional development for teachers by providing funding for course/conference participation through an application process.

## Recurring Revenue

Funds that continue from year to year are referred to as recurring.

## Response to Intervention

RTI is a process to provide rapid deployment of differentiated instruction, assistive technology tools, and intervention strategies to students that can help eliminate learning gaps before they grow in significance.

## GLOSSARY

## Revenue

Revenues are assets or financial resources applied in support of the budget.

## Revenue, One-time or Non-recurring

Funds that are typically derived from fund balance or unreliable sources and are often specified for single year use for specific items.

## Scale Adjustment

Each year Albemarle County conducts a market survey to evaluate whether pay scales are competitive. If it is determined that a scale adjustment needs to be implemented, the minimum, midpoint and maximum salaries for each paygrade are adjusted by a specified percentage.

## Self-Sustaining Program

These programs operate primarily on external funding such as grants, federal funds, or fees. Most programs are not directly supported within the School Fund Budget.

## SOAs

The Virginia "Standards of Accreditation" (SOAs) provide a framework of requirements and accountability for all schools in the state.

## SOLS

The Virginia "Standards of Learning" (SOLs) provide a curriculum framework for the instructional program required by the state for all students.

## SOQs

The Virginia "Standards of Quality" (SOQs) are the mandated minimum standards required by statute for schools. The SOQs address areas such as staffing, facilities, and instructional programs.

## SRO - (Student Resource Officer)

An Albemarle County police officer assigned to a specific school to assist in providing a safe school environment.

## State Basic Aid

This is the funding that is provided by the state based on enrollment to fund the Standards of Quality.

## State Categorical Aid

This is the funding provided by the state for a specific purpose.

## Teacher Performance Appraisal (TPA)

The Teacher Performance Appraisal provides the structural, functional, and procedural components essential to evaluate professional performance as well as to support the growth and development of teachers using a common set of professional standards.

## Title I

This is a federal program that supports additional instruction for economically disadvantaged students whose achievements do not meet expected standards.

## GLOSSARY

## Title II

This is a federal program includes staff development funds, School Renovation Grants and Class Size Reduction Grants. The focus is on preparing, training, and recruiting high quality teachers, principals, and paraprofessionals.

## Title III

This is a federal program that assists in implementing the No Child Left Behind Act by providing funding to support limited-English proficient and immigrant students.

## Title IV

This is a federal program that supports Drug-Free School initiatives.

## Title VI

This is a federal program that supports innovative programs in the areas of technology, literacy development and media services.

## VERIP

The Voluntary Early Retirement Incentive Plan (VERIP) is a stipend paid to employees upon retirement for 5 years or until age 65, whichever comes first. Employees must meet defined eligibility criteria to receive this stipend.

## Vesting

This is the earning of a longevity step on a pay scale.

## VRS

The Virginia Retirement System (VRS) provides pension benefits for retirees from state and local government.

## Zero-Based Budgeting (ZBB)

Zero-Based Budgeting is a resource intensive method of annually recalculating from zero dollars each and every service level for each and every program offered.

## ALBEMARLE COUNTY PUBLIC SCHOOLS <br> ENROLLMENT PROJECTIONS <br> FY 2013/2014

| ENROLLMENT PROJECTIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Actual vs Budget |  | Budget to Budget Growth |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | K: | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Post High | Projected Total | $\begin{array}{\|l} \hline 2012 / 2013 \\ \text { Actual } \\ \text { Enrollment } \\ \hline \end{array}$ | Variance | $\begin{gathered} 2012 / 2013 \\ \text { Projected } \\ \text { Enrollment } \\ \hline \end{gathered}$ | Total Growth |
| AGNOR HURT | 98 | 117 | 112 | 99 | 88 | 96 |  |  |  |  |  |  |  |  | 610 | 574 | 36 | 556 | 54 |
| BAKER BUTLER | 88 | 94 | 96 | 82 | 112 | 93 |  |  |  |  |  |  |  |  | 565 | 558 | 7 | 577 | -12 |
| BROADUS WOOD | 48 | 54 | 41 | 53 | 43 | 49 |  |  |  |  |  |  |  |  | 288 | 285 | 3 | 273 | 15 |
| BROWNSVILLE | 112 | 135 | 105 | 128 | 127 | 115 |  |  |  |  |  |  |  |  | 722 | 691 | 31 | 648 | 74 |
| CALE | 108 | 117 | 95 | 111 | 97 | 89 |  |  |  |  |  |  |  |  | 617 | 601 | 16 | 593 | 24 |
| CROZET | 55 | 72 | 40 | 52 | 56 | 50 |  |  |  |  |  |  |  |  | 325 | 316 | 9 | 288 | 37 |
| GREER | 87 | 89 | 77 | 54 | 72 | 65 |  |  |  |  |  |  |  |  | 444 | 436 | 8 | 425 | 19 |
| HOLLYMEAD | 69 | 68 | 74 | 75 | 82 | 77 |  |  |  |  |  |  |  |  | 445 | 439 | 6 | 438 | 7 |
| MERIWETHER LEWIS | 72 | 69 | 83 | 77 | 68 | 69 |  |  |  |  |  |  |  |  | 438 | 432 | 6 | 463 | -25 |
| V. L. MURRAY | 34 | 35 | 39 | 45 | 50 | 51 |  |  |  |  |  |  |  |  | 254 | 256 | -2 | 263 | -9 |
| RED HILL | 27 | 24 | 25 | 22 | 31 | 20 |  |  |  |  |  |  |  |  | 149 | 152 | -3 | 156 | -7 |
| SCOTTSVILLE | 33 | 34 | 29 | 38 | 22 | 20 |  |  |  |  |  |  |  |  | 176 | 180 | -4 | 193 | -17 |
| STONE ROBINSON | 72 | 83 | 55 | 75 | 59 | 62 |  |  |  |  |  |  |  |  | 406 | 410 | -4 | 401 | 5 |
| STONY POINT | 55 | 62 | 39 | 49 | 33 | 44 |  |  |  |  |  |  |  |  | 282 | 271 | 11 | 275 | 7 |
| WOODBROOK | 50 | 38 | 43 | 48 | 45 | 54 |  |  |  |  |  |  |  |  | 278 | 283 | -5 | 304 | -26 |
| YANCEY | $\underline{24}$ | 18 | $\underline{\underline{27}}$ | 15 | $\underline{25}$ | $\underline{22}$ |  |  |  |  |  |  |  |  | 131 | 132 | -1 | 130 | 1 |
| ELEMENTARY TOTAL | 1032 | 1109 | 980 | 1023 | 1010 | 976 |  |  |  |  |  |  |  |  | 6130 | 6016 | 114 | 5,983 | 147 |
| BURLEY |  |  |  |  |  |  | 166 | 203 | 197 |  |  |  |  |  | 566 | 569 | -3 | 547 | 19 |
| HENLEY |  |  |  |  |  |  | 278 | 270 | 264 |  |  |  |  |  | 812 | 769 | 43 | 798 | 14 |
| JOUETT |  |  |  |  |  |  | 191 | 165 | 231 |  |  |  |  |  | 587 | 574 | 13 | 577 | 10 |
| SUTHERLAND |  |  |  |  |  |  | 189 | 198 | 203 |  |  |  |  |  | 590 | 607 | -17 | 610 | -20 |
| WALTON |  |  |  |  |  |  | 137 | 139 | 124 |  |  |  |  |  | 400 | 399.25 | 0.75 | 403 | -3 |
| CHARTER SCHOOL |  |  |  |  |  |  | $\underline{26}$ | $\underline{5}$ | 14 |  |  |  |  |  | 45 | 38 | 7 | 50 | - 5 |
| MIDDLE TOTAL |  |  |  |  |  |  | 987 | 980 | 1033 |  |  |  |  |  | 3000 | 2956.25 | 43.75 | 2,985 | 15 |
| ALBEMARLE |  |  |  |  |  |  |  |  |  | 497 | 414 | 454 | 409 | 20 | 1794 | 1766.5 | 27.5 | 1,751 | 43 |
| MONTICELLO |  |  |  |  |  |  |  |  |  | 290 | 298 | 243 | 271 | 2 | 1104 | 1092.5 | 11.5 | 1,075 | 29 |
| WESTERN ALBEMARLE |  |  |  |  |  |  |  |  |  | 267 | 280 | 238 | 243 | 2 | 1030 | 1058.75 | -28.75 | 1,061 | -31 |
| MURRAY HS |  |  |  |  |  |  |  |  |  | $\underline{34}$ | 32 | $\underline{24}$ | 18 | $\underline{0}$ | 108 | 95 | 13 | 108 | $\underline{0}$ |
| HIGH TOTAL |  |  |  |  |  |  |  |  |  | 1088 | 1024 | 959 | 941 | 24 | 4036 | 4012.75 | 23.25 | 3,995 | 41 |
| PROJECTED TOTAL | 1,032 | 1,109 | 980 | 1,023 | 1,010 | 976 | 987 | 980 | 1,033 | 1,088 | 1,024 | 959 | 941 | 24 | 13,166 | 12,985 | 181 | 12,963 | 203 |
| Actual 2012 | 1,087 | 968 | 1,015 | 1,000 | 977 | 969 | 951 | 1,028 | 978 | 1,066 | 1,007 | 959 | 970 | 11 | 12,985 |  |  |  |  |
| VARIANCE | -55 | 141 | -35 | 23 | 33 | 7 | 37 | -48 | 55 | 22 | 18 | 0 | -29 | 13 | 181 |  |  |  |  |

## Albemarle County Public Schools Annual Enrollment Change

|  | Sept. 30 Enrollment | PREP \& * CBIP Enrollment | Mar. 31 ADM | Actual Enroll Loss | Percent Enroll Loss |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FY 14/15 | 13,384 | 75 | 13,263 | -46 | -0.34\% |
| FY 13/14 | 13,166 | 75 | 13,034 | -57 | -0.43\% |
| FY 12/13 | 12,985 | 75 | 12,878 | -32 | -0.25\% |
| FY 11/12 | 12,800 | 74 | 12,710 | -16 | -0.13\% |
| FY 10/11 | 12,914 | 78 | 12,794 | -42 | -0.33\% |
| FY 09/10 | 12,742 | 78 | 12,624 | -40 | -0.31\% |
| FY 08/09 | 12,531 | 78 | 12,458 | -5 | -0.04\% |
| FY 07/08 | 12,491 | 71 | 12,350 | -70 | -0.56\% |
| FY 06/07 | 12,446 | 88 | 12,324 | -34 | -0.27\% |
| FY 05/06 | 12,438 | 88 | 12,300 | -50 | -0.40\% |
| FY 04/05 | 12,356 | 86 | 12,226 | -44 | -0.35\% |
| FY 03/04 | 12,251 | 84 | 12,128 | -39 | -0.32\% |
| FY 02/03 | 12,242 | 86 | 12,177 | -53 | -0.43\% |
| FY 01/02 | 12,108 | 86 | 11,995 | -27 | -0.22\% |
| FY 00/01 | 12,237 | 85 | 12,062 | -90 | -0.74\% |
| FY 99/00 | 12,187 | 86 | 12,061 | -40 | -0.33\% |
| FY 98/99 | 11,981 | 86 | 11,883 | -12 | -0.10\% |
| FY 97/98 | 11,644 | 86 | 11,511 | -47 | -0.40\% |
| FY 96/97 | 11,344 | 131 | 11,220 | 7 | 0.06\% |
| FY 95/96 | 11,126 | 129 | 10,970 | -27 | -0.24\% |
| FY 94/95 | 10,889 | 85 | 10,724 | -80 | -0.73\% |
| FY 93/94 | 10,581 | 90 | 10,469 | -22 | -0.21\% |
| FY 92/93 | 10,436 | 89 | 10,199 | -148 | -1.42\% |
| FY 91/92 | 10,188 | 94 | 10,034 | -60 | -0.59\% |
| FY 90/91 | 10,144 | 107 | 9,915 | -122 | -1.20\% |
| FY 89/90 | 9,693 | 126 | 9,544 | -23 | -0.24\% |

All estimates are highlighted

Sept. 30 enrollment is important since school allocation of staff and funds depend upon it
March 31 Average Daily Membership (ADM) is important because the State bases its revenues upon average numbers of students enrolled per day until March 31

* Special education students participating in the Piedmont Regional Education Program (PREP) \& in the Community Based Intervention Program (CBIP) are counted in the regional programs, not in the Mar. 31 ADM.


## FY 2012-13 STAFFING STANDARDS

## Development Process

The School Division Staffing Standards were developed by a committee that included central office and school-based staff. In developing the Standards, the committee surveyed school staffs as to the critical issues. Once the committee developed a set of proposed Standards, they were then reviewed by the division's entire Leadership Team, which includes all school-based and central office administrative staff. Feedback from the Leadership Team has been used to finalize and periodically update the Standards.

