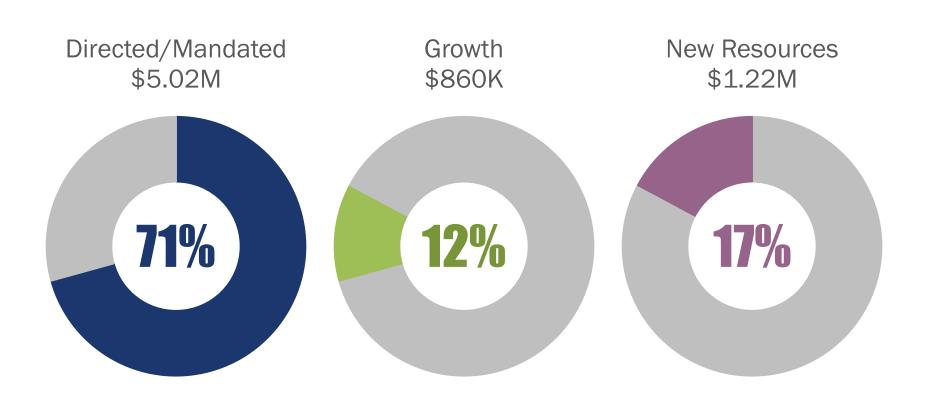
EMPOWERING AMERICA'S FUTURE:

IMAGINE. INVEST. EXCEED.

SCHOOL BOARD'S FUNDING REQUEST 2016-17

NEEDS-BASED FUNDING REQUEST

TOTAL INCREASE OVER 2015-16: \$7.1M (4.25%)



DIRECTED/MANDATED: \$5.02M (71%)

COMPENSATION & BENEFITS	
Teacher Salary Increase	\$1,591,366
Classified Salary Increase	\$773,527
Health Insurance Increase	\$2,314,160
Dental Insurance Increase	\$28,281
Virginia Retirement System/Group Life Increases	\$412,581
Salary Compression	\$270,596
COMP & BENEFITS SAVINGS	
Lapse Factor Incremental Savings	(\$17,474)
Salary Savings Due to Staff Turnover	(\$742,781)
Voluntary Early Retirement Incentive Plan (VERIP) Savings	(\$141,544)
JOINT PROGRAMS	
Piedmont Regional Education Program (PREP)	\$213,406
Adapted Physical Education Grant – UVA	\$11,800
Transfer to Comprehensive Services Act (CSA)	\$283,620
Charlottesville Albemarle Technical Education Center (CATEC)	\$202,267
OTHER CHANGES	
Librarian for Murray High/CPCS (1.00 FTE)	\$73,320
Projected Fuel Savings	(\$255,585)

GROWTH: \$860K (12%)

Staffing Savings Due to Enrollment Changes (-1.67 FTE)	(\$122,444)
Special Education Staffing Growth (7.50 FTE)	\$549,169
Albemarle High School Capacity (0.50 FTE)	\$432,921

NEW RESOURCES: \$1.22M (17%)

HEALTH & STUDENT SAFETY	
Full-Time School Nurse at Murray High/CPCS	\$39,188
Phase 2 (of 3) of Full-Time Elementary School Nurses (0.85 FTE)	\$90,928
Student Assistance Program (SAP) Counselor (Contract)	\$36,718
STUDENT LEARNING RESOURCES	
Non-VHSL Activities	\$40,000
Elementary World Languages (2.00 FTE)	\$161,640
Alternative Education Contract Services (Center for Student Learning)	\$130,000
Learning Technology Integrators (1.00 FTE)	\$73,331
Lead Innovation Fund for Teaching (Professional Development)	\$500,000
OTHER INCREASES	
Principal Interns (2.00 FTE)	\$146,641

FUNDING GAP: \$1.55M

Total Revenue Increase	\$5,549,975
- Directed/Mandated Expenses	\$5,017,540
- Growth Expenses	\$859,646
- New Resources Expenses	\$1,218,376
Total Funding Gap	(\$1,545,587)

Including the 0.4 cent of new revenue allocated to the schools within the County Executive's Proposed Budget, the Local Government Transfer increases by \$462,538.

Subsequently, we'd be facing a \$1.08 million funding gap.

INVESTMENT THROUGH THE YEARS

PER PUPIL SPENDING



2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16

---Per Pupil Spending ---Per Pupil Spending Adjusted for Inflation

WE ARE PARTNERS

WORKING TOGETHER TO IMPROVE ...

