## **Supporting Documents**

# This section provides additional information concerning the current budget proposal

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## ADAPTIVE MANAGEMENT (ADAPTIVE RESOURCE MANAGEMENT)

A structured, iterative process of optimal decision making in the face of uncertainty, with an aim to reducing uncertainty over time via system monitoring. In this way, decision making simultaneously maximizes one or more resource objectives and, either passively or actively, accrues information needed to improve future management. Adaptive management is a tool which should be used not only to change a system, but also to learn about the system (Holling 1978). Because adaptive management is based on a learning process, it improves long - run management outcomes. The challenge in using adaptive management approach lies in finding the correct balance between gaining knowledge to improve management in the future and achieving the best short - term outcome based on current knowledge (Stankey and Allen 2009).

## **Appropriation**

An appropriation is authorization to make expenditures and to incur obligations for specific purposes. An appropriation is limited in dollar amount and when it may be spent, usually expiring at the end of the fiscal year.

## **ARRA – American Recovery and Reinvestment Act of 2009**

In the context of school funding, this act provided short-term stimulus funds via direct grants through existing Title programs such as Title I and IDEA and funding through state stimulus grants.

## **Assessment Literacy**

Assessment literacy refers to the work of Division and building level staff to effectively and appropriately use information yielded by classroom and state mandated assessments. Assessments are used to both inform instructional changes that are needed to advance learning and to measure that learning has occurred appropriate to learning standards set by the State.

### **Average Class Size**

This number is used to determine the baseline teacher staffing assigned to the schools other than for media specialists, guidance counselors, administrators, teaching assistants, or staffing for gifted education, technology support, and other resource support. Half of differentiated staffing assigned to a given school is also included in this number. In elementary schools, art, music, and physical education positions are not included in determining class size. For the purpose of determining baseline teacher staffing, high school enrollment is adjusted for students who spend part of the day at CATEC or outside the school for other reasons.

## **Average Daily Membership (ADM)**

The average daily number of students who are enrolled in the school division. The March 31 ADM is used to determine the exact level of state funding.

## **Budget**

A specific plan, which identifies a plan of operations for the fiscal year, states the expenditures required to meet that plan of operations, as well as identifies the revenue necessary to finance the plan.

## Capital Improvement Program (CIP)

The Capital Improvement Program (CIP) is a five-year plan for public facilities in Albemarle County resulting in the construction or acquisition of fixed assets, major equipment assets, primarily schools, busses and computers, but also parks, land, landfills, etc.

## **Capital Outlay**

Capital Outlays are expenditures for items of a substantial value (typically more than \$100) such as computers and vehicles.

## **Carl Perkins**

This is a federally funded program that supports vocational and career education at the high school level.

## **Carry-Over Funds**

These are unexpended funds from the previous fiscal year, which may be used in the current fiscal year.

## **CATEC**

The Charlottesville-Albemarle Technical Education Center (CATEC) is a program operated jointly by the Albemarle County Public Schools and the Charlottesville City Public Schools. The CATEC program offers technical and career education opportunities for high school students and adults.

### **Composite Index**

An Ability-to-Pay index (Composite Index) is used by the state to help determine the level of funding for the school division.

## **Comprehensive Service Act (CSA)**

This legislation mandates funding for children with significant emotional or behavioral concerns on a matching basis with the state (55% from the state).

### Compression

A term used to describe pay differences between positions that are so small they are considered inequitable. The term in this context refers to the pay of experienced employees and new hires in the same position.

## Consolidated Omnibus Budget Reconciliation Act (COBRA)

This federal mandate provides for a continuation of health insurance coverage for a period of up to three years for employees who leave employment through no fault of their own. Such employees are required to pay premiums at the employee's group rate.

## **Differentiated Funding/Staffing**

This funding provides monies or personnel based on the particular additional needs of a given school population.

### Design 2015

A division-wide program that provides grants to individual schools. Each school proposal must advance the division's capabilities in the use of technological resources, the learning environment and the quality of the instructional method. The proposal also must include measurement tools to assess progress and to be applicable to other schools in the division.

## **DSS**

Department of Social Services

## **Encumbrance**

This reservation of funds is used for an anticipated expenditure prior to actual payment of an item. Funds usually are reserved or encumbered once a contract obligation has been signed, but prior to the actual cash payment being dispersed.

## **ESOL**

English for Speakers of Other Languages (ESOL) is a program that provides English instruction to students coming from other countries who lack the necessary English skills to benefit fully from school programs.

## **Expenditure**

These funds that are paid out for a specific purpose.

#### **FICA**

These are Social Security payments based on earnings.

### Fiscal Year

This is the period of time measurement used by the County for budget purposes. It runs from July 1st to June 30th.

### Flow-Through

These entitlement funds come to the school division from the federal government through the state.

### **FTE**

This stands for Full-Time Equivalent (FTE) staff, considering all staff members, including full-time and part-time employees.

### Framework for Quality Learning

This system is a model for high-quality teaching and learning through which best practices in curriculum, assessment, and instruction are applied to promote deep understanding. It is the Division's adopted concepts-centered, standards based curricula.

### **Fund Balance**

A fund balance is amount of money or other resources in a fund at a specific time.

## <u>Grant</u>

These funds are contributions made by a private organization or governmental agency. The contribution is usually made to aid in the support of a specified function and may require a financial match.

## Growth

An increase in student enrollment is termed growth.

## IDEA – Individuals with Disabilities Education Act

This act governs how educational services may be provided to students with disabilities to the age of 21.

### **IEP**

An Individualized Education Plan (IEP) is a plan required for all students receiving Special Education services. It outlines the specific services to be received by an individual student.

## **Initiative/Improvement**

A new program or service or an increase in the level or expense of an existing program or service is termed an initiative/improvement.

## **IP-delivered content**

IP-delivered content is electronic content delivered via a web-based application through a browser (e.g. Firefox, Internet Explorer) on a computer or hand-held device.

### **Instructional Coaches**

The core mission of the instructional coaching model is to support the continuous improvement of curriculum, assessment, and instruction by working together with teachers to actualize professional goals. These positions support dynamic implementation of the Framework for Quality Learning, the Teacher Performance Appraisal system, Professional Learning Communities, and best teaching and learning practices.

### Lapse Factor

This is anticipated savings from staff retirement and replacement, the lag between staff leaving and new staff being hired, and savings from deferred compensation benefits.

## **LEED**

The Leadership in Energy and Environmental Design (LEED) Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

## **LEP**

Limited-English Proficient Students are referred to as LEP students.

## **Lifelong Learner Competencies**

Series of twelve areas that places an emphasis on results. To develop the skill and habits associated with lifelong learning, students must: learn beyond the simple recall of facts; understand the connections to and the implications of what they learn; retain what they learn; and, be able to apply what they learn in context.

### **Living Wage**

The term living wage is used by advocates to refer to the minimum hourly wage necessary for a person to achieve some specific standard of living. This standard generally means that a person working forty hours a week, with no additional income, should be able to afford a specified quality or quantity of housing, food, utilities, transport, health care, and recreation. This concept differs from the minimum wage in that the latter is set by law and may fail to meet the requirements of a living wage.

## Mandt

The Mandt System is a comprehensive, integrated approach to preventing, deescalating, and if necessary, intervening when the behavior of an individual poses a threat of harm to themselves and/or others (Source: http://www.mandtsystem.com)

## **Merit Pool**

Albemarle County distributes annual salary increases through a merit program. This is a pay for performance program in which individual increases are a function of three factors: an employee's merit score, the salary of the employee in relation to the midpoint, and the budgeted merit pool amount.

### No Child Left Behind (NCLB)

The Federal No Child Left Behind Act of 2001 governs a comprehensive accountability system for ensuring student performance across subpopulations present in individual schools as well as across the Division. The Act requires that students be tested in grades 3,4,5,6,7,8, and high schools in reading and math and science (3,5,8, high school) and that intervention services be provided to all students who are at risk of not meeting the math and reading Standards set and tested by the Commonwealth of Virginia.

### **Operations**

Non-instructional services provided by the school division.

### **Our Vision**

All learners believe in their power to embrace learning, to excel, and to own their future.

### **Our Mission**

The core purpose of Albemarle County Public Schools is to establish a community of learners and learning, through relationships, relevance and rigor, one student at a time

### **Our Goals**

Prepare all students to succeed as members of a global community and in a global economy.

Eliminate the Achievement Gap.

Recruit, retain and develop a diverse cadre of the highest quality teaching personnel, staff and administrators.

Achieve recognition as a world-class educational system.

Establish efficient systems for development, allocation and alignment of resources to support the division's vision, mission and goals.

## **Our Core Values**

Excellence: We believe in meaningful learning that stretches people to the frontiers and boundaries of their abilities.

Young People: We believe young people deserve the best we have to offer. Each individual child is capable and has the right to safety, mutual respect and learning.

Community: We believe in our collective responsibility to work together in a cooperative effort to achieve common goals by building communities of practice, establishing a high quality learning community, and listening to the community.

Respect: We believe in treating all individuals with honor and dignity.

#### PALS

Phonological Awareness Literacy Screening (PALS) is an informal screening inventory for students in grades K-3 used across Virginia to provide teachers with information for planning classroom instruction.

## **Piedmont Regional Education Program (PREP)**

This program is a consortium of school divisions that provides a variety of Special Education services. Through this consortion, the Ivy Creek School is operated.

### **Professional Development Reimbursement Program (PDRP)**

This program supports professional development for teachers by providing funding for course/conference participation through an application process.

### **Recurring Revenue**

Funds that continue from year to year are referred to as recurring.

## Response to Intervention

RTI is a process to provide rapid deployment of differentiated instruction, assistive technology tools, and intervention strategies to students that can help eliminate learning gaps before they grow in significance.

### Revenue

Revenues are assets or financial resources applied in support of the budget.

## Revenue, One-time or Non-recurring

Funds that are typically derived from fund balance or unreliable sources and are often specified for single year use for specific items.

## **Scale Adjustment**

Each year Albemarle County conducts a market survey to evaluate whether pay scales are competitive. If it is determined that a scale adjustment needs to be implemented, the minimum, midpoint and maximum salaries for each paygrade are adjusted by a specified percentage.

## **Self-Sustaining Program**

These programs operate primarily on external funding such as grants, federal funds, or fees. Most programs are not directly supported within the School Fund Budget.

### **SOAs**

The Virginia "Standards of Accreditation" (SOAs) provide a framework of requirements and accountability for all schools in the state.

## **SOLs**

The Virginia "Standards of Learning" (SOLs) provide a curriculum framework for the instructional program required by the state for all students.

## **SOQs**

The Virginia "Standards of Quality" (SOQs) are the mandated minimum standards required by statute for schools. The SOQs address areas such as staffing, facilities, and instructional programs.

## SRO – (Student Resource Officer)

An Albemarle County police officer assigned to a specific school to assist in providing a safe school environment.

### **State Basic Aid**

This is the funding that is provided by the state based on enrollment to fund the Standards of Quality.

### **State Categorical Aid**

This is the funding provided by the state for a specific purpose.

### **Teacher Performance Appraisal (TPA)**

The Teacher Performance Appraisal provides the structural, functional, and procedural components essential to evaluate professional performance as well as to support the growth and development of teachers using a common set of professional standards.

#### Title I

This is a federal program that supports additional instruction for economically disadvantaged students whose achievements do not meet expected standards.

## Title II

This is a federal program includes staff development funds, School Renovation Grants and Class Size Reduction Grants. The focus is on preparing, training, and recruiting high quality teachers, principals, and paraprofessionals.

## Title III

This is a federal program that assists in implementing the No Child Left Behind Act by providing funding to support limited-English proficient and immigrant students.

## Title IV

This is a federal program that supports Drug-Free School initiatives.

## Title VI

This is a federal program that supports innovative programs in the areas of technology, literacy development and media services.

## **VERIP**

The Voluntary Early Retirement Incentive Plan (VERIP) is a stipend paid to employees upon retirement for 5 years or until age 65, whichever comes first. Employees must meet defined eligibility criteria to receive this stipend.

## Vesting

This is the earning of a longevity step on a pay scale.