## Purpose

The purpose of the Standards is to establish a baseline expectation for all schools in the following areas:

- Principals
- Assistant Principals
- Clerical
- Media Assistant
- Media Specialists
- Technology
- Guidance
- Nurses
- Elementary Art, Music, and Physical Education
- K-1 TA Time
- Literacy Specialists
- Gifted Teachers
- Testing Specialists
- Career Awareness Specialist

The focus of the Standards is to foster equity across schools. However, if an individual school wishes to deviate from a particular Standard for a reason related to its School Improvement Plan, a waiver process has been established. This waiver process is outlined in the division's Strategic Plan.

## Explanation

For each area, the following information is provided:

- The State Standard as established in the Virginia Standards of Quality.
- The Albemarle Standard, which establishes the baseline expectation for each school.
- The Albemarle Goal, which establishes what the division would like to have as a Standard in the particular area if funding to do so becomes available.
- The Funding Implication for the Albemarle Goals and for any Albemarle Standards, if applicable.


## FY 2012-13 STAFFING STANDARDS

Principals

|  | Elementary | Middle | High |
| :---: | :--- | :--- | :--- |
| State <br> Standard | $\bullet$ 1 Half-Time to 299 students | $\bullet$ 1 Full-Time per school | $\bullet$ 1 Full-Time per school |
| Albemarle <br> Standard | $\bullet$ 1 Full-Time per school | $\bullet$ 1 Full-Time per school | $\bullet$ 1 Full-Time per school |
| Albemarle <br> Goal | $\bullet$ Same as standard | $\bullet$ Same as standard | $\bullet$ Same as standard |
| Funding <br> Implication | $\bullet$ None | $\bullet$ None | $\bullet$ None |

## FY 2012-13 STAFFING STANDARDS

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - 1 half-time at 600 <br> - 1 full-time at 900 | - 1 full-time for each 600 | - 1 full-time for each 600 |
| Albemarle Standard | - 1 full-time at 400 based on a 2 year average <br> - 1 at 350 if $20 \%$ or more F/R based on a 2 year average | - 1 full-time at 400 based on a 2 year average <br> - 1 at 350 if $20 \%$ or more $F / R$ based on a 2 year average | - Baseline of 2 per school <br> - 1 additional 10 mo at 1000 <br> - Additional 2 months at 1450 <br> - At 1700 Additional 10 month totaling: 3 full time, and 1-10 mo <br> All additions would be based on a 2 years average |
| Albemarle Goal | - Same as Standard | - Same as Standard | - Baseline of 3 for all schools <br> - 4 at 1500 <br> - 4.5 at 1750 <br> - 5 at 2000 |
| Funding Implication | - None | - | - Goal would require funding |

## FY 2012-13 STAFFING STANDARDS

Clerical

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - Part-time to 299 students <br> - 1 full-time at 300 students | - 1 full-time and 1 additional full-time for each 600 beyond 200 | - 1 full-time and 1 additional full-time for each 600 beyond 200 |
| Albemarle Standard | General Clerical: <br> - 1 12-month Office Associate IV <br> - Additional 10-month Office Associate III based on: <br> - 0.5 OA III to 199 <br> - 1.0 OA III from 200-500 <br> - 1.5 OA III at 501 + | General Clerical: <br> - 112-month Office Associate IV <br> - 1 12-month Bookkeeper <br> - 111-month Guidance OA III <br> - 1.5 OA III at 600 | - Each High School will have: <br> - 12-month Bookkeeper <br> - 12-month Database Specialist <br> General Clerical: <br> (Per the Principal's discretion the following positions will be used to fill responsibilities: Switchboard, Guidance, <br> Attendance, Assistant Principal and Athletics) <br> - 11-month Office Associate III <br> - 12-month Office Associate V <br> - 12-month Office Associate IV <br> - 12-month Office Associate III <br> - 12-month Office Associate III <br> - 110-month Office Associate III at 1000 <br> - 112 -month Office Associate III at 1450 <br> - 1 10-month Office Associate III at 1900 |
| Albemarle Goal | - Same as Standard | - Add 0.5 10-month Office Associate III at 800 | - Same as Standard |
| Funding Implication | - None | - Goal would require funding | - None |

## FY 2012-13 STAFFING STANDARDS

Media Clerical

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - None | - 1 at 750 | - 1 at 750 |
| Albemarle Standard | - | - 0.5 additional 10-month Office Associate II at 600 ( 0.5 total) <br> - 110 -month Office Associate II at 750 ( 1.0 total) | - 110 -month Office Associate II at 750 |
| Albemarle Goal | - 0.5 TA at 600 <br> - 1 TA at 750 ( 1.0 total) | - Same as Standard | - 0.5 TA at 1000 ( 1.5 total) <br> - . 25 additional 10-month Office Associate II at 1500 (1.75 total) <br> - . 25 additional 10-month Office Associate II at 2000 (2.0 total) |
| Funding Implication | - Goal would require funding |  | - Goal would require funding |

## FY 2012-13 STAFFING STANDARDS

Media Specialist

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - Part-time to 299 <br> - Full-time at 300 | - 1 half-time to 299 <br> - 1 full time at 300 <br> - 2 full-time at 1000 | - 1 half-time to 299 <br> - 1 full-time at 300 <br> - 2 full-time at 1000 |
| Albemarle Standard | - 1.0 FTE for schools with a 3-year average of 285 students or enrollment above 299* <br> - 0.80 School minimum for media specialist of which 0.3 FTE which may be used for media center teacher assistant time or to be used to supplement media specialist time | - 1 per school | - 2 per school |
| Albemarle Goal | - Same as Albemarle Standard | - Same as Albemarle Standard | - Same as Albemarle Standard |
| Funding Implication | - None | - None | - None |
| Standard Revised in 2011-2012* |  |  |  |

## FY 2012-13 STAFFING STANDARDS

## Guidance

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - 1 hour per day per 100 <br> - 1 full-time at 500 <br> - 1 hour per day additional time per 100 or major fraction <br> * State allows Reading to be substituted for Guidance at the Elementary level | - 1 period per 80 <br> - 1 full-time at 400 <br> - 1 additional period per 80 for major fraction <br> - 1-11-month Guidance also required | - 1 period per 70 <br> - 1 full-time at 350 <br> - 1 additional period per 70 or major fraction <br> - 12 month Guidance also required |
| Albemarle Standard | - 1.0 FTE for schools with a 3-year average of 285 students or enrollment above 299* <br> - 1.0 at 300 <br> - 1.5 at 575 <br> - Per Board direction, substituting Reading for Guidance is not an Option | - 111-month per school <br> - 110-month per school <br> - Additional staffing per 260 extra after 520 | - 112-month Guidance Director <br> - 1 12-month for first 287 <br> - 110 month for each additional 225 after 287 |
| Albemarle Goal | - Same as Standard | - Same as Standard | - Same as Standard |
| Funding Implication | - None | - None | - None |
| Standard Revised in 2011-2012* |  |  |  |

## FY 2012-13 STAFFING STANDARDS

## Nurses

* While there is not a State Standard, 1 Health Service Staff per 1000 students is recommended

|  | Elementary | Middle |  |
| :---: | :--- | :--- | :--- |
| State <br> Standard | $\bullet$ None Nigh |  |  |
| Albemarle <br> Standard | $\bullet 1$ 6-hour per school | $\bullet$ None | $\bullet$ None |
| Albemarle <br> Goal | $\bullet$ Same as Standard | $\bullet$ Same as Albemarle Standard | $\bullet \quad 1$ full-time per school |
| Funding <br> Implication | $\bullet$ None | $\bullet$ None | $\bullet$ None |

## FY 2012-13 STAFFING STANDARDS

## Elementary Art, Music, and Physical Education



## FY 2012-13 STAFFING STANDARDS

## K-1 Teaching Assistant Time

|  | Elementary |  | Middle |
| :---: | :--- | :--- | :--- |
| State <br> Standard | $\bullet$ None None | $\bullet$ None |  |
| Albemarle <br> Standard | $\bullet$4 hours per day of Teaching Assistant <br> time per 20 students | $\bullet$ None | $\bullet$ None |
| Albemarle <br> Goal | $\bullet$ Same as Standard | $\bullet$ None | $\bullet$ None |
| Funding <br> Implication | $\bullet$ None | $\bullet$ None | $\bullet$ None |

Gifted Teachers

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - None | - None | - None |
| Albemarle Standard | - .5 to 200 students <br> - . 6 to 250 students <br> - . 7 to 300 students <br> - 1 to more than 300 | - 1 per school | - 1 per school |
| Albemarle Goal | - 1.25 at 500 | - 1.25 at 500 | - 1.25 at 500 |
| Funding Implication | - Goal would require funding | - Goal would require funding | - Goal would require funding |

## FY 2012-13 STAFFING STANDARDS

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - None | - None | - None |
| Albemarle Standard | - None | - 0.5 minimum | - 0.50 Testing Specialist to 1000 based on a 2 year avg. <br> - 0.25 additional Testing Specialist at 1500 (. 75 total) based on a 2 year avg. <br> - 0.25 additional Testing Specialist at 2000 (1.0 total) based on a 2 year avg. |
| Albemarle Goal | - 0.25 at 250 <br> - 0.5 at 500 | - Same as Standard | - Same as Standard |
| Funding Implication | - Goal would require funding | - None | - None |

Career Awareness Specialist

|  | Elementary | $\bullet$ None Middle |  |
| :---: | :--- | :--- | :--- |
| State <br> Standard | $\bullet$ None High |  |  |
| Albemarle <br> Standard | $\bullet$ None | $\bullet$ None | $\bullet$ None |
| Albemarle <br> Goal | $\bullet$ None | $\bullet$ None school |  |
| Funding <br> Implication | $\bullet$ None | $\bullet$ None | $\bullet$ Same as Standard |

## FY 2012-13 STAFFING STANDARDS

## Intervention Prevention Teachers

|  | Elementary | Middle | High |
| :---: | :---: | :---: | :---: |
| State Standard | - None | - None | - None |
| Albemarle Standard | - None | - 3 teachers - 1 in each middle school that meets the Title 1 criteria | - None |
| Albemarle Goal | - None | - None | - None |
| Funding Implication | - None | - None | - None |