- Our community
- Our quality of life
- Our economic vitality



MAJOR CHALLENGES

1 Underfunded CIP

2 Demographic Changes

Compensation & Benefits

CAPITAL IMPROVEMENT PROGRAM: A MEANS TO AN END



UNDERFUNDED CIP

PROJECTS ENDORSED BY THE CIP OVERSIGHT COMMITTEE

Funded

Recurring Projects

Security Improvements

Red Hill Modernization

5-Year Total: \$56.5M

NOT Funded

Red Hill Additions & Renovations

Learning Space Modernization

Woodbrook Addition + Modernization + Renovation

Western Albemarle ESA Addition + Renovation

High School Addition

5-Year Total: \$64.5M

WHAT'S AT



- Learning Space Modernization
- Class Size
- Pre-K
- Strategic Priorities
- School Security Upgrades

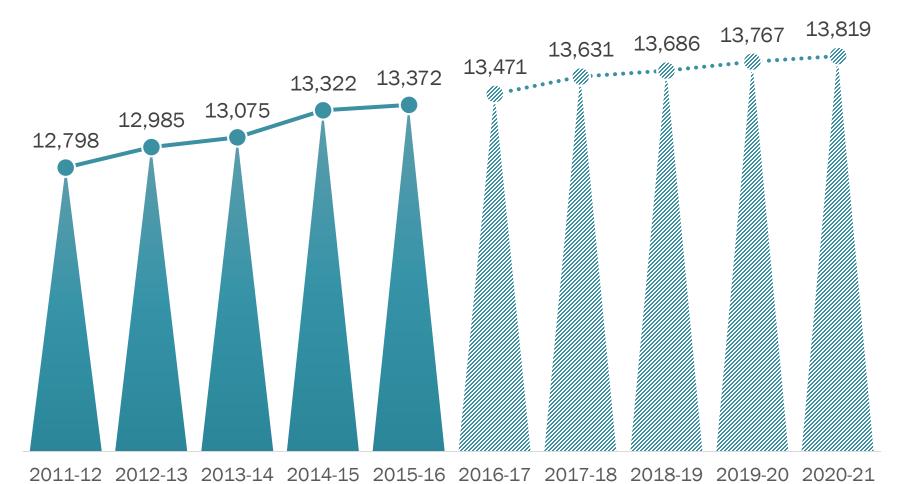
MAJOR CHALLENGES

1 Underfunded CIP

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Compensation & Benefits

K-12 STUDENT ENROLLMENT

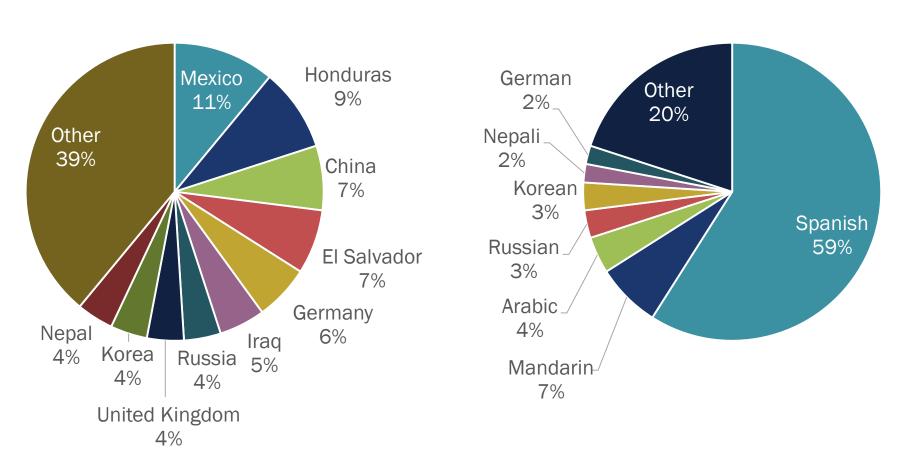


---Actual ·····Projected

DIVERSITY AMONG OUR STUDENTS

96 Birth Countries

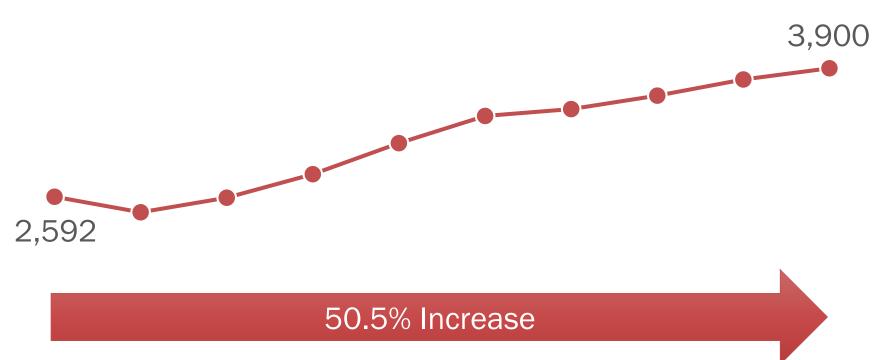