## **VRS**

The Virginia Retirement System (VRS) provides pension benefits for retirees from state and local government.

## **Zero-Based Budgeting (ZBB)**

Zero-Based Budgeting is a resource intensive method of annually recalculating from zero dollars each and every service level for each and every program offered.

## ALBEMARLE COUNTY PUBLIC SCHOOLS ENROLLMENT PROJECTIONS FY 2013/2014

				ENRO	LLMEN	NT PRO	DJECT	<u>IONS</u>								Actual v	s Budget	Budget to Bu	dget Growth
	K:	1	2	3	4	5	6	7	8	9	10	11	12	Post High	Projected Total	2012/2013 Actual Enrollment	Variance	2012/2013 Projected Enrollment	Total Growth
AGNOR HURT	83	100	88	82	77	81									511	494	17	556	-45
BAKER BUTLER	88	94	96	82	112	93									565	558	7	577	-12
BROADUS WOOD	58	65	48	60	53	54									338	324	14	273	65
BROWNSVILLE	112	135	105	128	127	115									722	691	31	648	74
CALE	108	117	95	111	97	89									617	601	16	593	24
CROZET	55	72	40	52	56	50									325	316	9	288	37
GREER	93	93	83	61	74	71									475	461	14	425	50
HOLLYMEAD	69	68	74	75	82	77									445	439	6	438	7
MERIWETHER LEWIS	72	69	83	77	68	69									438	432	6	463	-25
V. L. MURRAY	34	35	39	45	50	51									254	256	-2	263	-9
RED HILL	27	24	25	22	31	20									149	152	-3	156	-7
SCOTTSVILLE	33	34	29	38	22	20									176	180	-4	193	-17
STONE ROBINSON	72	83	55	75	59	62									406	410	-4	401	5
STONY POINT	55	62	39	49	33	44									282	271	11	275	7
WOODBROOK	54	40	52	49	45	56									296	299	-3	304	-8
YANCEY	<u>24</u>	<u>18</u>	<u>27</u>	<u>15</u>	<u>25</u>	<u>22</u>									<u>131</u>	<u>132</u>	<u>-1</u>	<u>130</u>	<u>1</u>
ELEMENTARY TOTAL	1037	1109	978	1021	1011	974									6130	6016	114	5,983	147
BURLEY							166	203	197						566	569	-3	547	19
HENLEY							278	270	264						812	769	43	798	14
JOUETT							191	165	231						587	574	13	577	10
SUTHERLAND							189	198	203						590	607	-17	610	-20
WALTON							137	139	124						400	399.25	0.75	403	-3
CHARTER SCHOOL							<u> 26</u>	<u>5</u>	<u>14</u>						<u>45</u>	<u>38</u>	<u>7</u>	<u>50</u>	<u>-5</u>
MIDDLE TOTAL							987	980	1033						3000	2956.25	43.75	2,985	15
ALBEMARLE										497	414	454	409	20	1794	1766.5	27.5	1,751	43
MONTICELLO										290	298	243	271	2	1104	1092.5	11.5	1,075	29
WESTERN ALBEMARLE										267	280	238	243	2	1030	1058.75	-28.75	1,061	-31
MURRAY HS										<u>34</u>	<u>32</u>	<u>24</u>	<u>18</u>	<u>0</u>	<u>108</u>	<u>95</u>	<u>13</u>	<u>108</u>	<u>0</u>
HIGH TOTAL										1088	1024	959	941	24	4036	4012.75	23.25	3,995	41
PROJECTED TOTAL	1,037	1,109	978	1,021	1,011	974	987	980	1,033	1,088	1,024	959	941	24	13,166	12,985	181	12,963	203
Actual 2012	1,087	968	1,015	1,000	977	969	951	1,028	978	1,066	1,007	959	970	11	12,985			AH - Red	istrictino
VARIANCE	-50	141	-37	21	34	5	37	-48	55	22	18	0	-29	13	181			1111 - Keu	usu wuu

# Albemarle County Public Schools Annual Enrollment Change

	Sept. 30	PREP & *	Mar. 31	Actual	Percent
	Enrollment	CBIP Enrollment	ADM	Enroll Loss	Enroll Loss
FY 14/15	13,384	75	13,263	-46	-0.34%
FY 13/14	13,166	75	13,034	-57	-0.43%
FY 12/13	12,985	75	12,878	-32	-0.25%
FY 11/12	12,800	74	12,710	-16	-0.13%
FY 10/11	12,914	78	12,794	-42	-0.33%
FY 09/10	12,742	78	12,624	-40	-0.31%
FY 08/09	12,531	78	12,458	-5	-0.04%
FY 07/08	12,491	71	12,350	-70	-0.56%
FY 06/07	12,446	88	12,324	-34	-0.27%
FY 05/06	12,438	88	12,300	-50	-0.40%
FY 04/05	12,356	86	12,226	-44	-0.35%
FY 03/04	12,251	84	12,128	-39	-0.32%
FY 02/03	12,242	86	12,177	-53	-0.43%
FY 01/02	12,108	86	11,995	-27	-0.22%
FY 00/01	12,237	85	12,062	-90	-0.74%
FY 99/00	12,187	86	12,061	-40	-0.33%
FY 98/99	11,981	86	11,883	-12	-0.10%
FY 97/98	11,644	86	11,511	-47	-0.40%
FY 96/97	11,344	131	11,220	7	0.06%
FY 95/96	11,126	129	10,970	-27	-0.24%
FY 94/95	10,889	85	10,724	-80	-0.73%
FY 93/94	10,581	90	10,469	-22	-0.21%
FY 92/93	10,436	89	10,199	-148	-1.42%
FY 91/92	10,188	94	10,034	-60	-0.59%
FY 90/91	10,144	107	9,915	-122	-1.20%
FY 89/90	9,693	126	9,544	-23	-0.24%

### All estimates are highlighted

Sept. 30 enrollment is important since school allocation of staff and funds depend upon it

March 31 Average Daily Membership (ADM) is important because the State bases its revenues upon average numbers of students enrolled per day until March 31

<sup>\*</sup> Special education students participating in the Piedmont Regional Education Program (PREP) & in the Community Based Intervention Program (CBIP) are counted in the regional programs, not in the Mar. 31 ADM.

## **Development Process**

The School Division Staffing Standards were developed by a committee that included central office and school-based staff. In developing the Standards, the committee surveyed school staffs as to the critical issues. Once the committee developed a set of proposed Standards, they were then reviewed by the division's entire Leadership Team, which includes all school-based and central office administrative staff. Feedback from the Leadership Team has been used to finalize and periodically update the Standards.

#### **Purpose**

The purpose of the Standards is to establish a baseline expectation for all schools in the following areas:

- Principals
- Assistant Principals
- Clerical
- Media Assistant
- Media Specialists
- Technology
- Guidance
- Nurses
- Elementary Art, Music, and Physical Education
- K-1 TA Time
- Literacy Specialists
- Gifted Teachers
- Testing Specialists
- Career Awareness Specialist

The focus of the Standards is to foster equity across schools. However, if an individual school wishes to deviate from a particular Standard for a reason related to its School Improvement Plan, a waiver process has been established. This waiver process is outlined in the division's *Strategic Plan*.

### Explanation

For each area, the following information is provided:

- The State Standard as established in the Virginia Standards of Quality.
- The Albemarle Standard, which establishes the baseline expectation for each school
- The Albemarle Goal, which establishes what the division would like to have as a Standard in the particular area if funding to do so becomes available.
- The Funding Implication for the Albemarle Goals and for any Albemarle Standards, if applicable.

**Principals** 

	Elementary	Middle	High
State	1 Half-Time to 299 students	1 Full-Time per school	1 Full-Time per school
Standard	1 Full-Time at 300 students		
Albemarle	1 Full-Time per school	1 Full-Time per school	1 Full-Time per school
Standard			
Albemarle	Same as standard	Same as standard	Same as standard
Goal			
Funding	None	None	None
Implication			

**Assistant Principals** 

	Elementary	Middle	High
State	1 half-time at 600	1 full-time for each 600	1 full-time for each 600
Standard	1 full-time at 900		
Albemarle Standard	<ul> <li>1 full-time at 400 based on a 2 year average</li> <li>1 at 350 if 20% or more F/R based on a 2 year average</li> </ul>	<ul> <li>1 full-time at 400 based on a 2 year average</li> <li>1 at 350 if 20% or more F/R based on a 2 year average</li> </ul>	<ul> <li>Baseline of 2 per school</li> <li>1 additional 10 mo at 1000</li> <li>Additional 2 months at 1450</li> <li>At 1700 Additional 10 month totaling: 3 full time, and 1-10 mo</li> </ul> All additions would be based on a 2 years average
Albemarle Goal	Same as Standard	Same as Standard	<ul> <li>Baseline of 3 for all schools</li> <li>4 at 1500</li> <li>4.5 at 1750</li> <li>5 at 2000</li> </ul>
Funding Implication	• None	•	Goal would require funding

## Clerical

	Elementary	Middle	High
State Standard	<ul><li>Part-time to 299 students</li><li>1 full-time at 300 students</li></ul>	1 full-time and 1 additional full-time for each 600 beyond 200	1 full-time and 1 additional full-time for each 600 beyond 200
Albemarle Standard	General Clerical:  1 12-month Office Associate IV  Additional 10-month Office Associate III based on:  0.5 OA III to 199  1.0 OA III from 200-500  1.5 OA III at 501 +	<ul> <li>General Clerical:</li> <li>1 12-month Office Associate IV</li> <li>1 12-month Bookkeeper</li> <li>1 11-month Guidance OA III</li> <li>1 .5 OA III at 600</li> </ul>	<ul> <li>Each High School will have:</li> <li>12-month Bookkeeper</li> <li>12-month Database Specialist</li> <li>General Clerical:         <ul> <li>(Per the Principal's discretion the following positions will be used to fill responsibilities:</li></ul></li></ul>
Albemarle Goal	Same as Standard	Add 0.5 10-month Office Associate III at 800	Same as Standard
Funding Implication	• None	Goal would require funding	None

## **Media Clerical**

	Elementary	Middle	High
State Standard	• None	• 1 at 750	• 1 at 750
Albemarle Standard	•	<ul> <li>0.5 additional 10-month Office Associate II at 600 (0.5 total)</li> <li>1 10-month Office Associate II at 750 (1.0 total)</li> </ul>	1 10-month Office Associate II at 750
Albemarle Goal	<ul><li>0.5 TA at 600</li><li>1 TA at 750 (1.0 total)</li></ul>	Same as Standard	<ul> <li>0.5 TA at 1000 (1.5 total)</li> <li>.25 additional 10-month Office Associate II at 1500 (1.75 total)</li> <li>.25 additional 10-month Office Associate II at 2000 (2.0 total)</li> </ul>
Funding Implication	Goal would require funding		Goal would require funding

**Media Specialist** 

		Elementary		Middle		High
State	•	Part-time to 299	•	1 half-time to 299	•	1 half-time to 299
Standard	•	Full-time at 300	•	1 full time at 300	•	1 full-time at 300
			•	2 full-time at 1000	•	2 full-time at 1000
Albemarle Standard	•	1.0 FTE for schools with a 3-year average of 285 students or enrollment above 299* 0.80 School minimum for media specialist of which 0.3 FTE which may be used for media center teacher assistant time or to be used to supplement media specialist time	•	1 per school	•	2 per school
Albemarle Goal	•	Same as Albemarle Standard	•	Same as Albemarle Standard	•	Same as Albemarle Standard
Funding Implication	•	None	•	None	•	None
			Sta	ndard Revised in 2011-2012*		

## Guidance

	Elementary	Middle	High							
State Standard	<ul> <li>1 hour per day per 100</li> <li>1 full-time at 500</li> <li>1 hour per day additional time per 100 or major fraction</li> <li>* State allows Reading to be substituted for Guidance at the Elementary level</li> </ul>	<ul> <li>1 period per 80</li> <li>1 full-time at 400</li> <li>1 additional period per 80 for major fraction</li> <li>1-11-month Guidance also required</li> </ul>	<ul> <li>1 period per 70</li> <li>1 full-time at 350</li> <li>1 additional period per 70 or major fraction</li> <li>12 month Guidance also required</li> </ul>							
Albemarle Standard	<ul> <li>1.0 FTE for schools with a 3-year average of 285 students or enrollment above 299*</li> <li>1.0 at 300</li> <li>1.5 at 575</li> <li>Per Board direction, substituting Reading for Guidance is not an Option</li> </ul>	<ul> <li>1 11-month per school</li> <li>1 10-month per school</li> <li>Additional staffing per 260 extra after</li> <li>520</li> </ul>	<ul> <li>1 12-month Guidance Director</li> <li>1 12-month for first 287</li> <li>1 10 month for each additional 225 after 287</li> </ul>							
Albemarle Goal	Same as Standard	Same as Standard	Same as Standard							
Funding Implication	• None	None	None							
		Standard Revised in 2011-2012*								

## **Nurses**

\* While there is not a State Standard, 1 Health Service Staff per 1000 students is recommended.