ALBEMARLE COUNTY PUBLIC SCHOOLS FY 2013-2014 INSTRUCTIONAL STAFFING

|  | 2013-2014 ENROLLMENT |  |  |  | 2013-2014 PROJECTED ALLOCATIONS |  |  |  |  |  |  |  | Total Teacher/ Subtotal All Allocation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 13/14 Projected | \# Used For Teacher Allocation | Free/Reduced Lunch |  | Teachers Staffed at the Regular Base Level (See below for details.) |  |  | Teachers Staffed at the Differentiated Level (See below for details.) |  |  | ALLOCATIONS  <br> Regular <br> Base Differentiated <br> $* *$ |  |  |
| ELEM. |  |  |  |  | Gr. K - 3 | Gr. 4-5 | TOTAL | Gr. K-3 | Gr. 4-5 | TOTAL |  |  |  |
| Agnor-Hurt | 610 | 605 | 47.59\% | 287.93 | 11.03 | 4.14 | 15.17 | 17.04 | 7.16 | 24.20 | 28.94 | 10.42 | 39.36 |
| Baker-Butler | 565 | 563 | 18.93\% | 106.57 | 14.41 | 7.27 | 21.68 | 5.73 | 3.23 | 8.96 | 26.74 | 3.89 | 30.63 |
| Broadus | 288 | 286 | 17.79\% | 50.89 | 7.96 | 3.27 | 11.22 | 2.93 | 1.35 | 4.28 | 13.65 | 1.85 | 15.50 |
| Brownsville | 722 | 718 | 15.23\% | 109.34 | 20.09 | 8.91 | 29.00 | 6.14 | 3.05 | 9.19 | 34.21 | 3.98 | 38.19 |
| Cale | 617 | 613 | 40.59\% | 248.80 | 12.65 | 4.77 | 17.42 | 14.70 | 6.21 | 20.91 | 29.32 | 9.01 | 38.33 |
| Crozet | 325 | 323 | 26.72\% | 86.29 | 7.93 | 3.36 | 11.29 | 4.92 | 2.33 | 7.25' | 15.41 | 3.13 | 18.54 |
| Greer | 444 | 436 | 66.65\% | 290.59 | 5.06 | 1.90 | 6.96 | 17.19 | 7.22 | 24.42 | 20.86 | 10.52 | 31.38 |
| Hollymead | 445 | 441 | 9.98\% | 44.02 | 12.71 | 6.16 | 18.87 | 2.40 | 1.30 | 3.70 | 20.97 | 1.61 | 22.58 |
| Meriwether | 438 | 437 | 7.47\% | 32.66 | 13.75 | 5.56 | 19.31 | 1.89 | 0.85 | 2.74 | 20.87 | 1.18 | 22.05 |
| Murray Elem | 254 | 253 | 9.72\% | 24.59 | 6.82 | 3.99 | 10.81 | 1.25 | 0.82 | 2.07 \| | 11.97 | 0.90 | 12.87 |
| Red Hill | 149 | 148 | 50.86\% | 75.27 | 2.38 | 1.08 | 3.46 | 4.19 | 2.14 | 6.33 | 7.05 | 2.74 | 9.79 |
| Scottsville | 176 | 174 | 45.02\% | 78.34 | 3.64 | 0.97 | 4.61 | 5.07 | 1.51 | 6.58 | 8.38 | 2.81 | 11.19 |
| Stone-Rob | 406 | 399 | 23.92\% | 95.43 | 10.71 | 3.83 | 14.54 | 5.73 | 2.29 | 8.02 | 19.11 | 3.45 | 22.56 |
| Stony Point | 282 | 280 | 30.33\% | 84.93 | 7.05 | 2.31 | 9.36 | 5.23 | 1.91 | 7.14 | 13.43 | 3.06 | 16.49 |
| Woodbrook | 278 | 275 | 47.39\% | 130.31 | 4.65 | 2.23 | 6.88 | 7.13 | 3.82 | 10.95 | 13.08 | 4.75 | 17.83 |
| Yancey | 131 | 150 | 66.57\% | 99.86 | 1.55 | 1.09 | 2.64 | 4.42 | 3.47 | 7.89 | 7.06 | 3.47 | 10.53 |
| TOTAL MIDDLE | 6,130 | 6,101 | 30.11\% | 1,845.82 | 142.38 | 60.83 | 203.22 | 105.94 | 48.66 | 154.61] | 291.05 | 66.79 | 357.84 |
| Burley | 566 | 552 | 36.78\% | 203.01 |  |  | 23.22 |  |  | 9.81 | 28.46 | 4.57 | 33.03 |
| Charter School | 45 | 45 | 60.00\% | 27.00 |  |  | 1.62 |  |  | 1.30 | 2.32 | 0.61 | 2.93 |
| Henley | 812 | 802 | 12.22\% | 98.00 |  |  | 38.82 |  |  | 4.73 | 41.35 | 2.20 | 43.55 |
| Jouett | 587 | 567 | 40.27\% | 228.33 |  |  | 23.35 |  |  | 11.03 | 29.23 | 5.15 | 34.38 |
| Sutherland | 590 | 579 | 13.93\% | 80.68 |  |  | 27.77 |  |  | 3.90 , | 29.85 | 1.82 | 31.67 |
| Walton | 400 | 425 | 37.31\% | 158.58 |  |  | 18.06 |  |  | 7.21 | 21.91 | 3.36 | 25.27 |
| TOTAL | 3,000 | 2,970 | 26.52\% | 795.60 |  |  | 132.85 |  |  | 37.98 | 153.12 | 17.70 | 170.82 |
| HIGH |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Albemarle | 1,794 | 1,710 | 22.29\% | 381.23 |  |  | 83.71 |  |  | 18.51 | 94.21 | 8.01 | 102.22 |
| Monticello | 1,104 | 1,037 | 29.64\% | 307.38 |  |  | 48.67 |  |  | 14.92 | 57.13 | 6.46 | 63.59 |
| Western | 1,030 | 986 | 16.76\% | 165.30 |  |  | 49.77 |  |  | 8.02 | 54.33 | 3.47 | 57.80 |
| Murray HS | 108 | 108 | 14.83\% | 16.02 |  |  |  |  |  |  | 10.50 |  | 10.50 |
| TOTAL | 4,036 | 3,733 | 21.55\% | 869.93 |  |  | 182.15 |  |  | 41.45! | 216.17 | 17.94 | 234.11 |
| Emerg. Staffing |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduce Class Loads |  |  |  |  |  |  |  |  |  | $i$ |  |  |  |
| Specialty Center |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Special Ed Staff RTI |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Newcomer Center |  |  |  |  |  |  |  |  |  | $i$ |  |  |  |
| Newcomer Center ESOL |  |  |  |  |  |  |  |  |  | i |  |  |  |
| Math Specialists |  |  |  |  |  |  |  |  |  | I |  |  |  |
| Coaching Model |  |  |  |  |  |  |  |  |  | i |  |  |  |
| Interv./Prevention |  |  |  |  |  |  |  |  |  | , |  |  |  |
| ALT PROGRAMS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 13,166 | 12,804 | 26.67\% | 3,511.35 |  |  | 518.22 |  |  | 234.04 | 660.34 | 102.43 | 762.77 |

* Staffing for all students staffed at the Base

| Regular Class Size |  |
| :---: | :---: |
| K-3= | 20.25 |
| $4-5=$ | 22.65 |
| $6-8=$ | 23.37 |
| $9-12=$ | 24.20 |

** Staff added to allow for Differentiation

| Differentiated Staff |  |  |
| :---: | :---: | :---: |
| K-3= | 11.90 | to $1 \mathrm{~F} / \mathrm{R}$ |
| $4-5=$ | 11.90 | to $1 \mathrm{~F} / \mathrm{R}$ |

Staffing sheets reflect no budgeted increase in class size

ALBEMARLE COUNTY PUBLIC SCHOOLS

## FY 2013-2014 INSTRUCTIONAL STAFFING

|  | 2013-2014 ENROLLMENT |  |  | 2013-2014 PROJECTED ALLOCATIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2013-14 <br> Project |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  \# Used Total <br> 2013-2014 For Teacher/ <br> Projected <br> Enrollment <br> Teacher Allocation Subtotal All <br> Allocation |  |  | LITERACY |  |  | Test Spec. | Career Aware. | Technology | Media Spec. | Guidance | Gifted | Art, Music, P.E. | Staffing for Alternative Programs | 2011-2012 |  | 2012-2013 |  |  |  |
|  |  |  |  | $\begin{gathered} \text { K - } 1 \\ \text { T.A. Time } \end{gathered}$ | Specialist | Dble Block |  |  |  |  |  |  |  |  |  |  |  |  |
| ELEM. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ELEM. |
| Agnor-Hurt | 610 | 605 | 39.36 | 1.98 | 0.00 |  |  |  | 0.00 | 1.00 | 1.50 | 1.00 | 6.00 | 0.00 | 39.69 | 42.49 | 46.43 | 45.43 | 50.84 | Agnor-Hurt |
| Baker-Butler | 565 | 563 | 30.63 | 1.67 | 0.00 |  |  |  | 0.00 | 1.00 | 1.00 | 1.00 | 5.60 | 0.50 | 31.24 | 32.04 | 42.10 | 40.10 | 41.40 | Baker-Butler |
| Broadus | 288 | 286 | 15.50 | 0.94 | 0.00 |  |  |  | 0.00 | 1.00 | 1.00 | 0.70 | 2.30 | 0.00 | 22.54 | 21.04 | 19.49 | 19.49 | 21.44 | Broadus |
| Brownsville | 722 | 718 | 38.19 | 2.27 | 0.00 |  |  |  | 0.00 | 1.00 | 1.50 | 1.00 | 6.30 | 0.00 | 44.42 | 45.02 | 46.08 | 49.26 | 50.26 | Brownsville |
| Cale | 617 | 613 | 38.33 | 2.07 | 0.00 |  |  |  | 0.00 | 1.00 | 1.50 | 1.00 | 6.00 | 0.00 | 43.41 | 45.21 | 47.66 | 47.66 | 49.90 | Cale |
| Crozet | 325 | 323 | 18.54 | 1.17 | 0.00 |  |  |  | 0.00 | 1.00 | 1.00 | 1.00 | 2.70 | 0.00 | 23.81 | 22.51 | 21.78 | 25.00 | 25.41 | Crozet |
| Greer | 444 | 436 | 31.38 | 1.62 | 0.00 |  |  |  | 0.00 | 1.00 | 1.00 | 1.00 | 4.00 | 0.00 | 38.71 | 38.11 | 38.21 | 38.21 | 40.00 | Greer |
| Hollymead | 445 | 441 | 22.58 | 1.26 | 0.00 |  |  |  | 0.00 | 1.00 | 1.00 | 1.00 | 4.00 | 0.00 | 38.41 | 38.81 | 30.67 | 30.67 | 30.84 | Hollymead |
| Meriwether | 438 | 437 | 22.05 | 1.30 | 0.00 |  |  |  | 0.00 | 1.00 | 1.00 | 1.00 | 4.00 | 0.00 | 30.20 | 30.60 | 31.86 | 30.86 | 30.35 | Meriwether |
| Murray Elem | 254 | 253 | 12.87 | 0.63 | 0.00 |  |  |  | 0.00 | 0.80 | 0.50 | 0.70 | 2.30 | 0.00 | 17.87 | 18.07 | 18.12 | 18.12 | 17.80 | Murray Elem |
| Red Hill | 149 | 148 | 9.79 | 0.47 | 0.00 |  |  |  | 0.00 | 0.80 | 0.50 | 0.50 | 1.80 | 0.00 | 13.78 | 13.98 | 14.33 | 14.48 | 13.86 | Red Hill |
| Scottsville | 176 | 174 | 11.19 | 0.62 | 0.00 |  |  |  | 0.00 | 0.80 | 0.50 | 0.50 | 1.80 | 0.00 | 17.20 | 16.77 | 16.48 | 16.06 | 15.41 | Scottsville |
| Stone-Rob | 406 | 399 | 22.56 | 1.43 | 0.00 |  |  |  | 0.00 | 1.00 | 1.00 | 1.00 | 3.10 | 0.90 | 33.10 | 30.50 | 30.39 | 30.39 | 30.99 | Stone-Rob |
| Stony Point | 282 | 280 | 16.49 | 1.08 | 0.00 |  |  |  | 0.00 | 0.80 | 0.50 | 0.70 | 2.30 | 0.00 | 23.93 | 22.73 | 21.00 | 21.00 | 21.87 | Stony Point |
| Woodbrook | 278 | 275 | 17.83 | 0.81 | 0.00 |  |  |  | 0.00 | 0.80 | 0.50 | 0.70 | 2.30 | 1.10 | 24.66 | 25.26 | 26.29 | 23.78 | 24.04 | Woodbrook |
| Yancey | 131 | 150 | 10.53 | 0.39 | 0.00 |  |  |  | 0.00 | 0.80 | 0.50 | $\underline{0.50}$ | 1.80 | 0.00 | 14.30 | 14.50 | 14.56 | 14.01 | 14.59 | Yancey |
| TOTAL | 6,130 | 6,101 | 357.84 | 19.71 | 0.00 |  |  |  | 0.00 | 14.80 | 14.50 | 13.30 | 56.30 | 2.50 | 457.27 | 457.64 | 465.45 | 464.52 | 479.00 | TOTAL |
| MIDDLE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | MIDDLE |
| Burley | 566 | 552 | 33.03 |  | 0.00 | 1.02 | 0.5 |  | 0.00 | 1.00 | 2.18 | 1.00 |  | -0.06 | 35.35 | 36.35 | 37.27 | 38.35 | 38.67 | Burley |
| Charter School | 45 | 45 | 2.93 |  | 0.00 | 0.00 | 0 |  | 0.00 | 0.00 | 0.00 | 0.00 |  |  | 3.23 | 4.00 | 3.25 | 3.87 | 2.93 | Charter School |
| Henley | 812 | 802 | 43.55 |  | 0.00 | 0.49 | 0.5 |  | 0.00 | 1.33 | 3.12 | 1.00 |  | -0.06 | 49.21 | 49.21 | 48.71 | 49.71 | 49.93 | Henley |
| Jouett | 587 | 567 | 34.38 |  | 0.00 | 1.14 | 0.5 |  | 0.00 | 1.00 | 2.26 | 1.00 |  | -0.06 | 39.36 | 40.37 | 39.70 | 40.50 | 40.22 | Jouett |
| Sutherland | 590 | 579 | 31.67 |  | 0.00 | 0.40 | 0.5 |  | 0.00 | 1.00 | 2.27 | 1.00 |  | -0.06 | 37.25 | 37.25 | 38.03 | 38.03 | 36.78 | Sutherland |
| Walton | 400 | 425 | 25.27 |  | 0.00 | $\underline{0.73}$ | 0.5 |  | 0.00 | 1.00 | $\underline{2.00}$ | 1.00 |  | -0.06 | $\underline{29.78}$ | 30.78 | 30.21 | 30.21 | 30.44 | Walton |
| TOTAL | 3,000 | 2,970 | 170.82 |  | 0.00 | 3.78 | 2.50 |  | 0.00 | 5.33 | 11.83 | 5.00 |  | -0.30 | 194.18 | 197.96 | 197.17 | 200.67 | 198.97 | TOTAL |
| HIGH |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | HIGH |
| Albemarle | 1,794 | 1,710 | 102.22 |  | 0.00 | 1.91 | 0.75 | 1.00 | 0.00 | 2.00 | 7.70 | 1.00 |  | -0.33 | 110.48 | 110.99 | 112.97 | 118.64 | 116.25 | Albemarle |
| Monticello | 1,104 | 1,037 | 63.59 |  | 0.00 | 1.54 | 0.50 | 1.00 | 0.00 | 2.00 | 4.63 | 1.00 |  | -0.33 | 73.44 | 74.10 | 71.74 | 74.91 | 73.93 | Monticello |
| Western | 1,030 | 986 | 57.80 |  | 0.00 | 0.83 | 0.50 | 1.00 | 0.00 | 2.00 | 4.30 | 1.00 |  | -0.33 | 68.14 | 68.14 | 68.21 | 71.38 | 67.10 | Western |
| Murray HS | 108 | 108 | 10.50 |  |  |  |  |  | 0.00 |  |  |  |  |  | 10.50 | 11.50 | 10.50 | 10.50 | 10.50 | Murray HS |
| TOTAL | 4,036 | 3,841 | 234.11 |  | 0.00 | 4.28 | 1.75 | 3.00 | 0.00 | 6.00 | 16.63 | 3.00 |  | -0.99 | 262.56 | 264.73 | 263.42 | 275.43 | 267.78 | TOTAL |
| Emerg Staff |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2.49 | 2.49 | 2.49 | 2.49 | 2.49 | Emerg Staff |
| Reduce Class Loads |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 0.00 0.50 | 0.00 | 17.12 1.00 | 1.61 0.50 | 17.12 | Reduce Class Loads |
| Specialty Center SpEd Staff |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 173.33 | 173.33 | 17.00 1733 | 173.33 | 173.33 | SpEd Staff |
| RTI |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 5.80 | 5.80 | 8.80 | 0.00 | 8.80 | $\\| \text { RTI }$ |
| Newcomer Center |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | Newcomer Center |
| ESOL |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 23.20 | 24.20 | 24.20 | 24.20 | 24.20 | ESOL |
| Math Specialists |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Math Specialists |
| Coaching Model |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 23.30 | 19.50 | 20.30 | 19.50 | 20.30 | Coaching Model |
| Interv./Prevention |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 3.00 | 0.00 | 3.00 | 0.00 | 3.00 | Interv./Prevention |
| ALT PROG, |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2.83 | 2.83 | 2.83 | 2.83 | 2.83 | Alt. Prog. |
| TOTAL | 13,166 | 12,912 | 762.77 | 19.71 | 0.00 | 8.06 | 4.25 | 3.00 | 0.00 | 26.13 | 42.96 | 21.30 | 56.30 | 1.21 | 1,151.46 | 1,151.98 | 1,185.11] | 1,168.08 | 1,204.82 | TOTAL |