>70 Home Languages



Based on 2015 ESOL Enrollment Report (Sep. 30, 2015)

STUDENTS ELIGIBLE FOR FREE AND REDUCED PRICE LUNCH PROGRAM

10-YEAR DIVISION SUMMARY

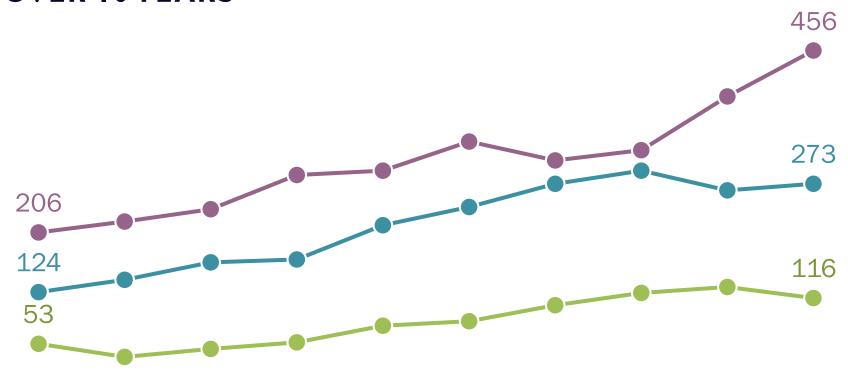


2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15

Source: VDOE Free and Reduced Price Eligibility Reports, Division Level

STUDENTS ELIGIBLE FOR F/R LUNCH

ELEMENTARY SCHOOLS WITH > 100% GROWTH OVER 10 YEARS



2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15

---Greer (121.4%) ---Agnor-Hurt (120.2%) ---Baker-Butler (118.9%)

Source: VDOE Free and Reduced Price Eligibility Reports, School/Site Level

SPECIAL EDUCATION GROWTH

ONE-YEAR GROWTH IN SPED SERVICES BY POINTS

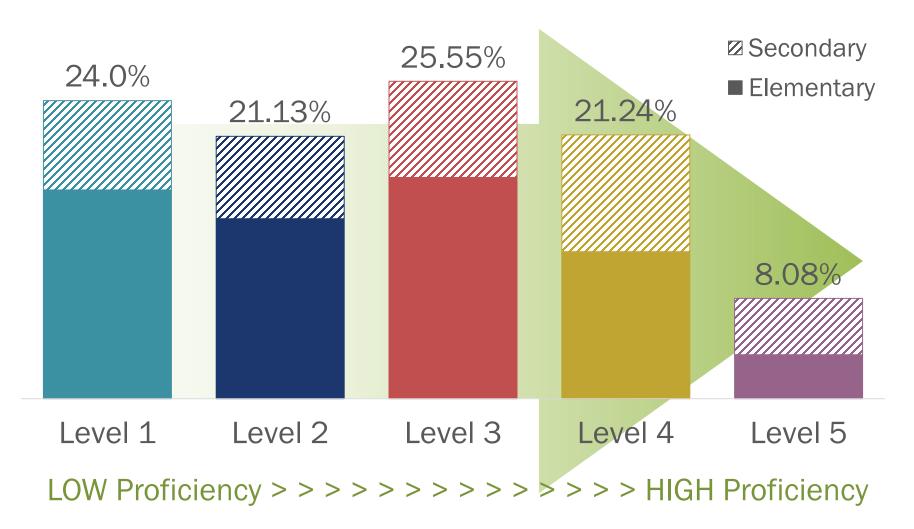
SPED Services per Week	2014-15	2015-16	Increase
1-49% (1 point per student)	795	810	1.9%
50-100% (2.5 points per student)	1,380	1,495	8.3%
50-100% AUT or MD (3.3 points per student)	492	548	11.4%
TOTAL	2,667	2,853	7.0%

State regulations require that we allocate 1 FTE per 20 points.