	Elementary	Middle	High
State	None	None	None
Standard			
Albemarle	1 6-hour per school	1 full-time per school	1 full-time per school
Standard			
Albemarle	Same as Standard	Same as Albemarle Standard	Same as Albemarle Standard
Goal			
Funding	None	None	None
Implication			

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**Elementary Art, Music, and Physical Education** 

State Standard	These areas can be taught by any K-5 endorsed teacher. 5 Full Time Equivalent per 1000 K-5 Students	Number of PK-5 Students	Regular Education Classroom Teachers (Approximate)	Physical Education FTEs	Art FTEs	Music FTEs	FTE Grand Total
Albemarle Standard Albemarle Goal Funding Implication	<ul> <li>PE: 120 minutes/week</li> <li>Music: 60 minutes/week for 2-5         30 minutes/week for PK-1</li> <li>Art: 45 minutes/week</li> <li>Taught by a teacher endorsed in the content. Staffing based on school's enrollment, as noted on this chart.</li> <li>Same as Standard</li> <li>Adjusted yearly to reflect enrollment – Goal would require funding</li> </ul>	180 to 239 240 to 299 300 to 359 360 to 419 420 to 479 480 to 539 540 to 599 600 to 659 660 to 719	9 to 11 12 to 14 15 to 17 18 to 20 21 to 23 24 to 26 27 to 29 30 to 32 33 to 35	1.0 1.3 1.5 1.7 2.0 2.4 2.6 3.0 3.3	.4 .5 .6 .7 1 1 1.5* 1.5*	.4 .5 .6 .7 1 1 1.5* 1.5*	1.8 2.3 2.7 3.1 4 4.4 5.6* 6.0* 5.7*
	<u> </u>	Revised in	FY 2011-12				

## **K-1 Teaching Assistant Time**

		Elementary		Middle		High
State	•	None	•	None	•	None
Standard						
Albemarle	•	4 hours per day of Teaching Assistant	•	None	•	None
Standard		time per 20 students				
Albemarle	•	Same as Standard	•	None	•	None
Goal						
Funding	•	None	•	None	•	None
Implication						

## **Gifted Teachers**

	Elementary	Middle	High
State	None	None	None
Standard			
Albemarle	.5 to 200 students	1 per school	1 per school
Standard	.6 to 250 students		
	.7 to 300 students		
	1 to more than 300		
Albemarle	• 1.25 at 500	• 1.25 at 500	• 1.25 at 500
Goal			
Funding	Goal would require funding	Goal would require funding	Goal would require funding
Implication		, , ,	, i

**Testing Specialist** 

	Elementary	Middle	High
State	None	None	None
Standard			
Albemarle Standard	• None	0.5 minimum	<ul> <li>0.50 Testing Specialist to 1000 based on a 2 year avg.</li> <li>0.25 additional Testing Specialist at 1500 (.75 total) based on a 2 year avg.</li> <li>0.25 additional Testing Specialist at 2000 (1.0 total) based on a 2 year avg.</li> </ul>
Albemarle Goal	<ul><li>0.25 at 250</li><li>0.5 at 500</li></ul>	Same as Standard	Same as Standard
Funding Implication	Goal would require funding	• None	None

**Career Awareness Specialist** 

	Elementary	Middle	High
State	• None	• None	None
Standard			
Albemarle	<ul> <li>None</li> </ul>	<ul> <li>None</li> </ul>	1 per school
Standard			
Albemarle	None	<ul> <li>None</li> </ul>	Same as Standard
Goal			
Funding	None	None	Goal would require funding
Implication			·

## **Intervention Prevention Teachers**

	Elementary	Middle	High			
State	None	• None	None			
Standard						
Albemarle	None	• 3 teachers – 1 in each middle school	None			
Standard		that meets the Title 1 criteria				
Albemarle	None	• None	None			
Goal						
Funding	None	• None	None			
Implication						

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## Albemarle County Public Schools Non-Instructional Staffing

		2013-2014 REQUESTED ADMINISTRATIVE STAFFING													
	2013-2014														
	Projected			Clerical							Total				
	Enrollment		Asst.	Administrative	Guidance		Athletic	Administrative	General	Media	Guidance		SIS	Athletic	Administrative
	(Includes Pre-K)	Principal	Principal	Specialists	Director	Nurse	Director	Intern	Clerical	Clerical	Clerical	Bookkeeper	Contact	Clerical	Staffing
ELEM.										Ì					
	004	1.00	1.00	0.00	0.00	0.00		0.00	3.00	0.50					0.00
Agnor-Hurt Baker-Butler	634 592	1.00	1.00	0.00	0.00	0.83		0.00	2.50	<b>0.50</b>					6.33 5.33
Broadus	288	1.00	0.00	0.00	0.00	0.83		0.00	2.00	0.00					3.83
Brownsville	742	1.00	1.00	0.00	0.00	0.83		0.00	3.00	0.50					6.33
Cale	646	1.00	1.00	0.00	0.00	0.83		0.00	3.00	0.50					6.33
Crozet	325	1.00	0.00	0.00	0.00	0.83		0.00	2.00	0.00					3.83
Greer	476	1.00	1.00	0.00	0.00	0.83		0.00	2.00	0.00					4.83
Hollymead	463	1.00	1.00	0.00	0.00	0.83		0.00	2.00	0.00					4.83
Meriwether	438	1.00	1.00	0.00	0.00	0.83		0.00	2.00	0.00					4.83
Murray Elem	259	1.00	0.00	0.00	0.00	0.83		0.00	2.00	0.00					3.83
Red Hill	164	1.00	0.00	0.00	0.00	0.83		0.00	1.50	0.00					3.33
Scottsville	192	1.00	0.00	0.00	0.00	0.83		0.00	1.50	0.00					3.33
Stone-Rob	432	1.00	1.00	0.00	0.00	0.83		0.00	2.00	0.00					4.83
Stony Point	297	1.00	0.00	0.00	0.00	0.83		0.00	1.99	0.00					3.82
Woodbrook	306	1.00	0.00	0.00	0.00	0.83		0.00	2.00	0.00					3.83
Yancey	<u>147</u>	1.00	0.00	0.00	0.00	0.83		0.00	<u>1.50</u>	0.00					<u>3.33</u>
TOTAL	6,401	16.00	8.00	0.00	0.00	13.24		0.00	33.99	1.50					72.73
MIDDLE															
Burley	566	1.00	1.00	0.00	0.00	1.00		0.00	1.00		1.00	1.00			6.00
Henley	812	1.00	1.00	0.00	0.00	1.00		0.00	1.50		1.00	1.00			6.50
Jouett	587	1.00	1.00	0.00	0.00	1.00		0.00	1.00		1.00	1.00			6.00
Sutherland	592	1.00	1.00	0.00	0.00	1.00		0.00	1.50		1.00	1.00			6.50
Walton	400	1.00	1.00	0.00	0.00	1.00		0.00	1.00		1.00	1.00			6.00
Charter	<u>45</u>	0.00	0.00	0.00	0.00	0.00		0.00	0.00		0.00	0.00			0.00
TOTAL	3,002	5.00	5.00	0.00	0.00	5.00		0.00	6.00		5.00	5.00			31.00
HIGH	<b>_</b>														
Albemarle	1,794	1.00	4.00	0.00	1.00	1.00	1.00	0.00	3.00	1.00	4.00	1.00	1.00	1.00	19.00
Monticello	1.104	1.00	2.80	0.00	1.00	1.00	1.00	0.00	3.00	1.00	2.00	1.00	1.00	1.00	15.80
Western	1.030	1.00	2.80	0.00	1.00	1.00	1.00	0.00	3.00	1.00	2.00	1.00	1.00	1.00	15.80
Murray HS	108	1.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	3.00
TOTAL	4,036	4.00	9.60	0.00	3.00	3.00	3.00	0.00	11.00	3.00	8.00	3.00	3.00	3.00	53.60
TOTAL	13,439	25.00	22.60	0.00	3.00	21.24	3.00	0.00	50.99	4.50	13.00	8.00	3.00	3.00	157.33

## 2012/2013 Actual Elementary School Staffing

Type of Staffing			FTE
Regular			540.05
	Elem. Art Music And P.E.		55.84
		Teachers	53.25
		Teacher's Aide	2.59
	Elementary 4-5		110.33
		Teachers	103.05
		Teacher's Aide	7.28
	Elementary Gifted Education		13.90
		Teachers	13.90
	Elementary K-3		322.78
		Teachers	231.63
		Teacher's Aide	91.15
	Elementary Media		17.27
		Librarians	5.50
		Teachers	9.10
		Teacher's Aide	2.67
	Imprvemnt Of Instr-Elem		11.13
		Teachers	11.13
	Response To Intervention		8.80
	·	Teachers	8.80
One sight Education			100.00
Special Education			109.93
	Elementary Special Education	T la	87.33
		Teachers	43.38
	O : 17	Teacher's Aide	43.95
	Occupational Therapy	<b>-</b> .	4.50
	0 1 7	Teachers	4.50
	Speech Therapy	Teachers	18.10
		reachers	18.10
<b>Special Education Preschool</b>			19.83
	Class/Instruc-Presch/Hand		19.83
		Teachers	8.83
		Teacher's Aide	11.00
Support Staffing			105.22
Support Stanning	Elementary E.S.O.L.		17.57
	•	Teachers	16.47
		Teacher's Aide	1.10
	Elementary Guidance		15.50
	,	Guidance Counselors	9.50
		Teachers	6.00
	Elementary Health Services	100011010	13.46
	Elomonary Floatin Corvidoo	Nurses	13.46
	Elementary Principals	110100	57.79
	omontary r intolpato	Assistant Principals	8.00
		Clerical	33.79
		Principals	16.00
	Elementary Technology	ι πισιραίο	0.90
	Liementary recimology	Teacher's Aide	0.90
Grand Total			775.03

## 2012/2013 Actual Middle School Staffing

Regular			200.1
	Intervention Prevention		3.6
		Teachers	3.6
	Middle Alternative Education		1.0
		Teachers	1.0
	Middle Exploratory		19.4
		Teachers	18.9
		Teacher's Aide	0.5
	Middle Foreign Language		6.3
		Teachers	6.3
	Middle Gifted Education		5.0
		Teachers	5.0
	Middle Health And P.E.		15.3
		Teachers	14.3
		Teacher's Aide	1.0
	Middle Language Arts	reacher 3 Aide	39.9
	Wildule Language Ans	Teachers	
		Teacher's Aide	38.9
	Middle Mede	reacher's Alde	1.0
	Middle Math		42.2
		Teachers	42.2
	Middle Media		6.0
		Librarians	3.0
		Teachers	2.0
		Teacher's Aide	1.0
	Middle Science		23.0
		Teachers	23.0
	Middle Social Studies		23.1
		Teachers	23.1
	Middle Teaching Assistants		8.1
	<b>g</b>	Teacher's Aide	8.1
	Middle Vocational Education		3.9
	a.io i oodiiona. Education	Teachers	3.9
	Improvement Of Instr-Middle	1 00011010	2.9
	improvement of met ividate	Teachers	2.9
		reactions	2.0
Special Education			57.1
	Middle Special Education		57.1
		Teachers	31.6
		Teacher's Aide	25.5
Support Staffing			49.1
	Middle Academic Coordinator		2.0
	=	Teachers	2.0
	Middle E.S.O.L.		4.6
		Teachers	4.6
	Middle Guidance		17.0
		Clerical	5.0
		Guidance Counselors	9.0
		Teachers	2.0
		Teacher's Aide	1.0
	Middle Health Services	<del>-</del>	5.0
		Nurses	5.0
	Middle Principals	1401363	
	Middle Principals	Assistant Principals	20.5
		Assistant Principals	5.0
		Clerical	10.5
		Principals	5.0