Albemarle County Public Schools Non-Instructional Staffing

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} \& \multirow[b]{3}{*}{\[
\begin{gathered}
2013-2014 \\
\text { Projected } \\
\text { Enrollment } \\
\text { (Includes Pre-K) }
\end{gathered}
\]} \& \multirow[b]{3}{*}{Principal} \& \multirow[b]{3}{*}{\begin{tabular}{l}
Asst. \\
Principal
\end{tabular}} \& \multirow[b]{3}{*}{Administrative Specialists} \& \multirow[b]{3}{*}{Guidance Director} \& \multirow[t]{3}{*}{2013-2} \& \multirow[t]{3}{*}{A REQUE

Athletic

Director} \& \multirow[t]{3}{*}{\begin{tabular}{c}
TED ADMINIS <br>
$\begin{array}{c}\text { Administrative } \\
\text { Intern }\end{array}$ <br>
\hline

} \& RATIVE S \& AFFING \& \& \& \& \& \multirow[b]{3}{*}{

Total <br>
Administrative Staffing
\end{tabular}} <br>

\hline \& \& \& \& \& \& \& \& \& \multicolumn{6}{|c|}{Clerical} \& <br>

\hline \& \& \& \& \& \& \& \& \& General Clerical \& Media Clerical \& Guidance Clerical \& Bookkeeper \& $$
\begin{gathered}
\text { SIS } \\
\text { Contact }
\end{gathered}
$$ \& Athletic Clerical \& <br>

\hline ELEM. \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>
\hline Agnor-Hurt \& 634 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 3.00 \& 0.50 \& \& \& \& \& 6.33 <br>
\hline Baker-Butler \& 592 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.50 \& 0.00 \& \& \& \& \& 5.33 <br>
\hline Broadus \& 288 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 3.83 <br>
\hline Brownsville \& 742 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 3.00 \& 0.50 \& \& \& \& \& 6.33 <br>
\hline Cale \& 646 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 3.00 \& 0.50 \& \& \& \& \& 6.33 <br>
\hline Crozet \& 325 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 3.83 <br>
\hline Greer \& 476 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 4.83 <br>
\hline Hollymead \& 463 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 4.83 <br>
\hline Meriwether \& 438 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 4.83 <br>
\hline Murray Elem \& 259 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 3.83 <br>
\hline Red Hill \& 164 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 1.50 \& 0.00 \& \& \& \& \& 3.33 <br>
\hline Scottsville \& 192 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 1.50 \& 0.00 \& \& \& \& \& 3.33 <br>
\hline Stone-Rob \& 432 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 4.83 <br>
\hline Stony Point \& 297 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 1.99 \& 0.00 \& \& \& \& \& 3.82 <br>
\hline Woodbrook \& 306 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& 2.00 \& 0.00 \& \& \& \& \& 3.83 <br>
\hline Yancey \& 147 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.83 \& \& 0.00 \& $\underline{1.50}$ \& 0.00 \& \& \& \& \& $\underline{3.33}$ <br>
\hline TOTAL \& 6,401 \& 16.00 \& 8.00 \& 0.00 \& 0.00 \& 13.24 \& \& 0.00 \& 33.99 \& 1.50 \& \& \& \& \& 72.73 <br>
\hline MIDDLE \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>
\hline Burley \& 566 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 1.00 \& \& 0.00 \& 1.00 \& \& 1.00 \& 1.00 \& \& \& 6.00 <br>
\hline Henley \& 812 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 1.00 \& \& 0.00 \& 1.50 \& \& 1.00 \& 1.00 \& \& \& 6.50 <br>
\hline Jouett \& 587 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 1.00 \& \& 0.00 \& 1.00 \& \& 1.00 \& 1.00 \& \& \& 6.00 <br>
\hline Sutherland \& 592 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 1.00 \& \& 0.00 \& 1.50 \& \& 1.00 \& 1.00 \& \& \& 6.50 <br>
\hline Walton \& 400 \& 1.00 \& 1.00 \& 0.00 \& 0.00 \& 1.00 \& \& 0.00 \& 1.00 \& \& 1.00 \& 1.00 \& \& \& 6.00 <br>
\hline Charter \& 45 \& 0.00 \& 0.00 \& 0.00 \& 0.00 \& 0.00 \& \& 0.00 \& 0.00 \& \& 0.00 \& 0.00 \& \& \& $\underline{0.00}$ <br>
\hline TOTAL \& 3,002 \& 5.00 \& 5.00 \& 0.00 \& 0.00 \& 5.00 \& \& 0.00 \& 6.00 \& \& 5.00 \& 5.00 \& \& \& 31.00 <br>
\hline HIGH \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>
\hline Albemarle \& 1,794 \& 1.00 \& 4.00 \& 0.00 \& 1.00 \& 1.00 \& 1.00 \& 0.00 \& 3.00 \& 1.00 \& 4.00 \& 1.00 \& 1.00 \& 1.00 \& 19.00 <br>
\hline Monticello \& 1,104 \& 1.00 \& 2.80 \& 0.00 \& 1.00 \& 1.00 \& 1.00 \& 0.00 \& 3.00 \& 1.00 \& 2.00 \& 1.00 \& 1.00 \& 1.00 \& 15.80 <br>
\hline Western \& 1,030 \& 1.00 \& 2.80 \& 0.00 \& 1.00 \& 1.00 \& 1.00 \& 0.00 \& 3.00 \& 1.00 \& 2.00 \& 1.00 \& 1.00 \& 1.00 \& 15.80 <br>
\hline Murray HS \& 108 \& 1.00 \& 0.00 \& 0.00 \& 0.00 \& 0.00 \& 0.00 \& 0.00 \& 2.00 \& 0.00 \& 0.00 \& 0.00 \& 0.00 \& 0.00 \& 3.00 <br>
\hline TOTAL \& 4,036 \& 4.00 \& 9.60 \& 0.00 \& 3.00 \& 3.00 \& 3.00 \& 0.00 \& 11.00 \& 3.00 \& 8.00 \& 3.00 \& 3.00 \& 3.00 \& 53.60 <br>
\hline TOTAL \& 13,439 \& 25.00 \& 22.60 \& 0.00 \& 3.00 \& 21.24 \& 3.00 \& 0.00 \& 50.99 \& 4.50 \& 13.00 \& 8.00 \& 3.00 \& 3.00 \& 157.33 <br>
\hline
\end{tabular}

## 2012/2013 Actual Elementary School Staffing

| Type of Staffing |  |  | FTE |
| :---: | :---: | :---: | :---: |
| Regular |  |  | 540.05 |
|  | Elem. Art Music And P.E. |  | 55.84 |
|  |  | Teachers | 53.25 |
|  |  | Teacher's Aide | 2.59 |
|  | Elementary 4-5 |  | 110.33 |
|  |  | Teachers | 103.05 |
|  |  | Teacher's Aide | 7.28 |
|  | Elementary Gifted Education |  | 13.90 |
|  |  | Teachers | 13.90 |
|  | Elementary K-3 |  | 322.78 |
|  |  | Teachers | 231.63 |
|  |  | Teacher's Aide | 91.15 |
|  | Elementary Media |  | 17.27 |
|  |  | Librarians | 5.50 |
|  |  | Teachers | 9.10 |
|  |  | Teacher's Aide | 2.67 |
|  | Imprvemnt Of Instr-Elem |  | 11.13 |
|  |  | Teachers | 11.13 |
|  | Response To Intervention |  | 8.80 |
|  |  | Teachers | 8.80 |
| Special Education |  |  | 109.93 |
|  | Elementary Special Education |  | 87.33 |
|  |  | Teachers | 43.38 |
|  |  | Teacher's Aide | 43.95 |
|  | Occupational Therapy |  | 4.50 |
|  |  | Teachers | 4.50 |
|  | Speech Therapy |  | 18.10 |
|  |  | Teachers | 18.10 |
| Special Education Preschool |  |  | 19.83 |
|  | Class/Instruc-Presch/Hand |  | 19.83 |
|  |  | Teachers | 8.83 |
|  |  | Teacher's Aide | 11.00 |
| Support Staffing |  |  | 105.22 |
|  | Elementary E.S.O.L. |  | 17.57 |
|  |  | Teachers | 16.47 |
|  |  | Teacher's Aide | 1.10 |
|  | Elementary Guidance |  | 15.50 |
|  |  | Guidance Counselors | 9.50 |
|  |  | Teachers | 6.00 |
|  | Elementary Health Services |  | 13.46 |
|  |  | Nurses | 13.46 |
|  | Elementary Principals |  | 57.79 |
|  |  | Assistant Principals | 8.00 |
|  |  | Clerical | 33.79 |
|  |  | Principals | 16.00 |
|  | Elementary Technology |  | 0.90 |
|  |  | Teacher's Aide | 0.90 |