An increase of 186 points = 9.3 additional FTEs

AUT or MD represents services provided to students with autism or multiple disabilities.

1,156 ESOL STUDENTS ACROSS ENGLISH PROFICIENCY LEVELS



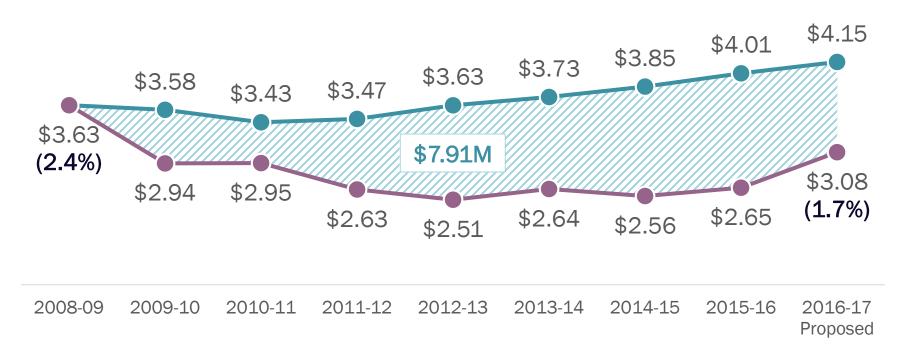
Businesses that fail to develop their staff are twice as likely to collapse.

DAVID BLUNKETT

British politician and former Education and Employment Secretary, Home Secretary, and Work and Pensions Secretary

PROFESSIONAL DEVELOPMENT INVESTMENT OVER TIME

IF OUR INVESTMENT HAD REMAINED CONSTANT AT 2.4% OF OUR TOTAL BUDGET, WE WOULD HAVE INVESTED AN ADDITIONAL \$7.91 MILLION OVER TIME.



---PD Investment in Actual Dollars

--- PD Investment at 2.4% of Total Budget

MANY FACTORS CONTRIBUTE TO A STUDENT'S ACADEMIC PERFORMANCE ... BUT RESEARCH **SUGGESTS THAT, AMONG** SCHOOL-RELATED FACTORS, TEACHERS MATTER MOST