## 2012/2013 Actual High School Staffing

Type of Staffing Regular			308.13
negular	High Alternative Education		1.00
	riigii / iiteiriative Eddeation	Teachers	1.00
	High Elective		38.33
		Social Workers	0.80
		Teachers	37.53
	High Foreign Language	Tanahawa	27.00
	High Gifted Education	Teachers	27.00 3.00
	High Gilled Education	Teachers	3.00
	High Guidance	1 Cachers	30.00
		Clerical	8.00
		<b>Guidance Counselors</b>	18.00
		Guidance Directors	3.00
		Teachers	1.00
	High Health And P.E.	T b	15.67
	High Language Arts	Teachers	15.67
	High Language Arts	Teachers	37.07 37.07
	High Literacy Specialists	Todollois	0.80
	ge.ae, epeciae.e	Teachers	0.80
	High Math		41.96
		Teachers	41.96
	High Media		8.60
		Clerical	1.00
		Librarians	4.50
		Teachers Teacher's Aide	1.00 2.10
	High Science	reacher's Alue	37.66
	riigir Golerioo	Teachers	37.66
	High Social Studies		34.35
		Teachers	34.35
	High Teaching Assistants		13.46
		Teacher's Aide	13.46
	High Vocational Education	Toochoro	13.00
	Improvement Of Instr-High	Teachers	13.00 6.23
	improvement of insti-riigh	Teachers	6.23
		100011010	0.20
<b>Special Education</b>			72.63
	High Special Education		72.63
		Teachers	42.63
		Teacher's Aide	30.00
Support Staffing			51.56
oupport ourning	Class/Instruc-Esol		0.80
		Teachers	0.80
	High Academic Coordinator		2.37
		Teachers	2.37
	High Athletics	Oledeni	6.00
		Clerical Guidance Directors	3.00
	High E.S.O.L.	Guidance Directors	3.00 4.90
	riigii E.O.O.E.	Social Workers	1.00
		Teachers	3.90
	High Health Services		2.82
		Nurses	2.82
	High Principals		32.67
		Assistant Principals	9.67
		Clerical	19.00
	High Tochnology	Principals	4.00
	High Technology	Teacher's Aide	2.00 2.00
O		<del></del>	
Grand Total	E 20		432.32

## Synopsis of Growth and Operational Increases

Total Growth and Operations: \$2,052,614

**Enrollment Space and Growth Costs: \$1,149,672** 

#### CATEC Increase {\$107,701 in Recurring Operational Costs} - Board Goal 1

Projected increase of CATEC based upon new teacher scales and enrollment changes.

## Growth Due to Enrollment {16.99 FTE - \$997,975 and \$43,996 in Recurring Operational Costs} - Board Goal 1

Increase due to growth in numbers of students from budget to budget (203). This will increase teacher FTE by 12.99 FTE. In addition, this initiative includes 4.00 FTE for new school bus drivers. Finally, this initiative includes an increase in operations for schools of \$43,996.

Operational Increases: \$902,942

#### Piedmont Regional Education Program (PREP) {\$258,942 in Recurring Operational Costs} - Board Goal 1

Continue to provide services to students with emotional disturbance, autism, and multiple or severe disabilities through PREP. Funds are requested to address an increase in compensation and program and tuition costs related to providing these services.

### Transfer to Comprehensive Services Act {\$500,000 in Recurring Operational Costs} - Board Goal 1

Increase due to significant number of students requiring private day or residential services. These costs are for students with disabilities placed by the Department of Social Services or Albemarle Schools.

## <u>Capital Improvement Program (CIP) Storage Lease {\$144,000 in Recurring Operational Costs} - Board</u> Goal 5

Actual expenditure for Com-Dial lease space. These funds are reimbursed from CIP

Total Improvements: \$4,948,098

Compensation and Benefits: \$3,770,777

#### Group Life Insurance Increase {\$591,156} - Board Goal 1

Increase of 0.71%

#### Dental Increase {(\$25,478)} - Board Goal 3

Expected savings of 5% over current year rates.

### Teacher Salary Increase {\$1,454,279} - Board Goal 3

Percentage increase ranges from 1.20% to 4.33% (inclusive of step) depending on location of the scale. This increase meets the 2% requirement to draw down available state funds.

#### Classified Salary Increase {\$951,000} - Board Goal 3

Joint Board increase of 2.00%.

### Health Insurance Increase {\$799,820} - Board Goal 3

Expected increase of 7% over current year rates.

## Total System Initiatives: \$1,177,321

I. School Staffing Initiatives: \$639,887

## Modify staffing standards for large elementary schools (Enrollments greater than 600 students) {2.66 FTE - \$140,574} - Board Goal 1

Most of the current staffing standards for elementary schools are structured around elementary schools having maximum enrollments in the range of 500 - 600 students. While staffing ratios for teachers are formula driven based on current enrollments, that is not the case for clerical, media clerical, guidance, and physical education. This initiative would update the following standards:

Clerical:

Current: 1 12-month OA IV and 1.5 10-month OA III at 500+

Proposed: 1 12-month OA IV, 1 12-month OA III, and 1 10-month OA III at 600

Media Clerical: Current: None

Proposed: 0.5 10-month OA II at 600

Guidance:

Current: 1.5 at 575 Proposed: 2.0 at 625

Physical Education: Current: 3.0 at 600 to 659

3.3 at 660 to 719

Proposed: 3.0 at 600 to 659 3.66 at 660 to 719

## Modify Elementary and Middle School Assistant Principal Staffing Standards {2.10 FTE - \$141,329} - Board Goal 1

This initiative was brought forward for FY 2012 - 2013, but was not approved for the budget. The current staffing standard for Assistant Principals for both elementary and middle schools is 1 full-time at 400 based on a 2 year average. This initiative would amend the staffing standards to add 1 10-month assistant principal for elementary and middle schools when enrollment reaches 700 students. For FY 2013-2014 this would require the addition of two 10-month positions; one for Henley Middle School (projected enrollment 812) and one for Brownsville Elementary (projected enrollment 722).

## Special Educational Staffing {2.50 FTE - \$168,247} - Board Goal 1

Increase based on increased need for assistants and changing demographic of special needs population.

## Restore Response to Intervention (RTI) staffing to support at-risk students. {2.80 FTE - \$188,437} - Board Goal 2

The goal of RTI is to provide rapid deployment of differentiated instruction, assistive technology tools, and intervention strategies that can help eliminate learning gaps before they grow in significance. In FY 2010-2011, RTI staffing was provided to schools at all levels. Due to budget cuts and the reduction of federal American Recovery and Reinvestment Act (ARRA) funds, RTI for secondary schools was no longer supported, a reduction of 5.8 FTE. In FY 2012-2013, 3.0 FTE were restored. This initiative would reinstate the remaining 2.8 FTE.

### Emergency Staffing {1.00 FTE - \$67,299} - Board Goal 2

Due to changes in the staffing formula, an additional emergency staff is being added to the division to account for anomolies within the school year.

### Eliminate JROTC {-1.66 FTE - (\$111,716)} - Board Goal 2

The JROTC program at MOHS is being eliminated.

### Energy Savings {(\$146,084) in Recurring Operational Costs} - Board Goal 2

Additional energey savings in the division.

### Fund staffing for Community Public Charter School {1.85 FTE - \$124,502} - Board Goal 2

In 2007, the Community Public Charter School was established to some behaviorally at risk students in Albemarle County's middle school population. Over time, this school has made remarkable progress due to the efforts and hard work of the students, staff, management team and community. For each of the last two years, CPCS has earned full accreditation.

Per the agreed upon charter, the division will staff the school in the same manner as other ACPS middle schools - 1 FTE per 23.37 students and differentiated staffing at 1 FTE per 10.35 students. Operational costs and Instructional resources are also funded at same allocation as other ACPS middle schools. CPCS has been seeking and receiving funds through mostly private sources. In the beginning years, much of the administrative operations of the school was provided on a volunteer basis from members of the character management team.

Now that CPCS has established a solid foundation for the school, this initiative would add 1.85 FTE to support classroom teacher FTE as well as administrative support. The CPCS management team would continue to raise funds to support programs such as the fine arts the students have experienced in the past.

## <u>Increase staffing to support English for Speakers of Other Languages (ESOL) students.</u> {1.00 FTE - \$67,299} - Board Goal 2

This initiative seeks to increase ESOL staffing due to increases in the number of ESOL students and the levels of support required to support the learning of these students.

## II. System Improvement Initiatives: \$352,883

## Virtual Courses {1.00 FTE - \$67,299 and \$88,148 in Recurring Operational Costs} - Board Goal 1

Beginning with students entering ninth grade for the first time in 2013-14, a student must successfully complete one virtual course to meet minimum graduation requirements to graduate with a Standard or Advanced Studies Diploma. While some students in our division take virtual courses from providers such as Virtual Virginia, K12 Public School, and APEX, the need for more varied opportunities will become greater with this graduation requirement. The Department of Instruction is in the process of developing virtual courses that will be offered by ACPS staff. Part of the process will involve purchasing a basic curriculum that will be modified to create more challenging courses that meet the division's expectations for student learning.

### Increase in Technical Support Staff {3.00 FTE - \$197,436} - Board Goal 1

The proposal requests an increase in the number of technical support positions at each level (Elementary, Middle, and High) by 1.0 FTE. This increase would reduce the number of sites that a technician would support at the elementary school level from 4 to 3. At the middle school level, the increase would allow for a full time technician to be assigned to Henley and Walton. The increase at the high school level would raise the number of technicians from 1 per site to 1.5 per site. The resources allocation is supported by the 2004 JLARC recommendations for staffing and the adopted SOQ for technician staffing. Staffing at the elementary level is based on the number of sites and proximity. Middle school and high school staffing is based on the number of devices and population of the end-users.

## IV. Support Services Initiatives: \$184,551

## <u>Transportation Commercial Driver's License (CDL) - Holder Training {\$44,591 in Recurring Operational Costs} - Board Goal 5</u>

Add \$42,000 in additional funding to train new drivers. It is anticipated that 20 new drivers will require VDOE/DMV-mandated training in 2013-14. Training requires 1,502 hours of overtime for current employee trainers (\$26,000) and another \$16,000 to pay each trainee to complete the training and accept a regular driving position.

In 2008-09 there were three 12-month trainers on staff. Two of these positions were eliminated in 2009-10 and the work of the missing trainers has been performed by 10-month Lead Drivers. Most of this work was performed as either straight-time overtime or time-and-one-half (1.5) overtime.

Each trainee is paid \$800 to complete all of the training and accept a regular route. If the trainee does not complete the training or accept a regular route, they are not paid. Each trainee spends 40 hours in class and on average 48 hours behind-the-wheel to complete the training. About half of the behind-the-wheel time is with students on the bus which is simply done on the trainer's bus and no overtime cost is incurred. A new program was started in November 2012 to retrain existing drivers that were involved in preventable accidents and incidents.

Zero additional FTE's are required. Additional overtime costs of \$41,422 will be incurred in 2013-14. This is a combination of \$16,000 paid to trainee graduates and \$25,422 (1,502 hours) paid in overtime to trainers.

#### Increases in Wireless Costs {\$60,000 in Recurring Operational Costs} - Board Goal 5

Increases in cell phone usage, necessary features, and the consolidation of all cell phone billing have required an increase in the budget line for cellular phones. The Department of Accountability, Research & Technology (DART) currently supports 199 individual cellular devices spanning all school administration and departments. The overall expenditure is approximately \$110,000 per year. These figures include regular non-data phones as well as "smart" data enabled phones.