| 2012/2013 Actual Middle School Staffing |  |  |  |
| :---: | :---: | :---: | :---: |
| Type of Stafing |  |  | FTE |
| Regular |  |  | 200.11 |
| Regular | Intervention Prevention |  | 3.61 |
|  |  | Teachers | 3.61 |
|  | Middle Alternative Education |  | 1.00 |
|  |  | Teachers | 1.00 |
|  | Middle Exploratory |  | 19.43 |
|  |  | Teachers | 18.93 |
|  |  | Teacher's Aide | 0.50 |
|  | Middle Foreign Language |  | 6.32 |
|  |  | Teachers | 6.32 |
|  | Middle Gifted Education |  | 5.00 |
|  |  | Teachers | 5.00 |
|  | Middle Health And P.E. |  | 15.33 |
|  |  | Teachers | 14.33 |
|  |  | Teacher's Aide | 1.00 |
|  | Middle Language Arts |  | 39.94 |
|  |  | Teachers | 38.94 |
|  |  | Teacher's Aide | 1.00 |
|  | Middle Math |  | 42.29 |
|  |  | Teachers | 42.29 |
|  | Middle Media |  | 6.00 |
|  |  | Librarians | 3.00 |
|  |  | Teachers | 2.00 |
|  |  | Teacher's Aide | 1.00 |
|  | Middle Science |  | 23.00 |
|  |  | Teachers | 23.00 |
|  | Middle Social Studies |  | 23.16 |
|  |  | Teachers | 23.16 |
|  | Middle Teaching Assistants |  | 8.17 |
|  |  | Teacher's Aide | 8.17 |
|  | Middle Vocational Education |  | 3.92 |
|  |  | Teachers | 3.92 |
|  | Improvement Of Instr-Middle |  | 2.94 |
|  |  | Teachers | 2.94 |
| Special Education |  |  | 57.16 |
|  | Middle Special Education |  | 57.16 |
|  |  | Teachers | 31.66 |
|  |  | Teacher's Aide | 25.50 |
| Support Staffing |  |  | 49.19 |
|  | Middle Academic Coordinator |  | 2.00 |
|  |  | Teachers | 2.00 |
|  | Middle E.S.O.L. |  | 4.66 |
|  |  | Teachers | 4.66 |
|  | Middle Guidance |  | 17.00 |
|  |  | Clerical | 5.00 |
|  |  | Guidance Counselors | 9.00 |
|  |  | Teachers | 2.00 |
|  |  | Teacher's Aide | 1.00 |
|  | Middle Health Services |  | 5.00 |
|  |  | Nurses | 5.00 |
|  | Middle Principals |  | 20.53 |
|  |  | Assistant Principals | 5.00 |
|  |  | Clerical | 10.53 |
|  |  | Principals | 5.00 |
| Grand Total |  |  | 306.46 |

2012/2013 Actual High School Staffing


# Synopsis of Growth and Operational Increases Total Growth and Operations : \$2,494,171 

## Enrollment Space and Growth Costs : \$1,591,229

Growth Due to Enrollment \{23.64 FTE - \$1,439,532 and \$43,996 in Recurring Operational Costs\} - Board Goal 1<br>Increase due to growth in numbers of students from budget to budget (203). This will increase teacher FTE by 19.64 FTE. In addition, this initiative includes 4.00 FTE for new school bus drivers. Finally, this initiative includes an increase in operations for schools of $\$ 43,996$.

## CATEC Increase $\{\$ 107,701$ in Recurring Operational Costs\} - Board Goal 1

Projected increase of CATEC based upon new teacher scales and enrollment changes.

## Operational Increases : \$902,942

## Piedmont Regional Education Program (PREP) \{\$258,942 in Recurring Operational Costs\} - Board Goal 1

Continue to provide services to students with emotional disturbance, autism, and multiple or severe disabilities through PREP. Funds are requested to address an increase in compensation and program and tuition costs related to providing these services.

## Transfer to Comprehensive Services Act \{\$500,000 in Recurring Operational Costs\} - Board Goal 1

 Increase due to significant number of students requiring private day or residential services. These costs are for students with disabilities placed by the Department of Social Services or Albemarle Schools.
## Capital Improvement Program (CIP) Storage Lease \{\$144,000 in Recurring Operational Costs\} - Board Goal 5

Actual expenditure for Com-Dial lease space. These funds are reimbursed from CIP

# Synopsis of Improvements and Infrastructure Total Improvements : \$4,750,589 

## Compensation and Benefits : \$3,271,527

Classified Salary Increase $\{\$ 946,289\}$ - Board Goal 3<br>Joint Board increase of 2.00\%.

## Teacher Salary Increase $\{\$ 1,491,955\}$ - Board Goal 3

Percentage increase ranges from $1.20 \%$ to $4.33 \%$ (inclusive of step) depending on location of the scale. This increase meets the $2 \%$ requirement to draw down available state funds.

## Dental Increase $\{\$ 33,463\}$ - Board Goal 3

Expected increase of 7\% over current year rates.
Health Insurance Increase \{\$799,820\} - Board Goal 3
Expected increase of 7\% over current year rates.

## Total System Initiatives : \$1,479,062

## I. School Staffing Initiatives : \$849,852

## Modify Elementary and Middle School Assistant Principal Staffing Standards \{2.10 FTE - \$140,673\} Board Goal 1

This initiative was brought forward for FY 2012-2013, but was not approved for the budget. The current staffing standard for Assistant Principals for both elementary and middle schools is 1 full-time at 400 based on a 2 year average. This initiative would amend the staffing standards to add 110 -month assistant principal for elementary and middle schools when enrollment reaches 700 students. For FY 2013-2014 this would require the addition of two 10-month positions; one for Henley Middle School (projected enrollment 812) and one for Brownsville Elementary (projected enrollment 722).
Modify staffing standards for large elementary schools (Enrollments greater than $\mathbf{6 0 0}$ students) \{3.83 FTE - \$163,236\} - Board Goal 1
Most of the current staffing standards for elementary schools are structured around elementary schools having maximum enrollments in the range of 500-600 students. While staffing ratios for teachers are formula driven based on current enrollments, that is not the case for clerical, media clerical, guidance, and physical education. This initiative would update the following standards:

Clerical:
Current: 1 12-month OA IV and 1.5 10-month OA III at 500+
Proposed: 1 12-month OA IV, 1 12-month OA III, and 110 -month OA III at 600
Media Clerical:
Current: None
Proposed: 0.5 10-month OA II at 600
Guidance:
Current: 1.5 at 575
Proposed: 2.0 at 625
Physical Education:
Current: 3.0 at 600 to 659
3.3 at 660 to 719

Proposed: 3.0 at 600 to 659
3.66 at 660 to 719

# Synopsis of Improvements and Infrastructure 

Special Educational Staffing \{2.50 FTE - \$167,467\} - Board Goal 1

Increase based on increased need for assistants and changing demographic of special needs population.

## Restore Response to Intervention (RTI) staffing to support at-risk students. \{2.80 FTE - \$187,564\} - Board Goal 2

The goal of RTI is to provide rapid deployment of differentiated instruction, assistive technology tools, and intervention strategies that can help eliminate learning gaps before they grow in significance. In FY 2010-2011, RTI staffing was provided to schools at all levels. Due to budget cuts and the reduction of federal American Recovery and Reinvestment Act (ARRA) funds, RTI for secondary schools was no longer supported, a reduction of 5.8 FTE. In FY 2012-2013, 3.0 FTE were restored. This initiative would reinstate the remaining 2.8 FTE.
Increase staffing to support English for Speakers of Other Languages (ESOL) students. \{1.00 FTE \$66,987\} - Board Goal 2
This initiative seeks to increase ESOL staffing due to increases in the number of ESOL students and the levels of support required to support the learning of these students.

## Fund staffing for Community Public Charter School \{1.85 FTE - \$123,925\} - Board Goal 2

In 2007, the Community Public Charter School was established to some behaviorally at risk students in Albemarle County's middle school population. Over time, this school has made remarkable progress due to the efforts and hard work of the students, staff, management team and community. For each of the last two years, CPCS has earned full accreditation.

Per the agreed upon charter, the division will staff the school in the same manner as other ACPS middle schools - 1 FTE per 23.37 students and differentiated staffing at 1 FTE per 10.35 students. Operational costs and Instructional resources are also funded at same allocation as other ACPS middle schools. CPCS has been seeking and receiving funds through mostly private sources. In the beginning years, much of the administrative operations of the school was provided on a volunteer basis from members of the character management team.

Now that CPCS has established a solid foundation for the school, this initiative would add 1.85 FTE to support classroom teacher FTE as well as administrative support. The CPCS management team would continue to raise funds to support programs such as the fine arts the students have experienced in the past.

## II. System Improvement Initiatives : \$444,659

## Virtual Courses \{1.00 FTE - $\$ 66,987$ and $\$ 181,148$ in Recurring Operational Costs - Board Goal 1

Beginning with students entering ninth grade for the first time in 2013-14, a student must successfully complete one virtual course to meet minimum graduation requirements to graduate with a Standard or Advanced Studies Diploma. While some students in our division take virtual courses from providers such as Virtual Virginia, K12 Public School, and APEX, the need for more varied opportunities will become greater with this graduation requirement. The Department of Instruction is in the process of developing virtual courses that will be offered by ACPS staff. Part of the process will involve purchasing a basic curriculum that will be modified to create more challenging courses that meet the division's expectations for student learning.

## Increase in Technical Support Staff \{3.00 FTE - \$196,524\} - Board Goal 1

The proposal requests an increase in the number of technical support positions at each level (Elementary, Middle, and High) by 1.0 FTE. This increase would reduce the number of sites that a technician would support at the elementary school level from 4 to 3 . At the middle school level, the increase would allow for a full time technician to be assigned to Henley and Walton. The increase at the high school level would raise the number of technicians from 1 per site to 1.5 per site. The resources allocation is supported by the 2004 JLARC recommendations for staffing and the adopted SOQ for technician staffing. Staffing at the elementary level is based on the number of sites and proximity. Middle school and high school staffing is based on the number of devices and population of the end-users.

## IV. Support Services Initiatives : \$184,551

## Synopsis of Improvements and Infrastructure

## Additional 0.50 FTE Resource Officer Funded to Match Albemarle County Police Department (ACPD) Initiative \{\$40,000 in Recurring Operational Costs\} - Board Goal 5

Prior to budget reductions, each middle school had an SRO in addition to the SRO's at the high school level. The Albemarle County School Resource Program was created to establish a relationship between the Albemarle County School System and the Albemarle County Police Department. The SRO Unit provides the foundation for the continued partnerships and the sharing of resources that enhances the safety, well being and education of the youth attending Albemarle County Schools. It is the desire and focus of the School Resource Officer to join with the Albemarle County School System in creating and sustaining an atmosphere of trust, cooperation and understanding. The School Resource Officer Program serves as a model for the true spirit of Community Policing.

Through studying this year's discipline and Safe Schools Climate data for each middle school in addition to crime data in the surrounding community, we would like to be able to target a middle school with SRO support to help build positive relationships between the younger adolescent students and the SRO.

## Increases in Wireless Costs $\{\$ 60,000$ in Recurring Operational Costs\} - Board Goal 5

Increases in cell phone usage, necessary features, and the consolidation of all cell phone billing have required an increase in the budget line for cellular phones. The Department of Accountability, Research \& Technology (DART) currently supports 199 individual cellular devices spanning all school administration and departments. The overall expenditure is approximately $\$ 110,000$ per year. These figures include regular non-data phones as well as "smart" data enabled phones.

## Department of Social Services/Bright Stars increase \{\$1,960 in Recurring Operational Costs $\}$ - Board Goal 5

Increase due to the teacher salary increase and the division's cost associated with the Bright Stars program.

## Transportation Commercial Driver's License (CDL) - Holder Training \{\$44,591 in Recurring Operational Costs $\}$ - Board Goal 5

Add $\$ 42,000$ in additional funding to train new drivers. It is anticipated that 20 new drivers will require VDOE/DMV-mandated training in 2013-14. Training requires 1,502 hours of overtime for current employee trainers $(\$ 26,000)$ and another $\$ 16,000$ to pay each trainee to complete the training and accept a regular driving position.

In 2008-09 there were three 12-month trainers on staff. Two of these positions were eliminated in 2009-10 and the work of the missing trainers has been performed by 10-month Lead Drivers. Most of this work was performed as either straight-time overtime or time-and-one-half (1.5) overtime.

Each trainee is paid $\$ 800$ to complete all of the training and accept a regular route. If the trainee does not complete the training or accept a regular route, they are not paid. Each trainee spends 40 hours in class and on average 48 hours behind-the-wheel to complete the training. About half of the behind-the-wheel time is with students on the bus which is simply done on the trainer's bus and no overtime cost is incurred. A new program was started in November 2012 to retrain existing drivers that were involved in preventable accidents and incidents.

Zero additional FTE's are required. Additional overtime costs of $\$ 41,422$ will be incurred in 2013-14. This is a combination of $\$ 16,000$ paid to trainee graduates and $\$ 25,422$ ( 1,502 hours) paid in overtime to trainers.