MAJOR CHALLENGES

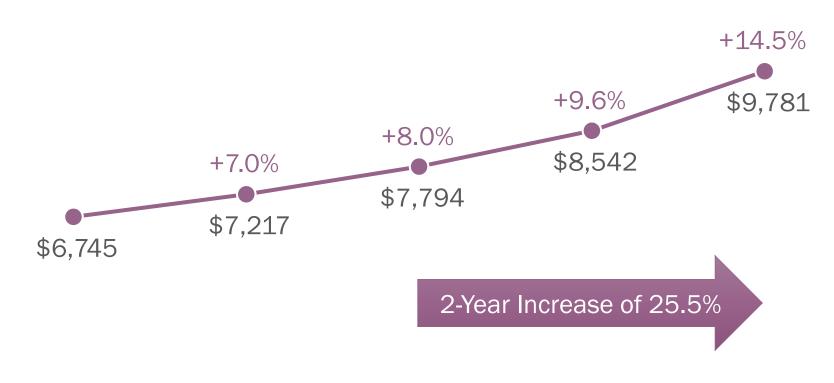
1 Underfunded CIP

2 Demographic Changes

3 Compensation & Benefits

RISING COST OF HEALTHCARE

BOARD CONTRIBUTION PER PARTICIPATING FTE



2012-13

2013-14

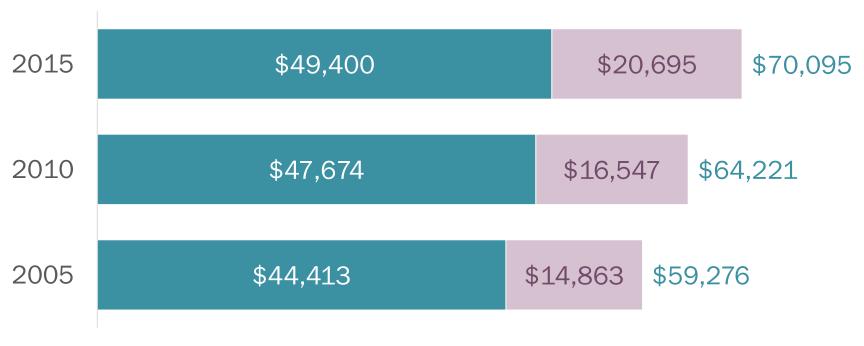
2014-15

2015-16

2016-17

TOTAL COMPENSATION PACKAGE

A NEW TEACHER HIRED IN 2005 HAS EXPERIENCED AN OVERALL INCREASE OF 18.25% OVER 10 YEARS

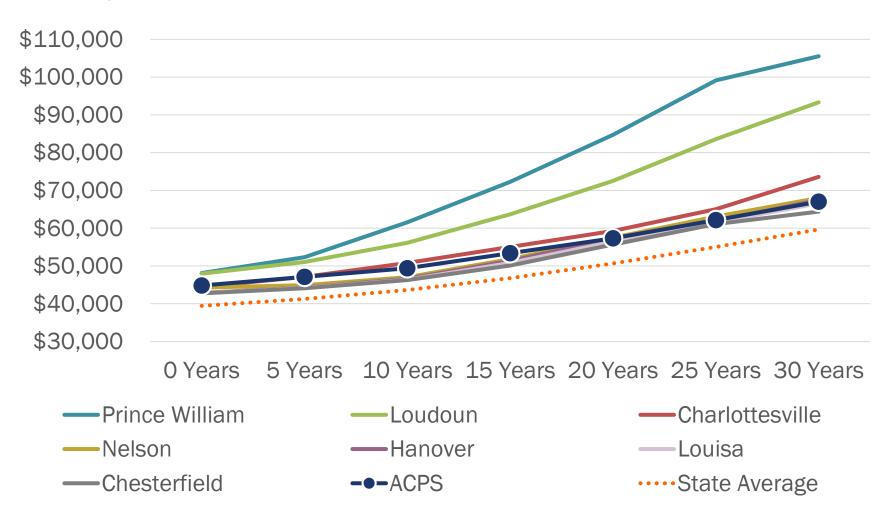


- Salary (11.23% increase over 10 years)
- Benefits (39.24% increase over 10 years)

Compensation includes inflationary adjustments. Starting in 2013, a 5% increase was provided to offset mandatory employee VRS contribution.

TEACHER SALARY

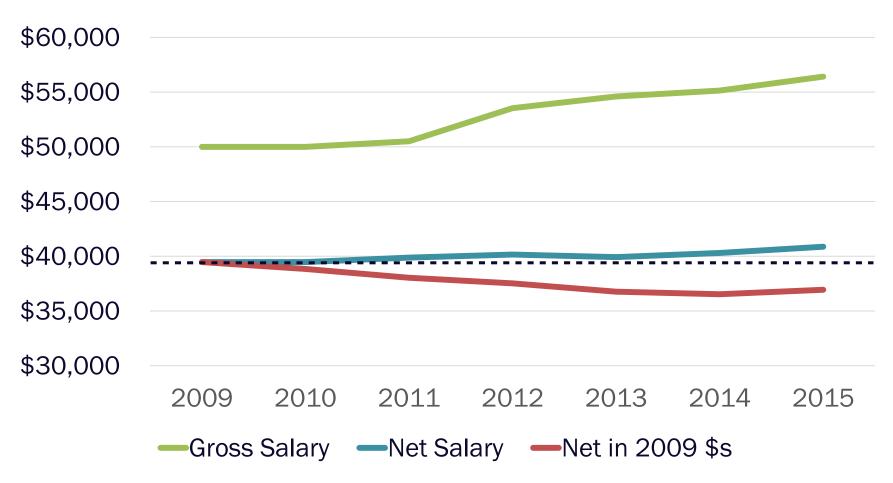
TOP QUARTILE OF OUR COMPETITIVE MARKET



State Average is below the top quartile.

TAKE-HOME PAY

EXAMPLE: FULL-TIME EMPLOYEE WITH BENEFITS, HIRED IN 2009 AT \$50K



THE IMPACT OF OUR CHALLENGES

Underfunded CIP

Capacity & Modernization

Quality of Education

Demographic Changes

Professional Development

Quality of Education

Compensation & Benefits

High-Quality Employees Quality of Education

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