## Additional 0.50 FTE Resource Officer Funded to Match Albemarle County Police Department (ACPD) Initiative {\$40,000 in Recurring Operational Costs} - Board Goal 5

Prior to budget reductions, each middle school had an SRO in addition to the SRO's at the high school level. The Albemarle County School Resource Program was created to establish a relationship between the Albemarle County School System and the Albemarle County Police Department. The SRO Unit provides the foundation for the continued partnerships and the sharing of resources that enhances the safety, well being and education of the youth attending Albemarle County Schools. It is the desire and focus of the School Resource Officer to join with the Albemarle County School System in creating and sustaining an atmosphere of trust, cooperation and understanding. The School Resource Officer Program serves as a model for the true spirit of Community Policing.

Through studying this year's discipline and Safe Schools Climate data for each middle school in addition to crime data in the surrounding community, we would like to be able to target a middle school with SRO support to help build positive relationships between the younger adolescent students and the SRO.

## <u>Department of Social Services/Bright Stars increase {\$1,960 in Recurring Operational Costs} - Board Goal 5</u>

Increase due to the teacher salary increase and the division's cost associated with the Bright Stars program.

## Mandt, First Aid, and CPR Training for Transportation {\$38,000 in Recurring Operational Costs} - Board Goal 5

Executive Summary: Add \$38,000 in additional funding this year and \$28,000 in subsequent years to train all SPED drivers and assistants in Mandt techniques and to train all staff in First Aid and CPR. Description and Justification of Initiative: SPED personnel transport special needs students to the county schools. All of them would benefit from learning the de-escalation and restraint techniques taught in Mandt training. The first year of Mandt training requires a three-day class. Subsequent years only require a one-day, recertification class.

All staff would benefit from First Aid and CPR training. This would provide an improved response should a student need urgent, primary medical care. All 12-month employees would be trained during normal work hours and no additional funding is needed. Ten-month employees' time would be calculated as straight time overtime and would require additional funding.

## Synopsis of Reductions to Baseline Operations

## **Total Reductions: (\$2,949,977)**

## Voluntary Early Retirement Incentive Plan (VERIP) {(\$252,038) in Recurring Operational Costs} - Board Goal 3

Current participation did not meet projections, plus a 20% decline in the stipend benefit yields a projected savings.

### Salary Savings {(\$735,168) in Recurring Operational Costs} - Board Goal 3

Salary savings are due to the typical retirements and turnover within the division from year to year.

#### Eliminate Transfer to Adult Education Grant {(\$22,500) in Recurring Operational Costs} - Board Goal 5

The Adult Education Grant has been eliminated and thus the local match requirement has been eliminated.

#### Bus Replacement Movement into CIP {(\$947,896) in Recurring Operational Costs} - Board Goal 5

As agreed by the Board of Supervisors, costs for school bus replacements are moved to the CIP, thereby reducing recurring operational costs

### Lapse Factor Increase {(\$1,400,000) in Recurring Operational Costs} - Board Goal 5

Lapse factor represents anticipated savings from staff retirement and replacement, the lag between staff leaving and the new staff being hired, and savings from deferred compensation benefits..

### Return of School Capital {\$226,978 in Recurring Operational Costs} - Board Goal 5

Consistent with the practice of the Joint Boards, schools retain up to 10% of the final appropriations for capital projects. To better align budgets to actuals, staff recommends these monies be budgeted initially and adjusted as needed.

#### Projected Donations (\$180,647 in Recurring Operational Costs) - Board Goal 5

To better align budgets to actuals, staff recommends these monies be budgeted initially and adjusted as needed.

## ALBEMARLE COUNTY PUBLIC SCHOOLS FY 2013/2014 PROPOSED TEACHER SALARY SCALE

## **VRS ELIGIBLE**

			2013-2014 Requested								
STEP	Bachelor's	Master's	Mas	ter's +30	Doctorate	Bad	chelor's	Master's	Mas	ter's +30	Doctorate
0	\$ 42,701	\$ 44,816	\$	45,873	\$ 46,930	\$	44,050	\$ 46,165	\$	47,222	\$ 48,279
1	\$ 43,310	\$ 45,425	\$	46,482	\$ 47,539	\$	44,551	\$ 46,666	\$	47,723	\$ 48,780
2	\$ 43,919	\$ 46,034	\$	47,091	\$ 48,148	\$	45,052	\$ 47,167	\$	48,224	\$ 49,281
3	\$ 44,528	\$ 46,643	\$	47,700	\$ 48,757	\$	45,553	\$ 47,668	\$	48,725	\$ 49,782
4	\$ 45,146	\$ 47,261	\$	48,318	\$ 49,375	\$	46,054	\$ 48,169	\$	49,226	\$ 50,283
5	\$ 45,803	\$ 47,918	\$	48,975	\$ 50,032	\$	46,555	\$ 48,670	\$	49,727	\$ 50,784
6	\$ 46,459	\$ 48,574	\$	49,631	\$ 50,688	\$	47,056	\$ 49,171	\$	50,228	\$ 51,285
7	\$ 47,116	\$ 49,231	\$	50,288	\$ 51,345	\$	47,557	\$ 49,672	\$	50,729	\$ 51,786
8	\$ 47,772	\$ 49,887	\$	50,944	\$ 52,001	\$	48,058	\$ 50,173	\$	51,230	\$ 52,287
9	\$ 48,428	\$ 50,543	\$	51,600	\$ 52,657	\$	48,559	\$ 50,674	\$	51,731	\$ 52,788
10	\$ 49,084	\$ 51,199	\$	52,256	\$ 53,313	\$	49,058	\$ 51,173	\$	52,230	\$ 53,287
11	\$ 49,741	\$ 51,856	\$	52,913	\$ 53,970	\$	49,941	\$ 52,056	\$	53,113	\$ 54,170
12	\$ 50,567	\$ 52,682	\$	53,739	\$ 54,796	\$	50,824	\$ 52,939	\$	53,996	\$ 55,053
13	\$ 51,394	\$ 53,509	\$	54,566	\$ 55,623	\$	51,707	\$ 53,822	\$	54,879	\$ 55,936
14	\$ 52,222	\$ 54,337	\$	55,394	\$ 56,451	\$	52,590	\$ 54,705	\$	55,762	\$ 56,819
15	\$ 53,049	\$ 55,164	\$	56,221	\$ 57,278	\$	53,473	\$ 55,588	\$	56,645	\$ 57,702
16	\$ 53,876	\$ 55,991	\$	57,048	\$ 58,105	\$	54,356	\$ 56,471	\$	57,528	\$ 58,585
17	\$ 54,703	\$ 56,818	\$	57,875	\$ 58,932	\$	55,239	\$ 57,354	\$	58,411	\$ 59,468
18	\$ 55,552	\$ 57,667	\$	58,724	\$ 59,781	\$	56,122	\$ 58,237	\$	59,294	\$ 60,351
19	\$ 56,432	\$ 58,547	\$	59,604	\$ 60,661	\$	57,005	\$ 59,120	\$	60,177	\$ 61,234
20	\$ 57,311	\$ 59,426	\$	60,483	\$ 61,540	\$	57,884	\$ 59,999	\$	61,056	\$ 62,113
21	\$ 58,189	\$ 60,304	\$	61,361	\$ 62,418	\$	58,695	\$ 60,810	\$	61,867	\$ 62,924
22	\$ 59,059	\$ 61,174	\$	62,231	\$ 63,288	\$	59,506	\$ 61,621	\$	62,678	\$ 63,735
23	\$ 59,928	\$ 62,043	\$	63,100	\$ 64,157	\$	60,317	\$ 62,432	\$	63,489	\$ 64,546
24	\$ 60,798	\$ 62,913	\$	63,970	\$ 65,027	\$	61,128	\$ 63,243	\$	64,300	\$ 65,357
25	\$ 61,667	\$ 63,782	\$	64,839	\$ 65,896	\$	61,939	\$ 64,054	\$	65,111	\$ 66,168
26	\$ 62,537	\$ 64,652	\$	65,709	\$ 66,766	\$	62,750	\$ 64,865	\$	65,922	\$ 66,979
27	\$ 63,407	\$ 65,522	\$	66,579	\$ 67,636	\$	63,561	\$ 65,676	\$	66,733	\$ 67,790
28	\$ 64,276	\$ 66,391	\$	67,448	\$ 68,505	\$	64,372	\$ 66,487	\$	67,544	\$ 68,601
29	\$ 65,146	\$ 67,261	\$	68,318	\$ 69,375	\$	65,183	\$ 67,298	\$	68,355	\$ 69,412
30	\$ 66,015	\$ 68,130	\$	69,187	\$ 70,244	\$	65,993	\$ 68,108	\$	69,165	\$ 70,222
31+	\$ 66,885	\$ 69,000	\$	70,057	\$ 71,114	\$	66,885	\$ 69,000	\$	70,057	\$ 71,114

## ALBEMARLE COUNTY PUBLIC SCHOOLS FY 2013/2014 PROPOSED TEACHER SALARY SCALE

### **VRS INELIGIBLE**

		2012-20	13 Adopted		2013-2014 Requested				
STEP	Bachelor's	Master's	Master's +30	Doctorate	Bachelor's	Master's	Master's +30	Doctorate	
0	\$ 40,388	\$ 42,388	\$ 43,388	\$ 44,388	\$ 41,664	\$ 43,664	\$ 44,664	\$ 45,664	
1	\$ 40,964	\$ 42,964	\$ 43,964	\$ 44,964	\$ 42,138	\$ 44,138	\$ 45,138	\$ 46,138	
2	\$ 41,540	\$ 43,540	\$ 44,540	\$ 45,540	\$ 42,612	\$ 44,612	\$ 45,612	\$ 46,612	
3	\$ 42,116	\$ 44,116	\$ 45,116	\$ 46,116	\$ 43,086	\$ 45,086	\$ 46,086	\$ 47,086	
4	\$ 42,701	\$ 44,701	\$ 45,701	\$ 46,701	\$ 43,559	\$ 45,559	\$ 46,559	\$ 47,559	
5	\$ 43,322	\$ 45,322	\$ 46,322	\$ 47,322	\$ 44,033	\$ 46,033	\$ 47,033	\$ 48,033	
6	\$ 43,943	\$ 45,943	\$ 46,943	\$ 47,943	\$ 44,507	\$ 46,507	\$ 47,507	\$ 48,507	
7	\$ 44,564	\$ 46,564	\$ 47,564	\$ 48,564	\$ 44,981	\$ 46,981	\$ 47,981	\$ 48,981	
8	\$ 45,185	\$ 47,185	\$ 48,185	\$ 49,185	\$ 45,455	\$ 47,455	\$ 48,455	\$ 49,455	
9	\$ 45,805	\$ 47,805	\$ 48,805	\$ 49,805	\$ 45,929	\$ 47,929	\$ 48,929	\$ 49,929	
10	\$ 46,426	\$ 48,426	\$ 49,426	\$ 50,426	\$ 46,401	\$ 48,401	\$ 49,401	\$ 50,401	
11	\$ 47,047	\$ 49,047	\$ 50,047	\$ 51,047	\$ 47,236	\$ 49,236	\$ 50,236	\$ 51,236	
12	\$ 47,829	\$ 49,829	\$ 50,829	\$ 51,829	\$ 48,071	\$ 50,071	\$ 51,071	\$ 52,071	
13	\$ 48,611	\$ 50,611	\$ 51,611	\$ 52,611	\$ 48,906	\$ 50,906	\$ 51,906	\$ 52,906	
14	\$ 49,394	\$ 51,394	\$ 52,394	\$ 53,394	\$ 49,741	\$ 51,741	\$ 52,741	\$ 53,741	
15	\$ 50,176	\$ 52,176	\$ 53,176	\$ 54,176	\$ 50,577	\$ 52,577	\$ 53,577	\$ 54,577	
16	\$ 50,958	\$ 52,958	\$ 53,958	\$ 54,958	\$ 51,412	\$ 53,412	\$ 54,412	\$ 55,412	
17	\$ 51,740	\$ 53,740	\$ 54,740	\$ 55,740	\$ 52,247	\$ 54,247	\$ 55,247	\$ 56,247	
18	\$ 52,543	\$ 54,543	\$ 55,543	\$ 56,543	\$ 53,082	\$ 55,082	\$ 56,082	\$ 57,082	
19	\$ 53,375	\$ 55,375	\$ 56,375	\$ 57,375	\$ 53,917	\$ 55,917	\$ 56,917	\$ 57,917	
20	\$ 54,207	\$ 56,207	\$ 57,207	\$ 58,207	\$ 54,749	\$ 56,749	\$ 57,749	\$ 58,749	
21	\$ 55,037	\$ 57,037	\$ 58,037	\$ 59,037	\$ 55,516	\$ 57,516	\$ 58,516	\$ 59,516	
22	\$ 55,860	\$ 57,860	\$ 58,860	\$ 59,860	\$ 56,283	\$ 58,283	\$ 59,283	\$ 60,283	
23	\$ 56,682	\$ 58,682	\$ 59,682	\$ 60,682	\$ 57,050	\$ 59,050	\$ 60,050	\$ 61,050	
24	\$ 57,505	\$ 59,505	\$ 60,505	\$ 61,505	\$ 57,817	\$ 59,817	\$ 60,817	\$ 61,817	
25	\$ 58,327	\$ 60,327	\$ 61,327	\$ 62,327	\$ 58,584	\$ 60,584	\$ 61,584	\$ 62,584	
26	\$ 59,150	\$ 61,150	\$ 62,150	\$ 63,150	\$ 59,351	\$ 61,351	\$ 62,351	\$ 63,351	
27	\$ 59,973	\$ 61,973	\$ 62,973	\$ 63,973	\$ 60,118	\$ 62,118	\$ 63,118	\$ 64,118	
28	\$ 60,795	\$ 62,795	\$ 63,795	\$ 64,795	\$ 60,885	\$ 62,885	\$ 63,885	\$ 64,885	
29	\$ 61,618	\$ 63,618	\$ 64,618	\$ 65,618	\$ 61,652	\$ 63,652	\$ 64,652	\$ 65,652	
30	\$ 62,439	\$ 64,439	\$ 65,439	\$ 66,439	\$ 62,418	\$ 64,418	\$ 65,418	\$ 66,418	
31+	\$ 63,262	\$ 65,262	\$ 66,262	\$ 67,262	\$ 63,262	\$ 65,262	\$ 66,262	\$ 67,262	