## Synopsis of Improvements and Infrastructure

Mandt, First Aid, and CPR Training for Transportation $\{\$ 38,000$ in Recurring Operational Costs\} - Board Goal 5
Executive Summary: Add $\$ 38,000$ in additional funding this year and $\$ 28,000$ in subsequent years to train all SPED drivers and assistants in Mandt techniques and to train all staff in First Aid and CPR.
Description and Justification of Initiative: SPED personnel transport special needs students to the county schools. All of them would benefit from learning the de-escalation and restraint techniques taught in Mandt training. The first year of Mandt training requires a three-day class. Subsequent years only require a one-day, recertification class.

All staff would benefit from First Aid and CPR training. This would provide an improved response should a student need urgent, primary medical care. All 12-month employees would be trained during normal work hours and no additional funding is needed. Ten-month employees' time would be calculated as straight time overtime and would require additional funding.

## Synopsis of Reductions to Baseline Operations

## Total Reductions: $(\$ 3,049,977)$

## Voluntary Early Retirement Incentive Plan (VERIP) \{(\$252,038) in Recurring Operational Costs\} - Board Goal 3

Current participation did not meet projections, plus a $20 \%$ decline in the stipend benefit yields a projected savings.

Salary Savings $\{(\$ 735,168)$ in Recurring Operational Costs $\}$ - Board Goal 3
Salary savings are due to the typical retirements and turnover within the division from year to year.
Eliminate Transfer to Adult Education Grant \{(\$22,500) in Recurring Operational Costs\} - Board Goal 5 The Adult Education Grant has been eliminated and thus the local match requirement has been eliminated.
Bus Replacement Movement into CIP $\{(\$ 947,896)$ in Recurring Operational Costs $\}$ - Board Goal 5
As agreed by the Board of Supervisors, costs for school bus replacements are moved to the CIP, thereby reducing recurring operational costs
Lapse Factor Increase $\{(\$ 1,500,000)$ in Recurring Operational Costs\} - Board Goal 5
Lapse factor represents anticipated savings from staff retirement and replacement, the lag between staff leaving and the new staff being hired, and savings from deferred compensation benefits..

## Return of School Capital \{\$226,978 in Recurring Operational Costs\} - Board Goal 5

Consistent with the practice of the Joint Boards, schools retain up to $10 \%$ of the final appropriations for capital projects. To better align budgets to actuals, staff recommends these monies be budgeted initially and adjusted as needed.

## Projected Donations \{\$180,647 in Recurring Operational Costs\} - Board Goal 5

To better align budgets to actuals, staff recommends these monies be budgeted initially and adjusted as needed.

# ALBEMARLE COUNTY PUBLIC SCHOOLS FY 2013/2014 <br> PROPOSED TEACHER SALARY SCALE 

## VRS ELIGIBLE

|  | 2012-2013 Adopted |  |  |  |  | 2013-2014 Requested |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STEP | Bachelor's | Master's |  | Master's +30 | Doctorate | Bachelor's | Master's |  | ter's +30 | Doctorate |
| 0 | \$ 42,701 | \$ 44,816 | \$ | \$ 45,873 | \$ 46,930 | \$ 44,050 | \$ 46,165 | \$ | 47,222 | \$ 48,279 |
| 1 | \$ 43,310 | \$ 45,425 | \$ | \$ 46,482 | \$ 47,539 | \$ 44,551 | \$ 46,666 | \$ | 47,723 | \$ 48,780 |
| 2 | \$ 43,919 | \$ 46,034 | \$ | \$ 47,091 | \$ 48,148 | \$ 45,052 | \$ 47,167 | \$ | 48,224 | \$ 49,281 |
| 3 | \$ 44,528 | \$ 46,643 | \$ | \$ 47,700 | \$ 48,757 | \$ 45,553 | \$ 47,668 | \$ | 48,725 | \$ 49,782 |
| 4 | \$ 45,146 | \$ 47,261 | \$ | \$ 48,318 | \$ 49,375 | \$ 46,054 | \$ 48,169 | \$ | 49,226 | \$ 50,283 |
| 5 | \$ 45,803 | \$ 47,918 | \$ | \$ 48,975 | \$ 50,032 | \$ 46,555 | \$ 48,670 | \$ | 49,727 | \$ 50,784 |
| 6 | \$ 46,459 | \$ 48,574 | \$ | \$ 49,631 | \$ 50,688 | \$ 47,056 | \$ 49,171 | \$ | 50,228 | \$ 51,285 |
| 7 | \$ 47,116 | \$ 49,231 | \$ | \$ 50,288 | \$ 51,345 | \$ 47,557 | \$ 49,672 | \$ | 50,729 | \$ 51,786 |
| 8 | \$ 47,772 | \$ 49,887 | \$ | \$ 50,944 | \$ 52,001 | \$ 48,058 | \$ 50,173 | \$ | 51,230 | \$ 52,287 |
| 9 | \$ 48,428 | \$ 50,543 | \$ | \$ 51,600 | \$ 52,657 | \$ 48,559 | \$ 50,674 | \$ | 51,731 | \$ 52,788 |
| 10 | \$ 49,084 | \$ 51,199 | \$ | \$ 52,256 | \$ 53,313 | \$ 49,058 | \$ 51,173 | \$ | 52,230 | \$ 53,287 |
| 11 | \$ 49,741 | \$ 51,856 | \$ | \$ 52,913 | \$ 53,970 | \$ 49,941 | \$ 52,056 | \$ | 53,113 | \$ 54,170 |
| 12 | \$ 50,567 | \$ 52,682 | \$ | \$ 53,739 | \$ 54,796 | \$ 50,824 | \$ 52,939 | \$ | 53,996 | \$ 55,053 |
| 13 | \$ 51,394 | \$ 53,509 | \$ | \$ 54,566 | \$ 55,623 | \$ 51,707 | \$ 53,822 | \$ | 54,879 | \$ 55,936 |
| 14 | \$ 52,222 | \$ 54,337 | \$ | \$ 55,394 | \$ 56,451 | \$ 52,590 | \$ 54,705 | \$ | 55,762 | \$ 56,819 |
| 15 | \$ 53,049 | \$ 55,164 | \$ | \$ 56,221 | \$ 57,278 | \$ 53,473 | \$ 55,588 | \$ | 56,645 | \$ 57,702 |
| 16 | \$ 53,876 | \$ 55,991 | \$ | \$ 57,048 | \$ 58,105 | \$ 54,356 | \$ 56,471 | \$ | 57,528 | \$ 58,585 |
| 17 | \$ 54,703 | \$ 56,818 | \$ | \$ 57,875 | \$ 58,932 | \$ 55,239 | \$ 57,354 | \$ | 58,411 | \$ 59,468 |
| 18 | \$ 55,552 | \$ 57,667 | \$ | \$ 58,724 | \$ 59,781 | \$ 56,122 | \$ 58,237 | \$ | 59,294 | \$ 60,351 |
| 19 | \$ 56,432 | \$ 58,547 | \$ | \$ 59,604 | \$ 60,661 | \$ 57,005 | \$ 59,120 | \$ | 60,177 | \$ 61,234 |
| 20 | \$ 57,311 | \$ 59,426 | \$ | \$ 60,483 | \$ 61,540 | \$ 57,884 | \$ 59,999 | \$ | 61,056 | \$ 62,113 |
| 21 | \$ 58,189 | \$ 60,304 | \$ | \$ 61,361 | \$ 62,418 | \$ 58,695 | \$ 60,810 | \$ | 61,867 | \$ 62,924 |
| 22 | \$ 59,059 | \$ 61,174 | \$ | \$ 62,231 | \$ 63,288 | \$ 59,506 | \$ 61,621 | \$ | 62,678 | \$ 63,735 |
| 23 | \$ 59,928 | \$ 62,043 | \$ | \$ 63,100 | \$ 64,157 | \$ 60,317 | \$ 62,432 | \$ | 63,489 | \$ 64,546 |
| 24 | \$ 60,798 | \$ 62,913 | \$ | \$ 63,970 | \$ 65,027 | \$ 61,128 | \$ 63,243 | \$ | 64,300 | \$ 65,357 |
| 25 | \$ 61,667 | \$ 63,782 | \$ | \$ 64,839 | \$ 65,896 | \$ 61,939 | \$ 64,054 | \$ | 65,111 | \$ 66,168 |
| 26 | \$ 62,537 | \$ 64,652 | \$ | \$ 65,709 | \$ 66,766 | \$ 62,750 | \$ 64,865 | \$ | 65,922 | \$ 66,979 |
| 27 | \$ 63,407 | \$ 65,522 | \$ | \$ 66,579 | \$ 67,636 | \$ 63,561 | \$ 65,676 | \$ | 66,733 | \$ 67,790 |
| 28 | \$ 64,276 | \$ 66,391 | \$ | \$ 67,448 | \$ 68,505 | \$ 64,372 | \$ 66,487 | \$ | 67,544 | \$ 68,601 |
| 29 | \$ 65,146 | \$ 67,261 | \$ | \$ 68,318 | \$ 69,375 | \$ 65,183 | \$ 67,298 | \$ | 68,355 | \$ 69,412 |
| 30 | \$ 66,015 | \$ 68,130 | \$ | \$ 69,187 | \$ 70,244 | \$ 65,993 | \$ 68,108 | \$ | 69,165 | \$ 70,222 |
| 31+ | \$ 66,885 | \$ 69,000 | \$ | \$ 70,057 | \$ 71,114 | \$ 66,885 | \$ 69,000 | \$ | 70,057 | \$ 71,114 |

# ALBEMARLE COUNTY PUBLIC SCHOOLS FY 2013/2014 <br> PROPOSED TEACHER SALARY SCALE 

VRS INELIGIBLE

|  | 2012-2013 Adopted |  |  |  |  | 2013-2014 Requested |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STEP | Bachelor's | Master's |  | r's +30 | Doctorate | Bachelor's | Master's |  | er's +30 | Doctorate |
| 0 | \$ 40,388 | \$ 42,388 | \$ | 43,388 | \$ 44,388 | \$ 41,664 | \$ 43,664 | \$ | 44,664 | \$ 45,664 |
| 1 | \$ 40,964 | \$ 42,964 | \$ | 43,964 | \$ 44,964 | \$ 42,138 | \$ 44,138 | \$ | 45,138 | \$ 46,138 |
| 2 | \$ 41,540 | \$ 43,540 | \$ | 44,540 | \$ 45,540 | \$ 42,612 | \$ 44,612 | \$ | 45,612 | \$ 46,612 |
| 3 | \$ 42,116 | \$ 44,116 | \$ | 45,116 | \$ 46,116 | \$ 43,086 | \$ 45,086 | \$ | 46,086 | \$ 47,086 |
| 4 | \$ 42,701 | \$ 44,701 | \$ | 45,701 | \$ 46,701 | \$ 43,559 | \$ 45,559 | \$ | 46,559 | \$ 47,559 |
| 5 | \$ 43,322 | \$ 45,322 | \$ | 46,322 | \$ 47,322 | \$ 44,033 | \$ 46,033 | \$ | 47,033 | \$ 48,033 |
| 6 | \$ 43,943 | \$ 45,943 | \$ | 46,943 | \$ 47,943 | \$ 44,507 | \$ 46,507 | \$ | 47,507 | \$ 48,507 |
| 7 | \$ 44,564 | \$ 46,564 | \$ | 47,564 | \$ 48,564 | \$ 44,981 | \$ 46,981 | \$ | 47,981 | \$ 48,981 |
| 8 | \$ 45,185 | \$ 47,185 | \$ | 48,185 | \$ 49,185 | \$ 45,455 | \$ 47,455 | \$ | 48,455 | \$ 49,455 |
| 9 | \$ 45,805 | \$ 47,805 | \$ | 48,805 | \$ 49,805 | \$ 45,929 | \$ 47,929 | \$ | 48,929 | \$ 49,929 |
| 10 | \$ 46,426 | \$ 48,426 | \$ | 49,426 | \$ 50,426 | \$ 46,401 | \$ 48,401 | \$ | 49,401 | \$ 50,401 |
| 11 | \$ 47,047 | \$ 49,047 | \$ | 50,047 | \$ 51,047 | \$ 47,236 | \$ 49,236 | \$ | 50,236 | \$ 51,236 |
| 12 | \$ 47,829 | \$ 49,829 | \$ | 50,829 | \$ 51,829 | \$ 48,071 | \$ 50,071 | \$ | 51,071 | \$ 52,071 |
| 13 | \$ 48,611 | \$ 50,611 | \$ | 51,611 | \$ 52,611 | \$ 48,906 | \$ 50,906 | \$ | 51,906 | \$ 52,906 |
| 14 | \$ 49,394 | \$ 51,394 | \$ | 52,394 | \$ 53,394 | \$ 49,741 | \$ 51,741 | \$ | 52,741 | \$ 53,741 |
| 15 | \$ 50,176 | \$ 52,176 | \$ | 53,176 | \$ 54,176 | \$ 50,577 | \$ 52,577 | \$ | 53,577 | \$ 54,577 |
| 16 | \$ 50,958 | \$ 52,958 | \$ | 53,958 | \$ 54,958 | \$ 51,412 | \$ 53,412 | \$ | 54,412 | \$ 55,412 |
| 17 | \$ 51,740 | \$ 53,740 | \$ | 54,740 | \$ 55,740 | \$ 52,247 | \$ 54,247 | \$ | 55,247 | \$ 56,247 |
| 18 | \$ 52,543 | \$ 54,543 | \$ | 55,543 | \$ 56,543 | \$ 53,082 | \$ 55,082 | \$ | 56,082 | \$ 57,082 |
| 19 | \$ 53,375 | \$ 55,375 | \$ | 56,375 | \$ 57,375 | \$ 53,917 | \$ 55,917 | \$ | 56,917 | \$ 57,917 |
| 20 | \$ 54,207 | \$ 56,207 | \$ | 57,207 | \$ 58,207 | \$ 54,749 | \$ 56,749 | \$ | 57,749 | \$ 58,749 |
| 21 | \$ 55,037 | \$ 57,037 | \$ | 58,037 | \$ 59,037 | \$ 55,516 | \$ 57,516 | \$ | 58,516 | \$ 59,516 |
| 22 | \$ 55,860 | \$ 57,860 | \$ | 58,860 | \$ 59,860 | \$ 56,283 | \$ 58,283 | \$ | 59,283 | \$ 60,283 |
| 23 | \$ 56,682 | \$ 58,682 | \$ | 59,682 | \$ 60,682 | \$ 57,050 | \$ 59,050 | \$ | 60,050 | \$ 61,050 |
| 24 | \$ 57,505 | \$ 59,505 | \$ | 60,505 | \$ 61,505 | \$ 57,817 | \$ 59,817 | \$ | 60,817 | \$ 61,817 |
| 25 | \$ 58,327 | \$ 60,327 | \$ | 61,327 | \$ 62,327 | \$ 58,584 | \$ 60,584 | \$ | 61,584 | \$ 62,584 |
| 26 | \$ 59,150 | \$ 61,150 | \$ | 62,150 | \$ 63,150 | \$ 59,351 | \$ 61,351 | \$ | 62,351 | \$ 63,351 |
| 27 | \$ 59,973 | \$ 61,973 | \$ | 62,973 | \$ 63,973 | \$ 60,118 | \$ 62,118 | \$ | 63,118 | \$ 64,118 |
| 28 | \$ 60,795 | \$ 62,795 | \$ | 63,795 | \$ 64,795 | \$ 60,885 | \$ 62,885 | \$ | 63,885 | \$ 64,885 |
| 29 | \$ 61,618 | \$ 63,618 | \$ | 64,618 | \$ 65,618 | \$ 61,652 | \$ 63,652 | \$ | 64,652 | \$ 65,652 |
| 30 | \$ 62,439 | \$ 64,439 | \$ | 65,439 | \$ 66,439 | \$ 62,418 | \$ 64,418 | \$ | 65,418 | \$ 66,418 |
| 31+ | \$ 63,262 | \$ 65,262 | \$ | 66,262 | \$ 67,262 | \$ 63,262 | \$ 65,262 | \$ | 66,262 | \$ 67,262 |



# COUNTY OF ALBEMARLE Classified Salary Scale For VRS-INELIGIBLE Employees Only 

Effective July 1, 2012 through June 30, 2013

| Generally Advertised Hiring Range |  |  |  |  | Up to Midpoint | Maximum |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Minimum | Up to 5\% | Up to 10\% | Up to 15\% | Up to 20\% |  |  |
| edu/exp meets the position's minimum requirements | 1 year to less than 3 years relevant edu/exp beyond requirements | 3 years to less than 5 years relevant edu/exp beyond requirements | 5 years to less than 7 years relevant edu/exp beyond requirements | $7+$ years relevant edu/exp beyond requirements; 20\% above minimum requires written justification from hiring manager | significant edu/exp above minimums; midpoint requires County Executive or Superintendent \& Board approval |  |


| Grade |  | Hourly | Hourly |  | Hourly |  | Hourly |  | Hourly |  | Hourly |  | Hourly |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 28 | \$ | 50.46466 | \$ | 52.98789 | \$ | 55.51112 | \$ | 58.03435 | \$ | 60.55759 | \$ | 66.41973 | \$ | 82.37480 |
| 27 | \$ | 47.03157 | \$ | 49.38315 | \$ | 51.73473 | \$ | 54.08631 | \$ | 56.43789 | \$ | 61.90106 | \$ | 76.77055 |
| 26 | \$ | 43.83183 | \$ | 46.02343 | \$ | 48.21502 | \$ | 50.40661 | \$ | 52.59820 | \$ | 57.68971 | \$ | 71.54758 |
| 25 | \$ | 40.84972 | \$ | 42.89220 | \$ | 44.93469 | \$ | 46.97717 | \$ | 49.01966 | \$ | 53.76467 | \$ | 66.67961 |
| 24 | \$ | 38.07385 | \$ | 39.97754 | \$ | 41.88123 | \$ | 43.78492 | \$ | 45.68861 | \$ | 50.11117 | \$ | 62.14850 |
| 23 | \$ | 35.48591 | \$ | 37.26020 | \$ | 39.03450 | \$ | 40.80879 | \$ | 42.58309 | \$ | 46.70547 | \$ | 57.92503 |
| 22 | \$ | 33.07513 | \$ | 34.72888 | \$ | 36.38264 | \$ | 38.03640 | \$ | 39.69015 | \$ | 43.53172 | \$ | 53.98831 |
| 21 | \$ | 30.82697 | \$ | 32.36831 | \$ | 33.90966 | \$ | 35.45101 | \$ | 36.99236 | \$ | 40.57333 | \$ | 50.31968 |
| 20 | \$ | 28.73282 | \$ | 30.16946 | \$ | 31.60610 | \$ | 33.04274 | \$ | 34.47938 | \$ | 37.81665 | \$ | 46.90047 |
| 19 | \$ | 26.78028 | \$ | 28.11930 | \$ | 29.45831 | \$ | 30.79732 | \$ | 32.13634 | \$ | 35.24641 | \$ | 43.71254 |
| 18 | \$ | 24.96022 | \$ | 26.20823 | \$ | 27.45624 | \$ | 28.70425 | \$ | 29.95226 | \$ | 32.85146 | \$ | 40.74270 |
| 17 | \$ | 23.26400 | \$ | 24.42720 | \$ | 25.59040 | \$ | 26.75360 | \$ | 27.91680 | \$ | 30.61896 | \$ | 37.97393 |
| 16 | \$ | 21.68302 | \$ | 22.76717 | \$ | 23.85132 | \$ | 24.93547 | \$ | 26.01962 | \$ | 28.53858 | \$ | 35.39414 |
| 15 | \$ | 20.20920 | \$ | 21.21966 | \$ | 22.23012 | \$ | 23.24058 | \$ | 24.25104 | \$ | 26.59912 | \$ | 32.98904 |
| 14 | \$ | 18.83607 | \$ | 19.77787 | \$ | 20.71967 | \$ | 21.66148 | \$ | 22.60328 | \$ | 24.79104 | \$ | 30.74601 |
| 13 | \$ | 17.55664 | \$ | 18.43447 | \$ | 19.31230 | \$ | 20.19014 | \$ | 21.06797 | \$ | 23.10672 | \$ | 28.65679 |
| 12 | \$ | 16.36283 | \$ | 17.18097 | \$ | 17.99911 | \$ | 18.81725 | \$ | 19.63539 | \$ | 21.53662 | \$ | 26.71041 |
| 11 | \$ | 15.25086 | \$ | 16.01340 | \$ | 16.77595 | \$ | 17.53849 | \$ | 18.30103 | \$ | 20.07309 | \$ | 24.89533 |
| 10 | \$ | 14.21536 | \$ | 14.92613 | \$ | 15.63690 | \$ | 16.34766 | \$ | 17.05843 | \$ | 18.70933 | \$ | 23.20330 |
| 9 | \$ | 13.24825 | \$ | 13.91066 | \$ | 14.57307 | \$ | 15.23549 | \$ | 15.89790 | \$ | 17.43717 | \$ | 21.62609 |
| 8 | \$ | 12.34791 | \$ | 12.96531 | \$ | 13.58270 | \$ | 14.20010 | \$ | 14.81750 | \$ | 16.25251 | \$ | 20.15711 |
| 7 | \$ | 11.50896 | \$ | 12.08441 | \$ | 12.65985 | \$ | 13.23530 | \$ | 13.81075 | \$ | 15.14798 | \$ | 18.78700 |
| 6 | \$ | 10.72709 | \$ | 11.26344 | \$ | 11.79979 | \$ | 12.33615 | \$ | 12.87250 | \$ | 14.11841 | \$ | 17.50973 |
| 5 | \$ | 9.99851 | \$ | 10.49844 | \$ | 10.99837 | \$ | 11.49829 | \$ | 11.99822 | \$ | 13.15972 | \$ | 16.32092 |
| 4 | \$ | 9.31896 | \$ | 9.78491 | \$ | 10.25086 | \$ | 10.71680 | \$ | 11.18275 | \$ | 12.26481 | \$ | 15.21067 |

Grades $1,2, \& 3$ : rates for years of education \& experience are prorated between minimum \& midpoint

| $\mathbf{3}$ | $\$$ | 9.19564 | $\$$ | 9.58750 | $\$$ | 9.91403 | $\$$ | 10.18613 | $\$$ | 10.41287 | $\$$ | 11.68676 | $\$$ | 14.17788 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: | :--- | ---: | :--- | :--- | :--- | :--- |
| $\mathbf{2}$ | $\$$ | 9.19564 | $\$$ | 9.50878 | $\$$ | 9.76971 | $\$$ | 9.98715 | $\$$ | 10.16834 | $\$$ | 11.20497 | $\$$ | 13.21429 |
| $\mathbf{1}$ | $\$$ | 9.19564 | $\$$ | 9.43540 | $\$$ | 9.63518 | $\$$ | 9.80167 | $\$$ | 9.94040 | $\$$ | 10.75587 | $\$$ | 12.31609 |

## ALBEMARLE COUNTY SCHOOLS COUNTY OF ALBEMARLE, VI RGI NIA SCHEMATIC LIST OF POSITIONS AND ASSI GNMENT TO SALARY GRADES

| Job | Position Desc | Paygrade |
| :--- | :--- | :--- |
| Code | FLSA Status |  |

NOTE: there are separate pay scales for VRS-Eligible and Non-VRS Eligible employees

## Administration

| 20052 | Assessment Specialist | 19 | E |
| :--- | :--- | :--- | :--- |
| 20011 | Assistant Director for Custodial Services | 18 | E |
| 20008 | Assistant Director for Transportation Planning and | 20 | E |
|  | Technology | NA | E |
| 20075 | Assistant Director of Educator Quality | 21 | E |
| 20047 | Assistant Director of Instructional Programs | 23 | E |
| 20221 | Assistant Director of Instruction- |  |  |
|  | Intervention/Prevention Services | 21 | E |
| 20226 | Assistant Director of Strategic Planning \& | 21 | E |
|  | Organizational Improvement | 17 | E |
| 20042 | Assistant Director of Testing and Accountability | 22 | E |
| 20050 | Assistant Director, Facilities Management | 20 | E |
| 20006 | Assistant Director, Human Resources | 22 | E |
| 20025 | Assistant Principal - Elementary | 21 | E |
| 20027 | Assistant Principal - High | 27 | E |
| 20026 | Assistant Principal - Middle | 27 | E |
| 20003 | Assistant Superintendent for Student Learning | 22 | E |
| 20224 | Assistant Superintendent, Organizational \& Human | 22 | E |
| 20028 | Assource Leadership | 25 | E |
| 20038 | Athletic Director - High School | 26 | E |
| 20045 | Chief Information Officer | 19 | E |
| 20193 | Chief Operating Officer for Support Services | 19 | E |
| 20033 | Community Education Program Coordinator | 19 | E |
| 20051 | Community Engagement Manager | 19 | E |
| 20035 | Coordinator - Extended Day Enrichment Programs | 19 | E |
| 20037 | Coordinator of Instruction | 19 | E |
| 20039 | Coordinator of Research and Program Evaluation | 18 | E |
| 20036 | Coordinator of Special Education | 19 | E |
| 20019 | Deputy Director of Transportation | 24 | E |
| 20012 | Deputy Director, Building Services |  |  |
| 20004 | Director of Building Services | 24 | 2 |