# For Employees in the Virginia Retirement System (VRS) ONLY Effective July 1, 2012 through June 30, 2013 **COUNTY OF ALBEMARLE Classified Salary Scale**

			Conorally	Conorally Advoctional	Hiring Dange										
			Generally		IIIII Ralig	ב ב		,000							
	Minimum	unu	Up to 5%	Up to 10%	Up to 15%	2%	Up to 20%	%07		Up to N	Up to Midpoint		Maximum	mnm	
	education/experience meets the position's minimum requirements	ience meets the im requirements	1 year to less than 3 years relevant edu/exp beyond requirements	3 years to less than 5 years relevant edu/exp beyond requirements	5 years to less than 7 years relevant edu/exp beyond requirements		7+ years relevant edu/exp beyond requirements; 20% above minimum requires written justification from hiring manager	: edu/exp % above ustificati anager		significant education/experience above minimums; midpoint requires County Executive or Superintendent & Board approval	ant education/experi nimums; midpoint re xecutive or Superint & Board approval	ence equires endent			
				Note: Salary		subject •	offers are subject to internal equity considerations	quity co	onsiderati	ons					
Grade	Annual Salary for 2080 Hours	Hourly	Hourly	Hourly	Hourly		Annual Salary for 2080 Hours	Ĭ I	Hourly	Annual Salary for 2080 Hours	γ Нои η		Annual Salary for 2080 Hours		Hourly
28	\$110,215	\$ 52.98789	\$ 55.63728	\$ 58.28668	\$ 60.93607	3607	\$132,258	\$	63.58547	\$145,061	\$ 69.7	69.74072	\$179,907	↔	86.49354
27	\$102,717	\$ 49.38315	\$ 51.85231	\$ 54.32147	↔	56.79063	\$123,260	\$	59.25978	\$135,192	\$ 64.9	64.99612	\$167,667	↔	80.60908
26	\$95,729	\$ 46.02343	\$ 48.32460	\$ 50.62577	\$ 52.92694	2694	\$114,874	\$	55.22811	\$125,994	\$ 60.5	60.57419	\$156,260	\$	75.12496
25	\$89,216	\$ 42.89220	\$ 45.03681	\$ 47.18142	↔	49.32603	\$107,059	\$	51.47064	\$117,422	\$ 56.4	56.45290	\$145,628	↔	70.01359
24	\$83,153	\$ 39.97754	\$ 41.97641	\$ 43.97529	45.97417	7417	\$99,784	\$ 47	47.97305	\$109,443	\$ 52.6	52.61673	\$135,732	↔	65.25593
23	\$77,501	\$ 37.26020	\$ 39.12321	\$ 40.98622	\$	42.84923	\$93,001	\$	44.71224	\$102,005	\$ 49.0	49.04074	\$126,508	\$	60.82128
22	\$72,236	\$ 34.72888	\$ 36.46533	\$ 38.20177	\$	39.93822	\$86,683	\$ 4.	41.67466	\$95,073	\$ 45.7	45.70830	\$117,910	\$	56.68772
21	\$67,326	\$ 32.36831	\$ 33.98673	\$ 35.60515	&	37.22356	\$80,791	\$ 38	38.84198	\$88,612	\$ 42.6	42.60199	\$109,898	\$	52.83567
20	\$62,752	\$ 30.16946	\$ 31.67793	\$ 33.18641	↔	34.69488	\$75,303	\$ 36	36.20335	\$82,592	\$ 39.7	39.70748	\$102,431	↔	49.24549
19	\$58,488	\$ 28.11930	\$ 29.52526	\$ 30.93123	↔	32.33719	\$70,186		33.74316	\$76,978	\$ 37.0	37.00873	\$95,468	↔	45.89816
18	\$54,513	\$ 26.20823	\$ 27.51864	\$ 28.82905	↔	30.13946	\$65,416	\$ 3.	31.44987	\$71,748	\$ 34.4	34.49403	\$88,982	\$	42.77984
17	\$50,809	\$ 24.42720	\$ 25.64856	\$ 26.86992	↔	28.09128	\$60,970	\$	29.31264	\$66,872	\$ 32.	32.14991	\$82,935	\$	39.87263
16	\$47,356	\$ 22.76717	\$ 23.90553	\$ 25.04389	↔	26.18225	\$56,827		27.32060	\$62,328		29.96551	\$77,301	↔	37.16384
15	\$44,137	\$ 21.21966	\$ 22.28064	\$ 23.34162	\$ 24.40261	0261	\$52,964	\$ 25	25.46359	\$58,092	\$ 27.9	27.92908	\$72,048	\$	34.63850
14	\$41,138	\$ 19.77787	\$ 20.76676	\$ 21.75566	↔	22.74455	\$49,366	\$ 23	23.73344	\$54,144	\$ 26.0	26.03059	\$67,149	↔	32.28331
13	\$38,344	\$ 18.43447	\$ 19.35620	\$ 20.27792	↔	21.19964	\$46,012		22.12137	\$50,465		24.26205	\$62,586	\$	30.08963
12	\$35,736	\$ 17.18097	\$ 18.04002	\$ 18.89907	\$	19.75812	\$42,884	\$ 2(	20.61716	\$47,036		22.61345	\$58,336	\$	28.04593
7	\$33,308	\$ 16.01340	\$ 16.81407	\$ 17.61474	8	18.41541	\$39,969		19.21608	\$43,840	\$ 21.0	21.07675	\$54,371	\$	26.14009
10	\$31,046	\$ 14.92613	\$ 15.67243	\$ 16.41874	↔	17.16505	\$37,256		17.91135	\$40,861	\$ 19.6	19.64479	\$50,676	\$	24.36346
6	\$28,934	\$ 13.91066	\$ 14.60619	\$ 15.30173	↔	15.99726	\$34,721		16.69279	\$38,083		18.30903	\$47,231	\$	22 70739
œ	\$26,968	\$ 12.96531	\$ 13.61357	\$ 14.26184	↔	14.91011	\$32,361	\$ 15	15.55837	\$35,495	\$ 17.0	17.06513	\$44,023	↔	21.16496
7	\$25,136	\$ 12.08441	\$ 12.68863	\$ 13.29285	\$	13.89707	\$30,163	\$ 14	14.50129	\$33,083	\$ 15.9	15.90538	\$41,031	\$	19.72635
9	\$23,428	\$ 11.26344	\$ 11.82661	\$ 12.38978	↔	12.95296	\$28,114	\$	13.51613	\$30,835	\$ 14.8	14.82433	\$38,241	\$	18.38522
2	\$21,837	\$ 10.49844	\$ 11.02336	\$ 11.54828	12.07321	7321	\$26,204	\$	12.59813	\$28,741	\$ 13.8	13.81771	\$35,645	\$	17.13697
4	\$20,353	\$ 9.78491	\$ 10.27415	\$ 10.76340	11.25264	5264	\$24,423	\$ 1.	11.74189	\$26,786	\$ 12.8	12.87806	\$33,220	\$	15.97120
			Grades 1, 2, & 3	3: rates for years	rs of education	∞ŏ	experience are		prorated between	minimum &	midpoint				
က	\$20,083	\$ 9.65543	\$ 9.99008	\$ 10.26894	↔	10.50132	\$22,246	\$ 10	10.69497	\$25,524	\$ 12.2	12.27110	\$30,964	\$	14.88677
7	\$20,083	\$ 9.65543	\$ 9.91056	\$ 10.12317	↔	10.30033	\$21,732	\$ 10	10.44797	\$24,472	\$ 11.7	11.76522	\$28,860	\$	13.87501
_	\$20,083	\$ 9.65543	\$ 9.83644	\$ 9.98728	↔	10.11298	\$21,253	\$ 10	10.21772	\$23,491	\$ 11.2	11.29366	\$26,898	↔	12.93190

# **COUNTY OF ALBEMARLE Classified Salary Scale**

# For VRS-INELIGIBLE Employees Only

Effective July 1, 2012 through June 30, 2013

	Generally Advertised Hiring Range													
												Up to		
	N	linimum	ι	Jp to 5%	U	p to 10%	U	p to 15%	U	p to 20%	ľ	Midpoint	N	laximum
	th	u/exp meets e position's minimum quirements	th rele	year to less nan 3 years evant edu/exp beyond equirements	th rele re	rears to less an 5 years vant edu/exp beyond quirements	th rele re	ears to less an 7 years vant edu/exp beyond quirements	rec 2 rec just hiri	vears relevant u/exp beyond quirements; 20% above minimum quires written iffication from ing manager	ed r mid Cou Sup Bo	significant u/exp above minimums; point requires inty Executive or perintendent & ard approval		
	ı		ı	Note: Salary	offe		ect 1		quit		tion			
Grade		Hourly		Hourly		Hourly		Hourly		Hourly		Hourly		Hourly
28	\$	50.46466	\$	52.98789	\$	55.51112	\$	58.03435	\$	60.55759	\$	66.41973	\$	82.37480
27	\$	47.03157	\$	49.38315	\$	51.73473	\$	54.08631	\$	56.43789	\$	61.90106	\$	76.77055
26	\$	43.83183	\$	46.02343	\$	48.21502	\$	50.40661	\$	52.59820	\$	57.68971	\$	71.54758
25	\$	40.84972	\$	42.89220	\$	44.93469	\$	46.97717	\$	49.01966	\$	53.76467	\$	66.67961
24	\$	38.07385	\$	39.97754	\$	41.88123	\$	43.78492	\$	45.68861	\$	50.11117	\$	62.14850
23	\$	35.48591	\$	37.26020	\$	39.03450	\$	40.80879	\$	42.58309	\$	46.70547	\$	57.92503
22	\$	33.07513	\$	34.72888	\$	36.38264	\$	38.03640	\$	39.69015	\$	43.53172	\$	53.98831
21	\$	30.82697	\$	32.36831	\$	33.90966	\$	35.45101	\$	36.99236	\$	40.57333	\$	50.31968
20	\$	28.73282	\$	30.16946	\$	31.60610	\$	33.04274	\$	34.47938	\$	37.81665	\$	46.90047
19	\$	26.78028	\$	28.11930	\$	29.45831	\$	30.79732	\$	32.13634	\$	35.24641	\$	43.71254
18	\$	24.96022	\$	26.20823	\$	27.45624	\$	28.70425	\$	29.95226	\$	32.85146	\$	40.74270
17	\$	23.26400	\$	24.42720	\$	25.59040	\$	26.75360	\$	27.91680	\$	30.61896	\$	37.97393
16	\$	21.68302	\$	22.76717	\$	23.85132	\$	24.93547	\$	26.01962	\$	28.53858	\$	35.39414
15	\$	20.20920	\$	21.21966	\$	22.23012	\$	23.24058	\$	24.25104	\$	26.59912	\$	32.98904
14	\$	18.83607	\$	19.77787	\$	20.71967	\$	21.66148	\$	22.60328	\$	24.79104	\$	30.74601
13	\$	17.55664	\$	18.43447	\$	19.31230	\$	20.19014	\$	21.06797	\$	23.10672	\$	28.65679
12	\$	16.36283	\$	17.18097	\$	17.99911	\$	18.81725	\$	19.63539	\$	21.53662	\$	26.71041
11	\$	15.25086	\$	16.01340	\$	16.77595	\$	17.53849	\$	18.30103	\$	20.07309	\$	24.89533
10	\$	14.21536	\$	14.92613	\$	15.63690	\$	16.34766	\$	17.05843	\$	18.70933	\$	23.20330
9	\$	13.24825	\$	13.91066	\$	14.57307	\$	15.23549	\$	15.89790	\$	17.43717	\$	21.62609
8	\$	12.34791	\$	12.96531	\$	13.58270	\$	14.20010	\$	14.81750	\$	16.25251	\$	20.15711
7	\$	11.50896	\$	12.08441	\$	12.65985	\$	13.23530	\$	13.81075	\$	15.14798	\$	18.78700
6	\$	10.72709	\$	11.26344	\$	11.79979	\$	12.33615	\$	12.87250	\$	14.11841	\$	17.50973
5	\$	9.99851	\$	10.49844	\$	10.99837	\$	11.49829	\$	11.99822	\$	13.15972	\$	16.32092
4	\$	9.31896	\$	9.78491	\$	10.25086	\$	10.71680	\$	11.18275	\$	12.26481	\$	15.21067
				tes for years									_	
3	\$	9.19564	\$	9.58750	\$	9.91403	\$	10.18613	\$	10.41287	\$	11.68676	\$	14.17788
2	\$	9.19564	\$	9.50878	\$	9.76971	\$	9.98715	\$	10.16834	\$	11.20497	\$	13.21429
1	\$	9.19564	\$	9.43540	\$	9.63518	\$	9.80167	\$	9.94040	\$	10.75587	\$	12.31609

# ALBEMARLE COUNTY SCHOOLS COUNTY OF ALBEMARLE, VIRGINIA SCHEMATIC LIST OF POSITIONS AND ASSIGNMENT TO SALARY GRADES

Job Code Position Desc Paygrade FLSA Status

NOTE: there are separate pay scales for VRS-Eligible and Non-VRS Eligible employees

Adminis	stration		
20052	Assessment Specialist	19	E
20011	Assistant Director for Custodial Services	18	Е
20008	Assistant Director for Transportation Planning and Technology	20	Е
20075	Assistant Director of Educator Quality	NA	E
20047	Assistant Director of Instructional Programs	21	E
20221	Assistant Director of Instruction- Intervention/Prevention Services	23	E
20226	Assistant Director of Strategic Planning & Organizational Improvement	21	E
20042	Assistant Director of Testing and Accountability	21	Е
20050	Assistant Director, Facilities Management	17	E
20006	Assistant Director, Human Resources	22	E
20025	Assistant Principal - Elementary	20	E
20027	Assistant Principal - High	22	E
20026	Assistant Principal - Middle	21	E
20003	Assistant Superintendent for Student Learning	27	E
20224	Assistant Superintendent, Organizational & Human Resource Leadership	27	E
20028	Associate Principal - High	22	Е
20038	Athletic Director - High School	22	E
20045	Chief Information Officer	25	E
20193	Chief Operating Officer for Support Services	26	E
20033	Community Education Program Coordinator	19	E
20051	Community Engagement Manager	19	E
20035	Coordinator - Extended Day Enrichment Programs	19	Е
20037	Coordinator of Instruction	19	Е
20039	Coordinator of Research and Program Evaluation	19	Е
20036	Coordinator of Special Education	19	Е
20019	Deputy Director of Transportation	18	Е
20012	Deputy Director, Building Services	19	E
20004	Director of Building Services	24	Е

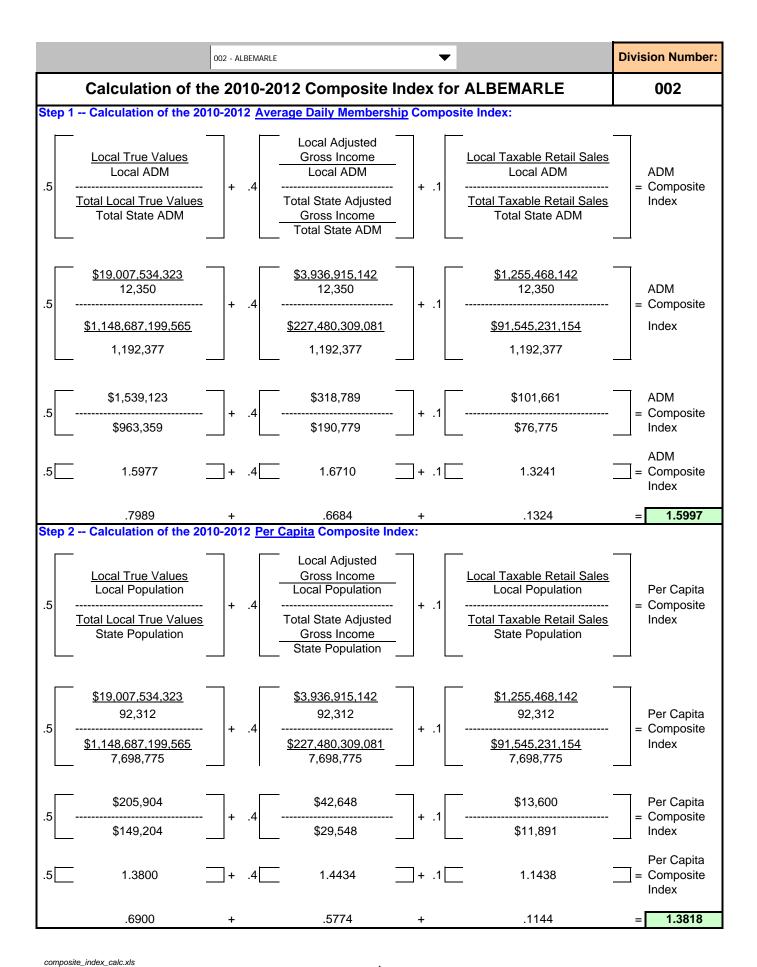
20053	Director of Elementary Education, Gifted and Federal Programs	25	Е
20017	Director of Food Service	21	Е
20016	Director of Human Resources	25	Е
20043	Director of Instructional Technologies and Professional Development	22	Е
20009	Director of Secondary Education	25	Е
20048	Director of Special Education	23	Е
20018	Director of Transportation	24	Е
20010	Director, Safe Schools/Healthy Students Structure & Support Program	19	Е
20001	Division Superintendent of Schools	NA	Е
20023	Environmental Compliance Manager	17	Е
20049	Executive Director of Community Engagement/Strategic Planning	25	Е
20014	Executive Director of Fiscal Services	24	Е
20225	Executive Director of PreK-12 Instruction	25	Е
20015	Executive Director, Intervention and Prevention Services	24	Е
20020	Fleet Operations Manager	15	Е
20022	High School Guidance Director	19	Е
20005	Human Resources Manager	19	Е
20040	Information Management Systems Coordinator	18	Е
20024	Lead Coach - Instruction	20	Е
20029	Principal - Elementary School	23	Е
20031	Principal - High School	25	Е
20030	Principal - Middle School	24	Е
20198	Public Affairs and Strategic Communications Officer	18	Е
20195	Senior Special Education Coordinator	20	Е
20007	Systems Coordinator	19	E
Adminis	strative/Clerical Support		
20060	Administrative Assistant	11	N
20209	Benefits Administrator	16	Е
20133	Bookkeeper	07	N
20114	Clerk of the Board	14	N
20142	Deputy Clerk, School Board	09	N
20173	Fiscal Administrator	10	N
20068	Fiscal Services Operations Manager	14	N
20151	Fiscal Services Project Manager	18	E
20098	Human Resources Generalist	12	N
20156	Human Resources Generalist, Senior	13	N
20128	Human Resources Specialist	10	N

Instructional Program Assistant	09	N
•	12	N
3	14	N
Office Associate I	02	N
Office Associate II	04	N
Office Associate III	06	N
Office Associate IV	08	N
Office Associate V	10	N
Office/Help Desk Associate	11	N
Program Manager, Compensation & Rewards	18	Е
Resource Associate	08	N
Safety & Wellness Coordinator	16	Ε
School Board/Legislative Assistant	14	N
School Courier	03	N
Senior Resource Associate	09	N
g Services		
Building Services Evening Supervisor	11	N
Building Services Inventory Technician	08	N
Carpenter	08	N
Carpentry/Maintenance Foreman	10	N
Control Center Coordinator	10	N
Custodial Supervisor I	08	N
Custodial Supervisor II	10	N
Custodian	04	N
Electrical/Mechanical Foreman	11	N
Electrician	09	N
Energy Management Technician	14	N
General Maintenance Worker I	05	N
General Maintenance Worker II	07	N
HVAC Foreman	11	N
HVAC Mechanic	09	N
Lead Custodian I	05	N
Lead Custodian II	06	N
Lead Grounds Worker	09	N
	08	N
	17	Е
	10	N
	09	N
Senior Maintenance Mechanic	09	N
Supervisor of Facilities Management	17	E
	Office Associate III Office Associate IVI Office Associate IV Office Associate V Office/Help Desk Associate Program Manager, Compensation & Rewards Resource Associate Safety & Wellness Coordinator School Board/Legislative Assistant School Courier Senior Resource Associate  Building Services Evening Supervisor Building Services Inventory Technician Carpenter Carpentry/Maintenance Foreman Control Center Coordinator Custodial Supervisor I Custodial Supervisor II Custodian Electrical/Mechanical Foreman Electrician Energy Management Technician General Maintenance Worker I General Maintenance Worker II HVAC Foreman HVAC Mechanic Lead Custodian I Lead Custodian II Lead Grounds Worker Maintenance Mechanic Planning & Project Manager Plumbing Foreman Senior Account Clerk	Management Analyst I 12  Management Analyst II 14  Office Associate I 02  Office Associate III 04  Office Associate III 06  Office Associate IV 08  Office Associate V 10  Office Associate V 10  Office Associate V 10  Office Associate V 11  Program Manager, Compensation & Rewards 18  Resource Associate 08  Safety & Wellness Coordinator 16  School Board/Legislative Assistant 14  School Courier 03  Senior Resource Associate 09  Services  Building Services Evening Supervisor 11  Building Services Inventory Technician 08  Carpenter 08  Carpenter 08  Carpentry/Maintenance Foreman 10  Control Center Coordinator 10  Custodial Supervisor I 08  Custodial Supervisor I 10  Custodian 04  Electrical/Mechanical Foreman 11  Electrician 09  Energy Management Technician 09  Energy Management Technician 14  General Maintenance Worker I 05  General Maintenance Worker II 07  HVAC Foreman 11  HVAC Mechanic 09  Lead Custodian I 05  Lead Custodian II 06  Lead Grounds Worker 09  Maintenance Mechanic 08  Planning & Project Manager 17  Plumbing Foreman 10  Senior Account Clerk 09  Senior Maintenance Mechanic 09  Senior Maintenance Mechanic 09  Senior Maintenance Mechanic 09  Senior Maintenance Mechanic 09