20053 Director of Elementary Education, Gifted and Federal Programs ..... 25 ..... E
20017 Director of Food Service ..... 21 ..... E
20016 Director of Human Resources ..... 25 ..... E
20043 Director of Instructional Technologies and Professional Development ..... 22 E
20009 Director of Secondary Education ..... 25 ..... E
20048 Director of Special Education ..... 23
20018 Director of Transportation ..... 24
20010 Director, Safe Schools/Healthy Students Structure \& Support Program ..... 19 E
20001 Division Superintendent of Schools ..... NA ..... E
20023 Environmental Compliance Manager ..... 17
20049 Executive Director of Community Engagement/Strategic Planning ..... 25 E
20014 Executive Director of Fiscal Services ..... 24 ..... E
20225 Executive Director of PreK-12 Instruction ..... 25 ..... E
20015 Executive Director, Intervention and Prevention ..... 24Services
20020 Fleet Operations Manager ..... 15
20022 High School Guidance Director ..... 19
20005 Human Resources Manager ..... 19
20040 Information Management Systems Coordinator ..... 18
20024 Lead Coach - Instruction ..... 20
20029 Principal - Elementary School ..... 23
20031 Principal - High School ..... 25
20030 Principal - Middle School ..... 24
20198 Public Affairs and Strategic Communications Officer ..... 18
20195 Senior Special Education Coordinator ..... 20
20007 Systems Coordinator ..... 19
Administrative/ Clerical Support

| 20060 | Administrative Assistant | 11 | N |
| :--- | :--- | :--- | :--- |
| 20209 | Benefits Administrator | 16 | E |
| 20133 | Bookkeeper | 07 | N |
| 20114 | Clerk of the Board | 14 | N |
| 20142 | Deputy Clerk, School Board | 09 | N |
| 20173 | Fiscal Administrator | 10 | N |
| 20068 | Fiscal Services Operations Manager | 14 | N |
| 20151 | Fiscal Services Project Manager | 18 | E |
| 20098 | Human Resources Generalist | 12 | N |
| 20156 | Human Resources Generalist, Senior | 13 | N |
| 20128 | Human Resources Specialist | 10 | N |N20142 Deputy Clerk, School Board09N

20173 Fiscal Administrator14N
20151 Fiscal Services Project Manager12N
20156 Human Resources Generalist, Senior ..... N
10
20128 Human Resources Specialist ..... N

| 20175 | Instructional Program Assistant | 09 | N |
| :--- | :--- | :--- | :--- |
| 20146 | Management Analyst I | 12 | N |
| 20077 | Management Analyst II | 14 | N |
| 20129 | Office Associate I | 02 | N |
| 20130 | Office Associate II | 04 | N |
| 20131 | Office Associate III | 06 | N |
| 20132 | Office Associate IV | 08 | N |
| 20074 | Office Associate V | 10 | N |
| 20178 | Office/Help Desk Associate | 11 | N |
| 20065 | Program Manager, Compensation \& Rewards | 18 | E |
| 20139 | Resource Associate | 08 | N |
| 20223 | Safety \& Wellness Coordinator | 16 | E |
| 20222 | School Board/Legislative Assistant | 14 | N |
| 20136 | School Courier | 03 | N |
| 20164 | Senior Resource Associate | 09 | N |

## Building Services

| 20105 | Building Services Evening Supervisor | 11 | N |
| :--- | :--- | :--- | :--- |
| 20073 | Building Services Inventory Technician | 08 | N |
| 20100 | Carpenter | 08 | N |
| 20125 | Carpentry/Maintenance Foreman | 10 | N |
| 20180 | Control Center Coordinator | 10 | N |
| 20134 | Custodial Supervisor I | 08 | N |
| 20119 | Custodial Supervisor II | 10 | N |
| 20080 | Custodian | 04 | N |
| 20126 | Electrical/Mechanical Foreman | 11 | N |
| 20085 | Electrician | 09 | N |
| 20079 | Energy Management Technician | 14 | N |
| 20087 | General Maintenance Worker I | 05 | N |
| 20084 | General Maintenance Worker II | 07 | N |
| 20157 | HVAC Foreman | 11 | N |
| 20121 | HVAC Mechanic | 09 | N |
| 20078 | Lead Custodian I | 05 | N |
| 20138 | Lead Custodian II | 06 | N |
| 20160 | Lead Grounds Worker | 09 | N |
| 20086 | Maintenance Mechanic | 08 | N |
| 20141 | Planning \& Project Manager | 17 | E |
| 20127 | Plumbing Foreman | 10 | N |
| 20107 | Senior Account Clerk | 09 | N |
| 20184 | Senior Maintenance Mechanic | 09 | N |
| 20153 | Supervisor of Facilities Management | 17 | E |

## Community Education

| 20155 | Club Yancey Program Manager | 14 | N |
| :--- | :--- | :--- | :--- |
| 20109 | Community Education Registrar | 10 | N |
| 20113 | EDEP Assistant | 03 | N |
| 20147 | EDEP Site Facilitator I | 08 | N |
| 20149 | EDEP Site Facilitator II | 10 | N |
| 20101 | EDEP Special Needs Assistant | 04 | N |
| 20167 EDEP Specialty Teacher | 10 | N |  |
| 20118 | EDEP Supervisor | 12 | E |
| 20102 EDEP Teacher | 07 | N |  |

## Food Service

| 20185 | Child Nutrition Program Fiscal Administrator | 10 | N |
| :--- | :--- | :--- | :--- |
| 20183 | Child Nutrition Program Specialist | 11 | N |
| 20103 | Child Nutrition Program Support Specialist | 13 | N |
| 20181 | Facilities/Operation Specialist | 13 | N |
| 20111 | Food Service Assistant Manager | 07 | N |
| 20094 | Food Service Associate | 01 | N |
| 20110 | Food Service Manager I | 08 | N |
| 20116 | Food Service Manager II | 10 | N |

I nstructional Support

| 20096 | Audio/Video Administrator | 15 | N |
| :--- | :--- | :--- | :--- |
| 20072 | Chorus Accompanist | 06 | N |
| 20196 | Client Service Manager | 19 | E |
| 20199 | Client Service Specialist | 14 | N |
| 20123 | Computer Lab Assistant | 06 | N |
| 20061 | Database Administrator - High School | 12 | N |
| 20177 | Database Programmer Analyst | 17 | E |
| 20202 | Enterprise Application Manager | 19 | E |
| 20200 | Enterprise Application Specialist | 15 | N |
| 20163 ESOL Student/Family Support Worker | 14 | N |  |
| 20117 | In School Suspension Assistant | 05 | N |
| 20203 | Infrastructure and Support Services Manager | 19 | E |
| 20204 | Lead Client Service Specialist | 16 | E |
| 20205 | Lead Network Engineer | 18 | E |
| 20206 | Lead Service Desk Engineer | 18 | E |
| 20174 | Library Media Assistant | 06 | N |
| 20207 | Network Engineer | 16 | E |
| 20176 | Office/Database Administrator | 11 | N |

20197 School Certified Nursing Assistant (CNA) 07 N
20067 School Nurse 13 N

20208 Service Desk Engineer 16 E
$\left.20071 \begin{array}{l}\text { Special Education Assistant } \\ \text { (Severe/Profound/Disabled) }\end{array}\right) 06 \mathrm{~N}$
20186 Structure and Support Team Leader 16 E
20168 Supervising Registered Nurse I 14 N
20169 Supervising Registered Nurse II 15 N
20148 Systems Manager 19 E
20064 Teaching Assistant 05 N
20066 Teaching Assistant (Special Education) 05 N
20104 Volunteer Coordinator - Elementary School 04 N
20201 Web Programmer Analyst 16 E
Pupil Personnel Services
20187 Family Specialist $\quad 13 \quad$ E

20188 Truancy Officer/Homebound Coordinator 16 E
Transportation

| 20210 | Area Transportation Supervisor | 12 | N |
| :--- | :--- | :--- | :--- |
| 20069 | Assistant Driver Trainer | 09 | N |
| 20108 | Automotive Equipment Mechanic | 10 | N |
| 20091 | Automotive Service Assistant | 04 | N |
| 20057 | Bus Driver | 07 | N |
| 20137 | Driver Supervisor | 14 | E |
| 20089 | Driver Trainer | 11 | N |
| 20056 | Lead Bus Driver | 10 | N |
| 20055 | Lead Bus Driver/3rd Party Tester | 11 | N |
| 20097 | Parts and Service Clerk | 07 | N |
| 20081 | Parts and Service Supervisor | 12 | N |
| 20161 | Senior Transportation Analyst | 16 | E |
| 20058 | Special Needs Car Driver | 06 | N |
| 20088 | Special Transportation Needs Coordinator | 07 | N |
| 20059 | Specialized Bus Driver | 08 | N |
| 20090 | Transportation Assistant | 05 | N |
| 20154 | Transportation Floor Supervisor | 11 | N |
| 20172 | Transportation Operations Manager | 18 | E |
| 20054 | Transportation Operations Specialist | 08 | N |
| 20171 | Transportation Services Manager | 15 | E |
| 20062 | Transportation Shop Supervisor | 12 | E |



\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Step 3 -- Combining of the Tw
$$
\text { (. } 6667 \times \text { AD }
$$ \& -2012 Indices of Abi
oosite Index) + (.333 \& ita Composit
$$
\text { X } 1.5997 \text { ) }
$$
$$
1.0665
$$ \& dex \& 33

.4606 \& \& | al mposite x |
| :--- |
| al posite x |
| al |
| mposite x | <br>

\hline Step 4 -- Final Composite Ind state/local shares) \& sted for nominal \& ( 1.5271 ) \& X \& 0.45 \& $=$ \& . 6872 <br>
\hline \multicolumn{7}{|c|}{Input Data:} <br>
\hline \multicolumn{7}{|l|}{Source Data Used in the Calculation:} <br>
\hline School Division: \& ALBEMARLE \& \& \& \& \& <br>
\hline Local True Value of Property \& \$19,007,534,323 \& \& \& \& \& <br>
\hline Local AGI \& \$3,936,915,142 \& \& \& \& \& <br>
\hline Local Taxable Sales \& \$1,255,468,142 \& \& \& \& \& <br>
\hline Local ADM \& 12,350 \& \& \& \& \& <br>
\hline Local Population \& 92,312 \& \& \& \& \& <br>
\hline State True Value of Property \& \$1,148,687,199,565 \& \& \& \& \& <br>
\hline State AGI \& \$227,480,309,081 \& \& \& \& \& <br>
\hline State Taxable Sales \& \$91,545,231,154 \& \& \& \& \& <br>
\hline State ADM \& 1,192,377 \& \& \& \& \& <br>
\hline State Population \& 7,698,775 \& \& \& \& \& <br>
\hline
\end{tabular}

## EXCEPTIONS:

*Please note the following exceptions to the standard composite index calculation as specified in the appropriation act (see actual appropriation act language under the tab labeled "Appropriation Act Language"):

1) For those divisions in which three percent or more of the adjusted gross income is derived from individuals who are not residents of Virginia, the Department of Education shall compute the composite index for such localities by using adjusted gross income data which exclude nonresident income. School divisions are no longer required to submit a certification form requesting the exclusion of nonresident AGI.
2) Any division with a calculated composite index that exceeds .8000 is considered as having an index of .8000 ;
3) Under hold harmless provisions addressing the consolidation of school divisions contained in the appropriation act and Section
15.2-1302, Code of Virginia, the composite indexes to be used for funding in the 2010-2012 biennium for the following two divisions are:

Alleghany County: . 2423 (the index approved effective July 1, 2004); however, the 2010-2012 composite index for Alleghany County calculated based on the data elements from base-year 2007 is shown above as .2151 .



## EXCEPTIONS:

*Please note the following exceptions to the standard composite index calculation as specified in the appropriation act (see actual appropriation act language under the tab labeled "Appropriation Act Language"):

1) For those divisions in which three percent or more of the adjusted gross income is derived from individuals who are not residents
of Virginia, the Department of Education shall compute the composite index for such localities by using adjusted gross income data which exclude nonresident income. School divisions are no longer required to submit a certification form requesting the exclusion
of nonresident AGI.
2) Any division with a calculated composite index that exceeds .8000 is considered as having an index of .8000 ;
3) Under hold harmless provisions addressing the consolidation of school divisions contained in the appropriation act and Section 15.2-1302, Code of Virginia, the composite index to be used for funding in the 2012-2014 biennium for the following division is:

Alleghany County: . 2423 (the index approved effective July 1, 2004); however, the 2012-2014 composite index for Alleghany County calculated based on the data elements from base-year 2009 is shown above as .2297. This lower composite index of . 2297 will be used for Alleghany County.