#### **Community Education**

20155			
_0.00	Club Yancey Program Manager	14	N
20109	Community Education Registrar	10	N
20113	EDEP Assistant	03	N
20147	EDEP Site Facilitator I	80	N
20149	EDEP Site Facilitator II	10	N
20101	EDEP Special Needs Assistant	04	N
20167	EDEP Specialty Teacher	10	N
20118	EDEP Supervisor	12	Е
20102	EDEP Teacher	07	N
Food Se	ervice		
20185	Child Nutrition Program Fiscal Administrator	10	N
20183	Child Nutrition Program Specialist	11	N
20103	Child Nutrition Program Support Specialist	13	N
20181	Facilities/Operation Specialist	13	N
20111	Food Service Assistant Manager	07	N
20094	Food Service Associate	01	N
20110	Food Service Manager I	08	N
20116	Food Service Manager II	10	N
Instruct	tional Support		
Instruct	tional Support  Audio/Video Administrator	15	N
		15 06	N N
20096 20072	Audio/Video Administrator		
20096 20072 20196	Audio/Video Administrator Chorus Accompanist	06	N
20096 20072 20196	Audio/Video Administrator Chorus Accompanist Client Service Manager	06 19	N E
20096 20072 20196 20199	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist	06 19 14	N E N
20096 20072 20196 20199 20123	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant	06 19 14 06	N E N N
20096 20072 20196 20199 20123 20061	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School	06 19 14 06 12	N E N N
20096 20072 20196 20199 20123 20061 20177	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst	06 19 14 06 12 17	N E N N E
20096 20072 20196 20199 20123 20061 20177 20202	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager	06 19 14 06 12 17	N E N N N E E
20096 20072 20196 20199 20123 20061 20177 20202 20200	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager Enterprise Application Specialist	06 19 14 06 12 17 19	N E N N E E
20096 20072 20196 20199 20123 20061 20177 20202 20200 20163	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager Enterprise Application Specialist ESOL Student/Family Support Worker	06 19 14 06 12 17 19 15	N E N N E E N
20096 20072 20196 20199 20123 20061 20177 20202 20200 20163 20117	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager Enterprise Application Specialist ESOL Student/Family Support Worker In School Suspension Assistant	06 19 14 06 12 17 19 15 14	N E N N E E N N
20096 20072 20196 20199 20123 20061 20177 20202 20200 20163 20117 20203	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager Enterprise Application Specialist ESOL Student/Family Support Worker In School Suspension Assistant Infrastructure and Support Services Manager	06 19 14 06 12 17 19 15 14 05	N E N N E E N N N
20096 20072 20196 20199 20123 20061 20177 20202 20200 20163 20117 20203 20204	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager Enterprise Application Specialist ESOL Student/Family Support Worker In School Suspension Assistant Infrastructure and Support Services Manager Lead Client Service Specialist	06 19 14 06 12 17 19 15 14 05 19	N E N N E E N N E
20096 20072 20196 20199 20123 20061 20177 20202 20200 20163 20117 20203 20204 20205	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager Enterprise Application Specialist ESOL Student/Family Support Worker In School Suspension Assistant Infrastructure and Support Services Manager Lead Client Service Specialist Lead Network Engineer	06 19 14 06 12 17 19 15 14 05 19 16 18	N E N N E E N N E E
20096 20072 20196 20199 20123 20061 20177 20202 20200 20163 20117 20203 20204 20205 20206	Audio/Video Administrator Chorus Accompanist Client Service Manager Client Service Specialist Computer Lab Assistant Database Administrator - High School Database Programmer Analyst Enterprise Application Manager Enterprise Application Specialist ESOL Student/Family Support Worker In School Suspension Assistant Infrastructure and Support Services Manager Lead Client Service Specialist Lead Network Engineer Lead Service Desk Engineer	06 19 14 06 12 17 19 15 14 05 19 16 18	N E N N E E N N E E E E E

20197	School Certified Nursing Assistant (CNA)	07	N
20067	School Nurse	13	N
20208	Service Desk Engineer	16	Ε
20071	Special Education Assistant (Severe/Profound/Disabled)	06	N
20186	Structure and Support Team Leader	16	Е
20168	Supervising Registered Nurse I	14	N
20169	Supervising Registered Nurse II	15	N
20148	Systems Manager	19	Е
20064	Teaching Assistant	05	N
20066	Teaching Assistant (Special Education)	05	N
20104	Volunteer Coordinator - Elementary School	04	N
20201	Web Programmer Analyst	16	E
Pupil Pe	ersonnel Services		
20187	Family Specialist	13	Е
20188	Truancy Officer/Homebound Coordinator	16	Е
Transpo	ortation		
20210	Area Transportation Supervisor	12	N
20069	Assistant Driver Trainer	09	N
20108	Automotive Equipment Mechanic	10	N
20091	Automotive Service Assistant	04	N
20057	Bus Driver	07	N
20137	Driver Supervisor	14	Е
20089	Driver Trainer	11	N
20056	Lead Bus Driver	10	N
20055	Lead Bus Driver/3rd Party Tester	11	N
20097	Parts and Service Clerk	07	N
20081	Parts and Service Supervisor	12	N
20161	Senior Transportation Analyst	16	Е
20058	Special Needs Car Driver	06	N
20088	Special Transportation Needs Coordinator	07	N
20059	Specialized Bus Driver	08	N
20090	Transportation Assistant	05	N
20154	Transportation Floor Supervisor	11	N
20172	Transportation Operations Manager	18	E
20054	Transportation Operations Specialist	08	N
20171	Transportation Services Manager	15	Е
20062	Transportation Shop Supervisor	12	Е



#### Step 3 -- Combining of the Two 2010-2012 Indices of Ability-to-Pay: Local (.6667 X ADM Composite Index) + (.3333 X Per Capita Composite Index) = Composite Index Local .6667 X 1.5997 ) + ( .3333 X 1.3818 ) = Composite Index Local 1.0665 .4606 = Composite Index Step 4 -- Final Composite Index (adjusted for nominal state/local shares) .6872 (1.5271)Χ 0.45 Innut Data

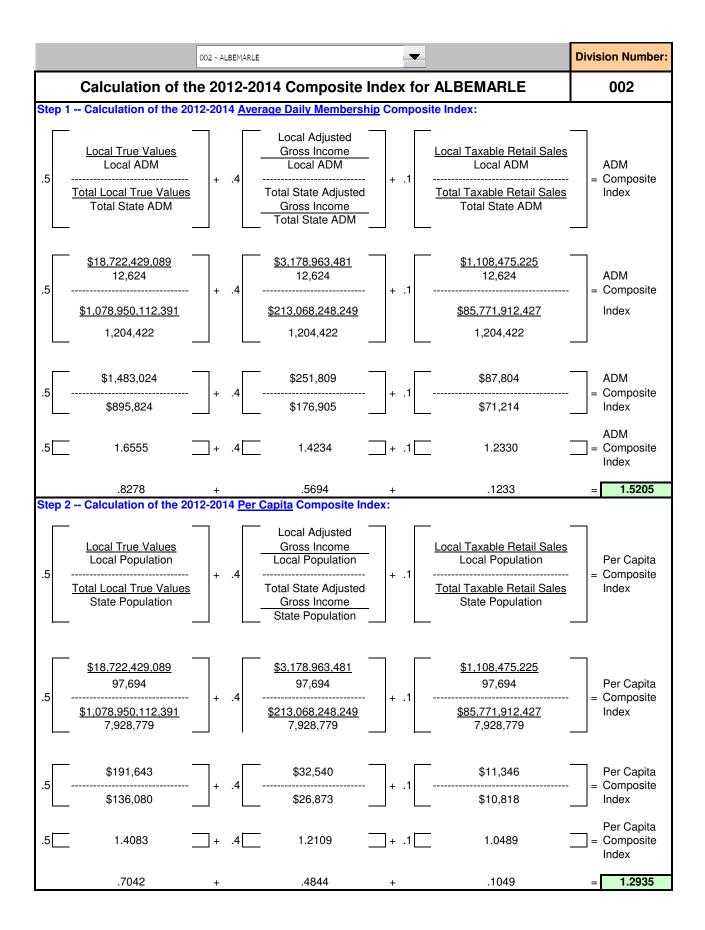
input Data:					
Source Data Used in the Calculation:					
School Division:	ALBEMARLE				
Local True Value of Property	\$19,007,534,323				
Local AGI	\$3,936,915,142				
Local Taxable Sales	\$1,255,468,142				
Local ADM	12,350				
Local Population	92,312				
State True Value of Property	\$1,148,687,199,565				
State AGI	\$227,480,309,081				
State Taxable Sales	\$91,545,231,154				
State ADM	1,192,377				
State Population	7,698,775				

#### **EXCEPTIONS:**

\*Please note the following exceptions to the standard composite index calculation as specified in the appropriation act (see actual appropriation act language under the tab labeled "Appropriation Act Language"):

- 1) For those divisions in which three percent or more of the adjusted gross income is derived from individuals who are not residents of Virginia, the Department of Education shall compute the composite index for such localities by using adjusted gross income data which exclude nonresident income. School divisions are no longer required to submit a certification form requesting the exclusion of nonresident AGI.
- 2) Any division with a calculated composite index that exceeds .8000 is considered as having an index of .8000;
- 3) Under hold harmless provisions addressing the consolidation of school divisions contained in the appropriation act and Section 15.2-1302, <u>Code of Virginia</u>, the composite indexes to be used for funding in the 2010-2012 biennium for the following two divisions are:

Alleghany County: .2423 (the index approved effective July 1, 2004); however, the 2010-2012 composite index for Alleghany County calculated based on the data elements from base-year 2007 is shown above as .2151.



#### Step 3 -- Combining of the Two 2012-2014 Indices of Ability-to-Pay: Local (.6667 X ADM Composite Index) + (.3333 X Per Capita Composite Index) = Composite Index Local $.6667 \times 1.5205 + (.3333 \times 1.2935) =$ Composite Index Local Composite 1.0137 .4311 Index Step 4 -- Final Composite Index (adjusted for nominal state/local shares) .6502 (1.4448)Χ 0.45

input Bata.					
Source Data Used in the Calc	ulation:				
School Division:	ALBEMARLE				
Local True Value of Property	\$18,722,429,089				
Local AGI	\$3,178,963,481				
Local Taxable Sales	\$1,108,475,225				
Local ADM	12,624				
Local Population	97,694				
State True Value of Property	\$1,078,950,112,391				
State AGI	\$213,068,248,249				
State Taxable Sales	\$85,771,912,427				
State ADM	1,204,422				
State Population	7,928,779				

Input Data:

#### **EXCEPTIONS:**

\*Please note the following exceptions to the standard composite index calculation as specified in the appropriation act (see actual appropriation act language under the tab labeled "Appropriation Act Language"):

- 1) For those divisions in which three percent or more of the adjusted gross income is derived from individuals who are not residents of Virginia, the Department of Education shall compute the composite index for such localities by using adjusted gross income data which exclude nonresident income. School divisions are no longer required to submit a certification form requesting the exclusion of nonresident AGI.
- 2) Any division with a calculated composite index that exceeds .8000 is considered as having an index of .8000;
- 3) Under hold harmless provisions addressing the consolidation of school divisions contained in the appropriation act and Section 15.2-1302, Code of Virginia, the composite index to be used for funding in the 2012-2014 biennium for the following division is:

Alleghany County: .2423 (the index approved effective July 1, 2004); however, the 2012-2014 composite index for Alleghany County calculated based on the data elements from base-year 2009 is shown above as .2297. This lower composite index of .2297 will be used for Alleghany County.